

Where the world comes to bank

Annual Report 2009

Where the world comes to bank

Emirates NBD

Annual Report 2009



www.emiratesnbd.com



Emirates NBD's Vision:

*To be globally recognised as the leading
and most dynamic financial services
provider based in the Middle East.*



H.H.
Sheikh Khalifa Bin Zayed Al Nahyan
President of the United Arab Emirates



H.H.
Sheikh Mohammed Bin Rashid Al Maktoum
Vice President and Prime Minister
of the United Arab Emirates and Ruler of Dubai



H.H.
Sheikh Hamdan Bin Mohammed
Bin Rashid Al Maktoum
Crown Prince of Dubai



H.H.
Sheikh Hamdan Bin Rashid Al Maktoum
Deputy Ruler of Dubai
Minister of Finance



H.H.
Sheikh Maktoum Bin Mohammed
Bin Rashid Al Maktoum
Deputy Ruler of Dubai

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H.E. Ahmed Humaid Al Tayer
Chairman
Emirates NBD



Chairman's Message

The year 2009 witnessed the finalisation of Emirates NBD's integration, the successful migration to the new core banking platform and the launching of the Bank's new brand identity, reinforcing our leadership position in the local and regional banking and finance industry. The bank has smoothly fulfilled the requirements of one of the largest and most complex merger processes while adhering to world class standards and adopting best international practices in the banking and finance industry. The successful completion of the merger, during the challenging global economic and financial environment, is a demonstrable evidence of our strength and resilience, our ability to withstand financial shocks and reflects the distinguished financial and managerial capabilities and expertise of our management team and human assets.

The coronation of this historic accomplishment was celebrated at the launch of the Emirates NBD brand identity on the 21st of November, 2009. Our new brand encapsulates the qualities on which the bank prides itself and gives us an identity upon which we can build our business, both locally and internationally. The benefits of the merger completion were positively received by the market and customers who are now part of the largest bank in the region.

This great achievement reinforces our support of the national and international business activities, trade and commerce and supporting the overall economic fundamentals of the national economy. We will continue our pursuit to enhance our relationship with our shareholders, customers and correspondents, developing and advancing our systems and methods of work, offering more services and products that meet the aspirations of our customers according to best quality standards.

The UAE is an open market and we are not insulated from the effects of the global financial crisis. However, the wise leadership of the UAE has been working relentlessly to overcome the challenges that this crisis is imposing. We remain committed to supporting the various measures and initiatives taken by the government.

Our key focus during 2009 has been on preserving shareholder value and managing cost efficiencies resulting from the ongoing rationalisation and the integration process. We have continued in our conservative and robust credit and risk management framework which is bearing fruit with credit metrics in line with our expectations. In addition, we have taken steps to bolster our capital base and have significantly improved our funding profile. However, we continue to move forward in a prudent manner.

In an increasingly turbulent financial environment, Emirates NBD

has performed well, delivering good profit. The Bank's net profit for the 12 months to 31 December 2009 was AED 3.3 billion.

Key financial highlights for the year 2009 included:

- Total income of AED 10.8 billion
- Earnings per share AED 0.60
- Proposed cash dividend of 20%
- Total assets at AED 281.6 billion
- Customer loans at AED 214.6 billion
- Customer deposits at AED 181.2 billion

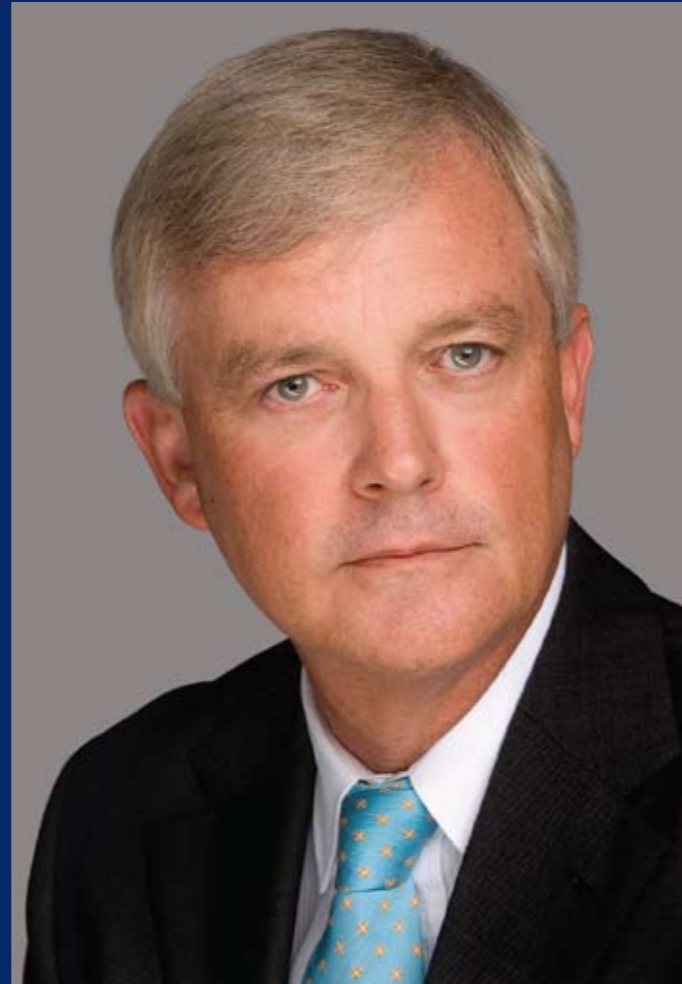
While 2010 is expected to be a difficult year for the banking and financial sectors, we are entering this challenging time equipped with our strong fundamentals and our solid core businesses that meet the needs of our growing local, regional and international customer base. Following our impressive performance in 2009 and with an exceptional and dedicated management team, we are confident about the strength and capabilities of Emirates NBD to continue to realise more success.

The year 2010 will be a time for caution and prudence and the Board of Directors and Executive Management's first priority will be to maintain Emirates NBD's financial position and widen our customer base.

I would like to thank the bank's shareholders and Board of Directors for their cooperation and valued support.

Finally, I would like to recognise the hard work and professionalism of Emirates NBD's management team and employees and to thank our customers for their continued support and trust.

Rick Pudner
Chief Executive Officer
Emirates NBD



CEO's Message

It gives me great pleasure to be reporting on Emirates NBD's performance for the third year. 2009, was a historic year for Emirates NBD as it witnessed the completion of one of the most complicated integration processes ever conducted in the region. Since 2007, we have worked relentlessly on meeting the challenging deadline we have set for ourselves to realise the vision that this Bank was created for, *to be globally recognised as the leading and most dynamic financial services provider based in the Middle East.*

In line with this strong vision, Emirates NBD has celebrated the completion of the merger by launching an identity we have named 'unity', which is symbolic of the coming together of our two legacy banks and reflects the heritage and prosperity of both banks and the region. We feel that this new brand encapsulates the qualities on which we pride ourselves and gives us an identity upon which we can build our business, both locally and internationally.

While the operating environment during 2009 has been challenging, we have delivered a robust financial performance. Revenue growth in the period has been strong due to the broad-based strength of our businesses. At the same time, we have continued to realise cost efficiencies resulting from ongoing rationalisation and the integration process.

Following our activities in 2009, the Bank now has 132 branches and over 705 ATMs and SDMs. Our enhanced online banking platform offers more powerful functionalities and customers can make payments to any of our 13 payment partners. Finally, with our combined expertise, we have a broader choice of products, and enhanced financial consultancy for our customers.

As we move into 2010, and with the success of the largest banking merger, I am confident that Emirates NBD will continue to meet the needs and exceed the expectations of both our long-standing and new customers. We have taken the opportunity to complement our product range, and enhance our product features. Emirates NBD is committed to openness and accessibility, which will allow us to adapt and provide even better products and services for today's new and changing requirements. This has proven our ability to capitalise on value-adding opportunities for our shareholders.

Emirates NBD's ability to deliver the strong performance we saw in 2009 would not have been possible without the enthusiasm and professionalism of all employees. I continue to be impressed by the commitment and skill sets we have across the Bank.

It is indeed an honour to lead this great financial institution, and with our solid business fundamentals, strong management team and dedicated members of staff, I am confident we can continue to deliver value for our customers and stakeholders into the future and emerge stronger from the current financial climate.



The Emirates NBD brand is the embodiment of our successful unity

The new brand launch marks the successful completion of the merger and signals the arrival of a unified, robust and successful bank, a regional powerhouse of local relevance and international standing.

Drawing inspiration from the collective heritage and union, we have named our new logo 'unity', which is symbolic of the coming together of our two legacy banks. The new brand has been designed to reinforce Emirates NBD's values of customer focus, service excellence, innovation, integrity, passion for performance and teamwork. It also represents our vision of being globally recognised as the leading and most dynamic financial services provider based in the Middle East.

The Bank's new logo, colours, imagery and messaging are modern and contemporary in style and reflect the timeless values that once made Emirates Bank and NBD local success stories. The look of the logo has been derived from the common arc elements of the two legacy logos, creating an icon that is symbolic of an equal partnership and common heritage, while being distinct, fresh and relevant. The chosen colours represent safety and confidence, with blue symbolising continuity, yellow standing for energy and dynamism and white representing peace, stability and longevity, essential characteristics for a Bank whose purpose is to protect and enhance the affluence of its customers.

What does our new brand mean?

The Emirates NBD brand represents the largest bank in the UAE and is the embodiment of the successful unity of Emirates Bank and NBD.

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Size & Strength

The merger of these two respected banks into the single Emirates NBD brand has created the largest bank in the UAE, and the largest by assets in the Middle East. The new brand launch marks the successful completion of that merger and signals the arrival of a unified, robust and dominant bank; a regional powerhouse of local relevance and international standing.

Bank Values

Drawing inspiration from the ancestry of the two banks, the logo, colours, imagery and messaging are both modern and contemporary in style. Within the brand, we have emphasised the strength, security and trust of a regional bank. These timeless values, that once made both Emirates Bank and NBD so successful, now provide the strong foundations on which we rely today. And, as we have been reminded latterly, such ethics remain fundamentally important in today's volatile financial markets.

Brand Values

The brand symbolises the way we work, emphasising the bank's principles of clarity, openness and accessibility. This enables us to continue to meet the service expectations of both long-standing and new customers, while also adapting to provide innovative products and services in today's ever-changing banking environments.

The bank will maintain its reputation for being resourceful, alert and innovative, with its increased size bringing strength in depth, the addition of talented people to draw on, and of course, increased financial resilience.

Within the bank, the brand also serves to remind our staff of our heritage, and the importance of offering a valuable service to those markets and clients for whom we continue to work and provide for whilst keeping us connected with our customers, suppliers and local communities.

The Future

Moving forward, the brand will allow Emirates NBD to evolve and grow in partnership with our staff and customers, who both contribute to and share in our success. With a broad range of more structured and flexible products and services, we are able to shape Emirates NBD to meet the local and international needs of our clientele.

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What does the logo represent?

We have named our new Emirates NBD logo "Unity". The icon symbolises the unity of Emirates Bank and NBD moving ever upward, in harmony.

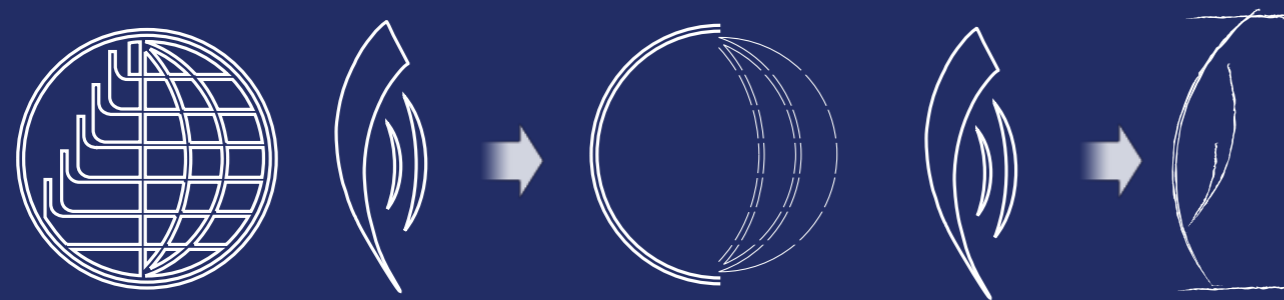


The inspiration was derived from the common arc elements, which were crafted to create the fully integrated and timeless icon that you see today. An arc was chosen because of its positive, energised and vibrant characteristics. These dynamic qualities continue to symbolise the Emirates NBD approach. The shape chosen is visually familiar, denoting an equal partnership and common heritage, yet distinct, fresh and relevant.

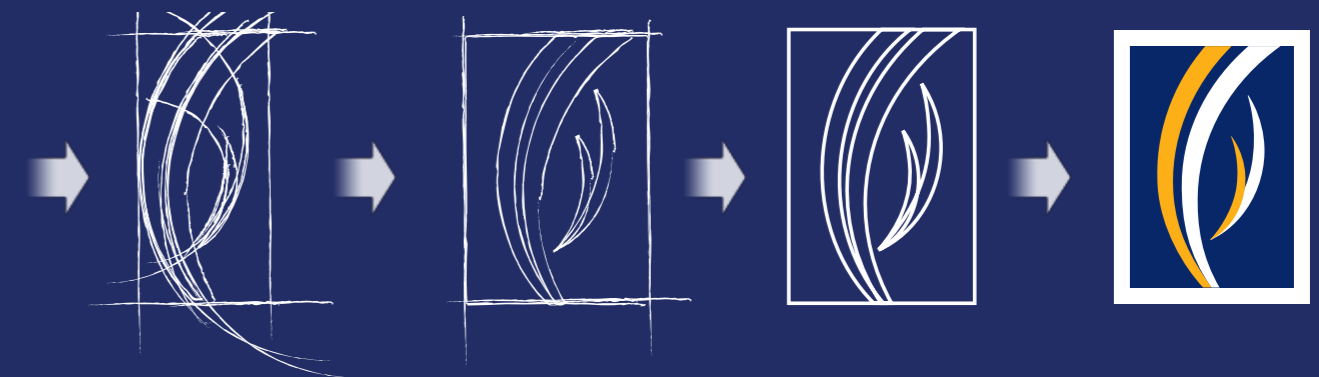
The solid blue box, containing the icon and the naming, conveys the strength and structure of the bank. It has been specifically designed for maximum clarity and brand recognition, while the presentation of the icon is deliberately strong and substantial.

The "Unity" logo combines the "icon" with the new bank name, and features colours in a powerful, engaging and distinctive combination that is simple yet visually striking, bold and effective.

The logo and icon will be universal. Flexible, yet instantly recognisable, they will be used by every area of the bank to provide a sense of positive reassurance. For the first time we will be making the entire world aware of the full range of capabilities and services that Emirates NBD has to offer.



Existing logo icons



The Emirates NBD Blue

This represents the solid, safe and trusted part of the bank. It has been derived from the blue of both legacy logos. By subtle refinement, the blue appears deep and rich and gives a sense of affluence and solidity to the brand.

The Emirates NBD Yellow

Is the vibrant, expanding and innovative aspect of the bank. It has been taken from the previous Emirates Bank logo. Chosen with care, the yellow has a rich, golden hue, which is contrasting yet complementary to the blue.

The Emirates NBD White

Symbolises the robust framework that supports the bank delivering clarity, shape and definition.

The contrast of the blue and yellow, with emphasis on the solar flare, creates a distinctive style that implements carefully chosen imagery to present a fresh and energetic face to the world.

How does the brand architecture work?

The Emirates NBD brand architecture has been developed to maintain master brand integrity across all divisions, products and services of the bank. In this way, maximum brand value can be efficiently realised at every point of contact within the market.

Flexibility & Usability

The Emirates NBD brand architecture has been developed to maintain master brand integrity across all divisions, products and services of the Bank. In this way, maximum brand value can be efficiently realised at every point of contact within the market.

The brand architecture is founded on a core set of standard elements, each of which is instantly recognisable and consistently employed. The flexibility by which these elements can be combined and used has allowed us to present, with simplicity, a unified and visually coherent range of products and services. In turn, we have enabled our Emirates NBD teams to collaborate with ease, sharing a common approach without contradiction. Such consistency, incorporating the way we present our documents and demonstrate our values to our customers, will quickly become evident.

Restructuring & Simplicity

We have taken the opportunity to simplify our products, removing complexity rather than features. The simultaneous rebrand of both pre-existing businesses enables us to remove overlaps and duplication, making it easier to select the right product for our customers. By adopting a modular approach to the architecture of product features and pricing, it is easier to "add a product" to an existing service.

We will cross-sell more effectively – but only if it exactly meets the customers' requirements. We have packaged certain groups of complementary products to make the Bank's vast range of services easier to understand, offering an intrinsic flexibility that will assist the Bank in retaining and strengthening its market-leading position as the premier Bank in the UAE.

As trusted advisors to our customers, we must be certain to select suitable and appropriate products and services from a wide range. We can now be more confident in doing so, and more effective in providing expert guidance to our clientele.

Internally

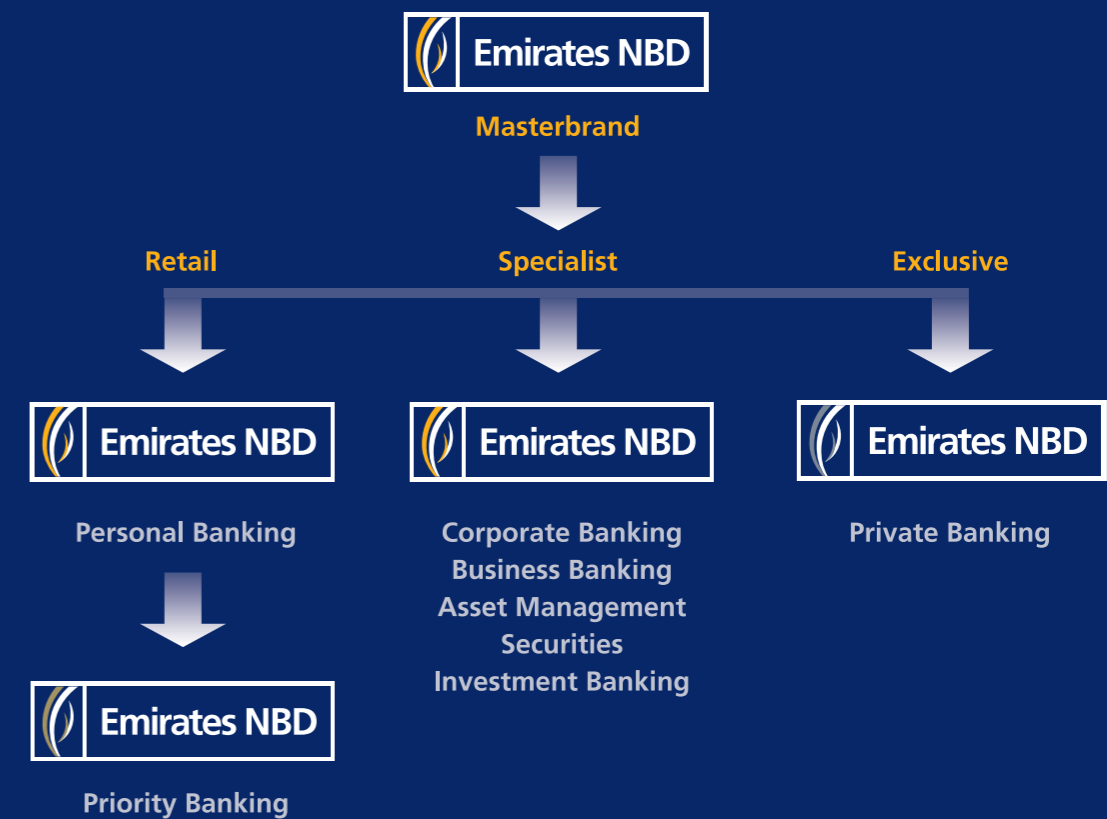
Internally, the architecture will unite the Bank, helping to drive business growth through improved collaboration and a sense of belonging. All the Bank's products are now presented as a single brand, with support materials that are up-to-date and easy to use.

From today, it is easier for staff to explain what the Bank offers, and they can concentrate more on offering products and services that are relevant to the life that each customer leads, whilst matching their financial requirements. This will bring added confidence that the outcome will be to the benefit of both the customer and the Bank.

Externally

Externally, the architecture will enable the brand to become quickly established and position Emirates NBD as the premier banking power in the region.

The bold use of colour and striking visuals will make Emirates NBD more visible within local communities, emphasising the close relationship and easy access that we offer our customers. When travelling beyond the UAE and GCC, our branches, documentation and banking staff will be instantly recognisable and reassuringly familiar to see.



Our brand by division

Personal Banking

Better banking for everyone

Welcome to the biggest bank in the region, offering a vast portfolio of financial services that work hard for your money. With a huge and growing network of branches and ATMs, as well as easy telephone and online banking services, we can take care of all your money needs, while keeping you in complete control.

For more information, call now on 600 54 0000
 > Visit your local branch
 > www.emiratesnbd.com

PERSONAL BANKING from **Emirates NBD**

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Personal Banking keywords:
 Bright. Fresh. Colourful. Energetic.

Priority Banking

Banking dedicated to putting you first

Grow and protect your hard-earned wealth, with the biggest bank in the region. As a valued Priority Banking customer, you'll have a dedicated Relationship Manager to guide you through a complete range of specialist products and services. This is banking designed to suit your needs and expectations, giving you real peace of mind as you reap the rewards of your success.

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 > www.emiratesnbd.com

PRIORITY BANKING from **Emirates NBD**

Priority Banking keywords:
 Exclusive. Quality. Superior. Wealth. Privilege. Mature. Trust. Important.

Private Banking

TAKING YOU BEYOND BANKING

Successful people need more than a bank to make the most of their money. Your Emirates NBD Private Banker will introduce you to an unrivalled array of specialist wealth management solutions, including Sharia compliant investment options. Our goal is to provide a lifetime of dedicated personal service, working closely with you to protect and enhance your wealth.

For more information, call now on 600 54 0000
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 > www.emiratesnbd.com

PRIVATE BANKING from **Emirates NBD**

Private Banking keywords:
 Bespoke. Knowledge. Mature. Understated. Experience. Unrivalled.

Business Banking

Service dedicated to the way you work

To flourish in a dynamic marketplace, with global competition, your business needs to be proactive, agile and dedicated to outstanding customer service. With Business Banking from Emirates NBD, you get the same level of commitment, allowing you to achieve business excellence with the backing of the biggest bank in the UAE.

For more information, call now on 600 54 0000
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BUSINESS BANKING from **Emirates NBD**

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Business Banking keywords:
 Local. Successful. Traditional. Efficient. Enterprising. Modern. Diversity.

Asset Management

The art of modern finance

Entrust your portfolio to the region's biggest bank, with a proven track record locally and internationally. Emirates NBD Asset Management is a service built on trust, backed by professional expertise, integrity and a passion for excellence. We take pride in exceeding expectations, and in turning the plans we create with you into lasting rewards.

For more information, call now on 600 54 0000
 > Visit your local branch
 > www.emiratesnbd.com

ASSET MANAGEMENT from **Emirates NBD**

Asset Management keywords:
 Guidance. Knowledge. Reliable. Secure. Expert. Attuned. Growth.

Investment Banking

Serving today's markets. Ready for tomorrow

World-class talent combines with regional and international experience to provide a comprehensive range of innovative advice, capital markets, structured finance and risk management solutions, backed by substantial balance sheet and capital strength. This is award-winning investment banking, designed to meet the unique needs of every client we serve.

For more information, call now on 600 54 0000
 > Visit your local branch
 > www.emiratesnbd.com

INVESTMENT BANKING from **Emirates NBD**

Investment Banking keywords:
 High Value. Regional. Global Reach. International. Expertise. Capable.

Securities

A new vision for new markets, built on proven performance

ENBD Securities brings a rare blend of innovative thinking, seasoned expertise and advanced technology to the business of successful trading and investment. Dedicated teams of brokers and customer service specialists work together to deliver the quality and breadth of service you demand, allowing your strategy to flourish and your wealth to grow.

For more information, call now on 600 54 0000
 > Visit your local branch
 > www.emiratesnbd.com

SECURITIES from **Emirates NBD**

Securities keywords:
 Trusted. Established. Highly Qualified. Regulated. Dynamic. Track Record.

Corporate Banking

Explore new worlds of opportunity

This is the industry-leading corporate and institutional banking portfolio from the region's biggest bank. Emirates NBD gives you a suite of products and services that evolves and grows with your needs, keeping your organisation agile, competitive and prosperous.

For more information, call now on 600 54 0000
 > Visit your local branch
 > www.emiratesnbd.com

CORPORATE BANKING from **Emirates NBD**

Corporate Banking keywords:
 On the Move. Efficient. Industry. Partnership. Modern.

2010 Strategy

Emirates NBD's vision is 'to be globally recognised as the leading and most dynamic financial services provider based in the Middle East'. During 2010, the Bank will continue to build upon its current position of strength and maximise the benefits of the merger of two well-known and successful banks.

With the integration of IT systems completed in November 2009, the Group is now operating as one integrated bank across all customer touch points. Ensuring we capture the full merger synergies, after having harmonized products and processes, will be a major business focus for 2010.

Reflecting the recent developments in the macroeconomic environment and recognising the global financial crisis, the Group's Executive Committee continues to follow the defined overarching business strategy to ensure clear focus on margin optimisation. Considering tightened capitalisation levels, the efficient allocation of capital has become more important and is reflected in business decisions.

The Group aims to further capitalise on local opportunities by expanding into under-penetrated areas in the United Arab Emirates, for instance, Abu Dhabi and under-penetrated segments, like Private Banking and the small and medium enterprise business. Across the Group, our objective is to further increase fee based income to international best-practice levels and to leverage internal product capabilities in Asset Management, Investment Banking, and in the Treasury and Markets area.

Emirates NBD aims to capture opportunities in Islamic Banking through its subsidiary Emirates Islamic Bank and selling Islamic products through its conventional branch network. Beyond strengthening its presence in existing markets, Emirates NBD will work to exploit the Group's financial strength and scale and pursue growth through strategic acquisitions in the chosen geographies.

Strategic imperatives for 2010

Given the continuous challenges of the regional and global economic situation with scarce liquidity, pressure on profitability and potentially further deteriorating asset quality, we are continuing to follow the three strategic imperatives set for 2009:



Emirates NBD won 2008 MRM Business Award for Finance

- Optimise balance sheet
- Drive profitability
- Manage risk

In light of the status of the economic cycle, we are adding a fourth strategic imperative for 2010:

- Selectively invest in platforms for growth

Our aim is to capture further pockets of growth like the Retail and Private Banking expansion into Abu Dhabi and KSA.

Emirates NBD aims to cautiously grow its asset book while focusing on funding, especially deposit gathering. While improving customer profitability through re-pricing and cross-selling, the aim is to improve the overall cost position significantly, driving a performance improvement program and increasing process efficiency across the organisation.

In addition, we aim to further improve our service offering and the customer experience to ultimately increase the share of wallet of our customer base and customer retention.

Group-wide risk taking is governed by risk limits set out in the Group's risk appetite statement. The Risk Strategy translates, while recognising the ambitions of Emirates NBD, the risk appetite in quantifiable measures. This allows monitoring, controlling and managing the Group's risk profile in terms of businesses and portfolios.

Review of Performance

Financial Overview

Significant benefits have already been seen from the creation of a single regional banking champion and the strong results for 2009 reflect both continued underlying growth and the impact of synergies arising from the integration of the two banks.

Total income in 2009 grew by 28% to AED 10.8 billion. Despite difficult economic conditions, loan and deposit growth continued to be robust while the benefits of cross selling were seen throughout the business.

Net interest income reached AED 7.4 billion for 2009, an improvement of 27% which was driven by the controlled growth in lending and an improvement in the net interest margin from 2.18% to 2.81%. The margin improvement resulted from increased asset yields across both corporate and retail businesses and the benefit of active balance sheet management which, in combination, more than offset increased funding costs. Growth in overall income was assisted by the 31% improvement in non interest income to AED 3.4 billion; this increase was largely driven by a partial reversal in 2009 of mark to market losses on investment and other securities reported during 2008, offset to some extent by lower fees relating to trade finance and underwriting.

Costs amounted to AED 3.6 billion in 2009; growth over 2008 was contained to just 8% compared with the income growth



Emirates NBD celebrated the launch of the Bank's new brand identity



H.E. Ahmed Humaid Al Tayyar honoured as "Person of the Year" for 30 years of service

of 28%. The 2009 cost to income ratio decreased to 33.3% from 39.7% in 2008; this positive, widening gap between income and expenses was achieved through proactive cost management and the accelerated realisation of integration synergies while maintaining substantial investment in the Bank's distribution and technology infrastructure as well as in the governance and control environment. The merger synergies achieved in 2009 amounted to AED 328 million, exceeding the target by 33%. In addition the Bank has achieved recurring cost savings of AED 169 million and one-off cost synergies of AED 30 million in 2009, already exceeding the 2010 target by 12% and 15% respectively.

Credit quality remains robust across both the corporate and retail portfolios. The increase in delinquencies and non-performing loans increased broadly within expected levels. The NPL ratio, excluding impaired investment securities, increased to 2.36% compared with 0.95% reported in 2008.

The impairment allowance on financial assets (excluding associates) grew to AED 3.3 billion in 2009, up from AED 1.7 billion in 2008. This was driven by an expected increase in specific impairments across retail and corporate portfolios and the addition of AED 1.3 billion to portfolio impairment provisions as a measure of prudence in the current environment, partly offset by lower impairments on investment and trading securities.

Review of Performance

Net profits for the Group were AED 3.3 billion for 2009, 9% below the profits of AED 3.7 billion reported in 2008. This shortfall was due to the prudent credit impairment allowances taken during 2009 and the negative contribution from the Bank's investment in associates. Associates in 2009, principally Union Properties PJSC, contributed a negative AED 477 million compared with a positive contribution of AED 338 million in 2008.

The Board of Directors recommendation to shareholders at their Annual General Meeting (AGM) is a 20% cash dividend for the 2009 financial year.

Total assets at the end of 2009 reached 281.6 billion.

Customer deposits at 31 December 2009 reached AED 181.2 billion, an increase of 11.6% over the customer deposit base as at 31 December 2008.

The Bank's total capital adequacy ratio has strengthened significantly to 20.8% from 11.4% at the end of 2008. The Bank's Tier 1 capital ratio also improved from 9.4% at end December 2008 to 13.3% at end December 2009. In addition to the strong retained earnings generated during the period, this increase in capitalisation was due also to the issuance of AED 4 billion Tier 1 perpetual securities to the Investment Corporation of Dubai and the conversion of Ministry of Finance deposits into Tier 2 capital.

During 2009, local and international economies have shown signs of stabilisation and in some cases tentative recovery. Consumer sentiment and business confidence have improved. Nevertheless uncertainties and challenges remain in the near term and Emirates NBD retains its cautious stance while selectively pursuing growth opportunities and improving profitability and efficiency.

The successful completion of the integration, together with recent investments made in the Bank's information technology and infrastructure capabilities, allow Emirates

NBD to capitalise on value-added opportunities that may present themselves and provide platforms to further improve efficiency, increase customer service and extend the Bank's market reach and penetration.

Corporate Banking

Emirates NBD's Corporate Banking business again achieved a successful year of financial and business growth despite the inherent challenges posed by uncertain economic conditions that prevailed throughout 2009. Revenue growth of 23% compared to 2008 was driven by active re-pricing of loans and a continued focus on fee generating business. Deposits increased by 13% during 2009 and the advances portfolio grew by 9%. Asset quality has been maintained through a strict focus on controls and monitoring and the business now has a combined market share of almost one fifth of all corporate assets in the UAE.

The product range has been enhanced in 2009 through structured finance and syndication and a host of transaction banking products to add depth to client relationships. Transaction banking has also played a key role in opening up new revenue streams of risk free non-funded products and services and is well placed to lead and support relationship teams in acquiring and deepening the Bank's wallet share with clients.



Emirates NBD Established Main Private Banking Centre at Dubai Festival City Office Tower

Review of Performance



Emirates NBD launched a range of innovative services

The post merger integration within Corporate Banking was accomplished successfully during 2009. Four legacy units: Financial Institutions Division; Structured Finance and Syndications; International Banking and Syndications; and Overseas Corporate Syndications were combined to form the Institutional and International Banking & Debt Capital Markets (IIB&DCM) unit. This division is mandated to handle syndications, debt and capital market products, correspondent banking and financial institutions & international corporate business.

The latter part of 2009 saw the formation of the Bank's merged Trade Finance Services and Operations centre. The legacy Banks' trade finance approval and operations units were brought under the umbrella of ETFS, which is a fully owned subsidiary of the Group. The trade finance unit continued its achievements by bringing in yet another award from the Global Finance Magazine and was awarded the Best Trade Finance Providers in the UAE for the year 2009.

The Trade Advisory and Business Development (TAB) team has also performed well despite a drop in trade business volumes due to market conditions. TAB was instrumental in introducing three new products during 2009, which included a one of a kind 'Back-to-Back Collections' - a unique product in the Trade Finance market.

The Cash Management Services (CMS) unit successfully migrated all legacy NBD on-line customers to its well received e-banking solution smartBUSINESS, enabling clients to view real time account information, LCs & Guarantees and scanned images of documents, initiate payments and many more. The unit has also launched the Wages Protection System (WPS) as mandated by the Central Bank of UAE to facilitate companies to remit employee salaries electronically. The CMS team also participated in the 2009 Euro Finance Conference on Trade, Treasury and Cash Management in the Middle East, again sponsored by Emirates NBD in line with the Bank's continuous efforts to adopt best practices, share views and latest trends in the industry.

Consumer Banking and Wealth Management

The Bank's Consumer Banking and Wealth Management division recorded a solid performance during 2009, achieving growth in the business and the customer base despite adverse economic conditions. The deposit base grew strongly by 20% during the year, while the business remained cautious on new underwriting. Total income remained broadly stable at AED 2.9 billion in 2009 compared to AED 3.0 billion in 2008.

Retail

The retail division enjoyed another year of growth with revenues increasing 3%, a remarkable performance during the global slowdown. Net interest income grew during the



Emirates NBD Securities became member of NASDAQ Dubai

Review of Performance



H.E. Ahmed Humaid Al Tayer received JP Morgan Chase's Chairman

year due to selective re-pricing of loan products while fee income increased driven by continuing customer acquisition resulting in a larger base, as well as rationalisation and revision of fee structures.

Emirates NBD's branch network, the largest in the country, grew further in 2009 with the addition of 8 new branches, taking the total to 102, and increasing the number of ATMs, CDMS and SDMs to more than 600. Further progress was made with the launch of new banking products such as London and Jersey Offshore deposits, high yield deposits for the UAE and KSA, Islamic deposits and Easy Saver online savings accounts. In addition new insurance products were introduced for life, motor, and critical illness, as well as an enhanced Takaful range with NGI-Aviva.

All retail loan products delivered good profits in a challenging environment. FinnOne was deployed successfully across NBD branches to create a consistent origination experience for customers across the Emirates NBD network.

2009 saw the completion of the final milestone of the system integration with the migration of NBD customers onto the new core banking platform Finacle which was completed on 21 November 2009. This date also marked the launch of the new Emirates NBD brand which is being rolled out across the branch network during the first quarter of 2010.

Private Banking

A key event during 2009 was the launch of the Emirates NBD Private Banking business which now deploys over 50 relationship managers, recorded rapid growth and was recently recognised as the "Outstanding Private Bank for the Middle East" at the 19th Private Banker International Wealth Summit and Awards. Further recognition of the division's success came from two additional awards: Best Private Bank in the UAE from Euromoney and Best Private Bank, Middle East from Arabian Business magazine.

Along with the increase in senior personnel, the private banking business began the year with new investment and structured product platforms and an enhanced trading capability.

Three new offices were inaugurated during the year: Dubai Festival City, Burj Al Arab Private Banking Centre and Emirates NBD Head Office Private Banking Centre. A further office will be established in Abu Dhabi during the first quarter of 2010.

2010 will be a crucial year for the Private Banking business as the team seeks to consolidate its market leading position. Further recruitment will take place, the product offering will be expanded and the high levels of customer service will be



Emirates NBD announced the launch of its Skywards Credit Card

Review of Performance



Emirates NBD partnered with RTA to offer value-added services

further enhanced. In addition, we will launch our Singapore booking platform and will also further expand our teams in KSA and London. Our teams that serve the broader GCC customer base will be strengthened through the year.

During 2010, growth of fee income will continue to be a key focus for all CWM Businesses; we will expand our range of insurance/investment products to customers (9000+ global products across 49 countries).

Consumer Finance

Since its launch in 2008, Emirates Money has continued to exceed expectations. In its second year of operations the business is profitable and has grown its market share to over 10% of the unsecured loan market.

Emirates Money has three core products, all of which have continued to develop. Personal loans to self-employed consumers have continued to grow and this area of business is being expanded into loans against PoS receivables where the business has been able to utilise the data from Network International. In addition to commercial vehicle financing the Bank now offers fleet financing for companies, an area of the market where the competition has no specific product. The insurance products offered to customers have continued to expand to include critical care and motor insurance.

Emirates Money has focussed on strengthening Risk Management by introducing scorecards and investing to further develop its risk and underwriting capabilities. Growth of the fee income business will continue to be a key focus.

Emirates NBD Asset Management

Emirates NBD Asset Management had a successful 2009 with total revenue maintained at the same level as 2008, despite a decline in assets under management due to global market conditions. This was achieved through developing innovative fee income sources within an extended product offering to clients.

Most of the funds under management performed well. The MENA Top companies fund returned 19.5%, compared with the benchmark of 14.8%. The Sukuk fund yielded nearly 11% in less than 9 months of existence (16% on an annualised basis) and the MENA High income fund, which was launched in the first quarter of 2009 yielded over 24% for the year.

To enhance the global distribution platform, the business signed strategic alliances with several firms including Burj Global Capital, Nexus, Zurich International and Friends Provident International. Sales volumes through these platforms are already showing good growth. During 2010, we will revamp our sales and distribution



Emirates NBD was recognised as 'Best Retail Bank' at the Middle East Banker Awards in Bahrain

Review of Performance



Emirates NBD received three prestigious Awards from Global Finance

strategy for the business and enhance our focus on significantly growing our business both through the Bank's captive channels and across the globe through third party distribution partners.

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The asset management business was recognised as 'Asset Management Firm of the Year' at the MENA Awards 2009 in Riyadh in November. The business also won the award for the 'Best new entrant in the Sukuk market' at the London Sukuk Summit in September.

Looking ahead, the bank is planning to launch two new funds in the first half of 2010 to continue identifying investment opportunities for clients and creating products to allow them access.

Investment Banking

Emirates NBD Capital

2009 was a year of consolidation and integration of investment banking, private equity and related activities across the platforms of the two legacy banks.

Despite the challenging economic backdrop, Emirates NBD Capital and its related entities continue to play a credible and consistent role in the regional capital markets, with a focus on private debt & equity capital-raising. New initiatives

to address the financing needs of the Small & Medium Enterprises (SME) sector, as well as that of infrastructure and project finance, are in the pipeline to provide timely and appropriate support to these important sectors of the national economy.

Emirates NBD Capital has also successfully accomplished significant cost-synergies while enhancing skilled and experienced professional resources within the combined integrated Investment Banking platform.

Emirates NBD Capital has also re-oriented its strategies to provide valuable and relevant financial advisory services to large and medium enterprises, enabling them to focus on cash-generative core activities and assets. These are expected to accomplish a healthy restructuring of their businesses and balance sheets.

Global Markets and Treasury

Global Markets & Treasury continued to develop its product suite and build on synergies with other areas of the Bank, so that it was able to reach out to existing and new customers providing them with timely and effective service. Aided by the continued improvement in global market conditions, the business registered a strong growth in performance and net revenue exceeded AED 1.5 billion as compared to AED 303 million in 2008.

Notwithstanding extreme volatility in the early part of the year, the recovery in local equity markets and tightening of credit spreads provided opportunities for the trading desks to add value. Strong sales results came from working with customers on more vanilla products as they sought to derisk their portfolios.

The ALM desk continued to strengthen its position as one of the dominant Banks in local and regional currency markets enabling the Bank to reduce its overall cost of funding, despite upward pressure on deposit rates. Whilst, through

Review of Performance

its Global Funding platform, the Bank was able to engage in a significant liability management exercise resulting in considerable P&L benefit to the Bank. It was also able to arrange an AED 4 billion Tier 1 Capital compliant debt issuance.

In 2010, improving economic conditions will present opportunities for leveraging the recently put in place Calypso infrastructure creating the ability to offer more interest rate products to customers and enable them to improve their own risk management. Sales of Sharia compliant products are also expected to gather greater momentum.

International

Emirates NBD's international presence extends to the Kingdom of Saudi Arabia, United Kingdom, Qatar, Jersey, Singapore, India and Iran.

Business at the overseas locations was impacted by the continuing global financial challenges, as well as local business issues in some markets, leading to consolidation of our existing businesses.

The branch in Saudi Arabia again performed very well and

with the growing maturity and focus of business lines and new corporate governance structure. We are now offering trading in other markets besides Tadawul and the results from this initiative are expected to reflect positively in 2010. Emirates NBD's future in the Kingdom looks very promising.

The two branches in London have moved into one office in new premises. With regulatory authorisation for the merged legacy banks concluding during the first quarter of 2010, the focus on London as an important private banking centre for Emirates NBD will be a key strategic focus. The Jersey branch is also benefiting from a revamped strategy as well as a new corporate governance structure, which is being realigned with our London branch.

The opening of our Singapore branch is expected in the second quarter of 2010. We have already moved into new premises, recruited staff and stringent testing of IT systems is currently underway with all regulatory requirements completed. With the focus on private banking, corporate banking and trade finance, the branch is well positioned to contribute positively in 2010.

We have now completed 10 years in India and our representative office in Mumbai continues to provide excellent marketing and liaison services. Our branch application, if approved, would enhance our business significantly.

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In the presence of H.H. Sheikh Ahmed bin Saeed Al Maktoum, Emirates NBD received the Bank of New York Mellon delegation

Review of Performance



Emirates NBD celebrated the graduation of young leaders who completed the world-class Leadership Development programme

In Qatar, the Bank continues to focus on wholesale banking activity but given the rapidly growing economy, we do intend to explore other business opportunities as permitted under our license during 2010.

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Applications for licenses for branches in India and a representative office in China are still being sought with their regulators and the opportunity to extend our growth through organic expansion in other international markets is being continually examined and the opportune timing awaited to progress further.

Inorganic growth is still a key aspiration for Emirates NBD and in 2010 the Bank will continue to monitor the market for potential acquisition opportunities, both regionally and further afield. The successful integration of the two legacy banks provides us with the in-house knowledge and experience that will help in closing a transaction, and successfully dealing with integration issues and challenges.

Information Technology and Operations

The highlight of the year was the implementation and successful migration of Emirates Bank International and National Bank of Dubai customers to our new Core Banking System (Finacle), a state of the art application that is robust, modular, easy to use and scalable. This migration

of applications, systems and processes took place within a record timeframe with minimal disruption, concluding the integration activities to form Emirates NBD.

The systems upgrade continued with the integration of the retail loans systems on FinnOne and the launch of the Customer Relationship Management (CRM) system, which has already led to a significant improvement in customer service since implementation. During the year, the new Oracle ERP environment went live for Emirates NBD, providing a Group-wide scalable, integrated general ledger, financial control, purchasing and property management solution.

During the year, operational activities were moved out of customer-facing branches to the newly built Al Barsha Centre where the Bank has established a centre of excellence focused on delivering standard processes,



H.E. Ahmed Humaid Al Tayer inaugurated Emirates NBD, Al Barsha Centre, one of the largest and most advanced of its kind

Review of Performance



Emirates NBD named 'Best Private Bank' in the Middle East

greater efficiencies and a common culture throughout the Group. This centralised Operations Processing Centre was inaugurated on 26 May 2009 and now serves as the central base for Emirates NBD's IT and Operations activities, both manpower and systems. It is also intended to be a regional benchmark for technology efficient transaction processing.

Human Resources

The Human Resources' strategic priority in 2009 was to provide support to the business leadership on organisational change initiatives while keeping employees engaged and motivated in a challenging business environment. The harmonisation of the HR policy and governance for the legacy banks was successfully carried out to bring all the people practices onto a common platform.

Talent management and succession planning initiatives were launched to ensure leadership strength for the future. In response to the tough economic environment, a hiring pause was instituted for most positions with a focus on utilising existing personnel through internal appointments. In order to reward business success while keeping employee costs controlled, the performance based incentive plans were enhanced.

A comprehensive HR diagnostic study was carried out to position HR as a best-in-class service provider. Based on the outcomes of the study, several initiatives were launched

relating to capability building of HR managers, fully leveraging HR technology and creation of a shared services centre. These initiatives are expected to not only reduce HR cost-to-serve but also enable HR to operate as a strategic partner to the business.

Despite the tough business environment the focus on Nationalisation continued. The Group currently employs around 1,700 Nationals making it the largest employer of Nationals in the UAE financial services sector.

Network International

Revenues for Network International, the Bank's market leading card acquiring and processing business, improved in 2009 with growth of 13% to AED 425 million. The primary driver was a 19% increase in processing revenue which was achieved despite a challenging economic environment.

Network International and Oberthur Technologies inaugurated their Dubai based joint venture during the year – the Obernet Personalisation Bureau. This state of the art facility in the UAE will bring the world's most advanced card security and personalisation technology to the Middle East and North Africa region. Additionally, Network International signed a joint venture agreement with Bahrain Electronic Network for Financial Transactions (BENEFIT) which is aimed at responding rapidly to GCC's growing demand for globally



Emirates Investment Services recognised as the 'Asset Management Firm of the Year' at the MENA Investor Awards 2009

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Review of Performance



Dubai Police honoured Emirates NBD for its continuous support of the community

proven third party card processing practices and solutions, as well as to accelerate the development of the Cards industry across the wider GCC.

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By the end of 2009, Network International remained the region's largest payment and processing service provider of credit and debit cards, providing services to more than 10,000 merchants and processing cards for 49 banks and financial institutions in the region.

Emirates NBD Securities

Two of the leading brokerage firms owned by the legacy banks, Emirates International Securities LLC and NBD Securities LLC were merged in 2009 to form Emirates NBD Securities LLC (ENBDS). The combined brokerage business is now a direct member of the NASDAQ Dubai exchange,



Emirates NBD launched Emirates Investment Services in Riyadh

thereby offering more efficient and cost efficient execution capabilities.

ENBDS was directly impacted by the financial health of both global and regional economies. The lack of liquidity in the UAE financial markets had a significant impact on performance during 2009. Despite these challenging conditions, profitability was maintained through strict control of overheads and some rationalisation of costs. Given limited opportunities for growth, the focus was on further improvement of products and services. Institutional clients are benefiting from a new Reuters Order Routing capability which provides greater execution efficiency together with lower costs. 2009 also saw the launch of a promotional campaign to encourage active traders through commission rebates. This has had a marked success in higher utilisation of the online trading channel and the reactivation of dormant accounts. The merged entity is now at the forefront of the brokerage industry having achieved the highest market share by volume in the Dubai Financial Market for the year 2009.

The business begins 2010 in a strong position to develop cross selling opportunities across the Group.

Group Risk Management

In 2009, Group Risk Management continued to proactively advance its risk management as well as its compliance capabilities. Emirates NBD's Board Committees (Board Risk Committee, BRC, Board Credit and Investment Committee, BCIC) and the Executive Committee have encouraged the Group's Risk Management to continuously enhance these capabilities in tandem with global best practices.

Risk Governance

Emirates NBD Group Risk Management is instrumental in identifying all significant risks and risk drivers, measuring and managing such risks against the backdrop of the changing macro-economic conditions like the ones witnessed in 2008/09 and assessing these as part of a forward-looking strategy.

The General Manager Risk is responsible for all quantifiable risks and for implementing the risk policies as required by the risk strategy throughout the Group. GM Risk reports on the overall risk landscape to the Board Risk Committee on a quarterly basis. Board Risk Committee comprises of Emirates NBD Board of directors along with the management attendees namely CEO, CFO and GM Risk.

The Board Credit and Investment Committee (BCIC) is vested with powers to delegate lending authority to Senior Management who have further sub-delegated specific lending authority to facilitate the business.

Group Risk Control

Group Risk Control which reports to GM Risk is responsible for the timely reporting, pro-active risk management, ensuring compliance with regulatory provisions and leading the Bank towards Basel II implementation.

During 2009, implementation of Basel II across the Group was a strategic initiative. Group Risk Control continued a number of cutting edge initiatives in the areas of measurement and management of credit, market and operational risk. These measures are providing competitive advantage to the businesses and preparing for overall Basel II compliance.

Basel II Program

The implementation of Basel II has been a significant driver in recent years for the way the Group manages its risks and uses it as a source of competitive advantage. In recent years, significant resources have

been committed to develop new risk management tools and embed them in business processes. In the year 2009, such risk based methodologies were being gradually adopted for business underwriting, customer/product pricing, expected loss estimation and capital management.

The Bank successfully completed the parallel runs for Pillar 1 under the auspices of the UAE Central Bank and published the first Pillar 2 Risk Assessment Report. The bank has also progressed the Pillar 3 'Risk' disclosures in conjunction with other related departments.

Economic Capital & Risk Strategy Development

In 2009, the Group continued to advance its frameworks for Economic Capital measurement and to complement this with an integrated stress testing framework, which covers capital, funding and financial performance. Both frameworks proved to be key analytical tools during the financial turmoil of 2009.

As part of the Internal Capital Adequacy Assessment Process (ICAAP) the Group submitted a forward-looking, market-leading Pillar 2 Report to the Central Bank. In parallel, the Group commenced the integration of Economic Capital as an enabler and decision support tool.

Internal Rating Systems Development

In 2009, changes in the credit landscape were of a nature that necessitated a calibration of various internal rating models developed earlier. The calibration of retail application and behavior scorecards was successfully completed in 2009 to ensure that these were effectively used as a front line defense against potentially mounting credit losses. The behavior scorecards were also put to effective use as in devising proactive collections strategies.

The implementation of corporate and SME models and the upgrade of the platform to a web based version were completed during the year. The models roll out across Emirates NBD and Emirates Islamic Bank was also completed. A comprehensive early warnings signals framework has been developed and incorporated within the corporate and SME rating models for proactive credit action going forward. A retail SME model was also developed and implemented during the course of 2009. The FI rating system was refined and rolled-out in the course of 2009.

Group-wide trainings on the use of all rating systems were also completed.

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Group Risk Management

Portfolio Impairment Provisions (PIP)

Scientific provisioning models were developed and used to estimate the level of collective impairment provisions in line with international accounting standards and stressed economic environment.

For retail products such as personal loans, auto loans and credit cards, the roll rates methodology was used. Several scenarios were simulated on the base flow rates and the impact of these on PIP was determined to select the most likely estimate. Point in time (the most recent 12 months) estimates were used to reflect the most recent portfolio behavior. For the mortgage portfolio, an Expected Loss framework is used by combining PD's with highly conservative estimates for property depreciation and recovery rates to calculate the LGD.

Corporate PIP is calculated for each industry in the portfolio separately. Historical losses are used to determine minimum loss rates for respective industries. Adjustments for emergence period are made. The future outlook for each industry is considered through economic factor adjustment to arrive at the appropriate future loss rates vis-à-vis the Collective Impairment Provisions for each sector.

Operational Risk

Group Operational Risk continued working closely with all of the Bank's business lines and subsidiaries during the year to raise awareness of operational risk. Key risks across businesses and units are raised and discussed at the Group's Operational Risk & Compliance Committee (ORCC) with representatives from all business lines, major support units and subsidiaries.

A new policy for the structured collection of operational risk events was introduced in 2009 and an in-house IT solution was implemented. The training on the identification and classification of risks was provided throughout the Group. The practice of running a 'Control-Risk Self Assessment' (CRSA) prior to the launch of any new or amended initiative supported the Bank's units in identifying and assessing embedded risks.

Furthermore, Group Operational Risk played a major role in reviewing processes related to the integration of Emirates Bank and NBD and proved to be successful in introducing adequate mitigating controls. Thorough independent reviews of new IT systems and applications in 2009 helped to identify IT Security risks prior to implementation of any new system.

Credit Risk Management

Credit Risk - Corporate Banking

The year 2009 gave the Corporate Banking Department and Group Credit Department an opportunity to test its credit risk management strategy and policies in the face of adversity. The results showed strong evidence of sound credit risk management practices being adopted by the Group. The quality of lending by the Corporate Banking Department measured as a percentage of nonperforming assets to total lending assets remained significantly low and well within market norms.

Credit exposures are diversified across economic sectors and remained within the regulatory and self imposed ceilings. In addition to the regulatory ceiling on real estate lending which is 20% of total Bank's deposits, credit ceilings have been imposed by the Bank for all other economic sectors and are monitored against shareholder funds and total lending assets.

During 2009, sectors susceptible to adverse economic conditions such as real estate, contracting sector and advances against equity were closely monitored, and timely remedial measures put in place.

Credit risk is managed by formulating credit policies and procedures, setting limits for counterparties, countries and sectors which are regularly reviewed, updated and consistently applied. Asset distribution desk diversifies risk by distribution of credit risk to other banks or counterparties.

Credit is sanctioned or renewed based on credit worthiness of the borrowers using qualitative and quantitative assessment criteria as part of the overall rating process. Documentation and collaterals are obtained in accordance with the approval terms. Collaterals are revalued at regular intervals in accordance with credit policy to assess fair value against exposures.

Credit Risk - Consumer Banking & Wealth Management

2009 has been a challenging year in terms of portfolio growth in retail products. Owing to the market situation, the retail loan growth scenarios have been changed. The 2009 strategy was one of consolidation and sustenance of portfolios. Group Retail Credit proactively monitored portfolios and devised strategies considering the external environment and the Bank's focus growth areas. NBD loans were successfully migrated onto the Bank's loan

Group Risk Management

management system. Migration strategies were devised given the data challenges on the legacy NBD loans portfolios.

Mortgage provisioning policies were amended with a view to reflect current market trends and ensure that the provisioning policies are prudent and allow enough leverage to the Bank in terms of recovery from the collateral.

Many insightful MIS were conceptualized to enable the Retail Banking Department to take proactive risk management decisions. Templates were created to monitor early defaults and also monitored portfolios by industries in which the borrowers held employment. The unit supported proactive risk management by trying to identify and strategize an employer review based on salary credits trends.

Furthermore, various portfolio management measures and sales strategies were driven based on portfolio trends and towards a healthy mix of low risk segments for Retail Banking.

The 2010 outlook is also of a cautious approach towards portfolio sustenance and consolidation. With the aid of better statistical tools that are now available, we plan to proactively identify segments that have low risk perception to facilitate selective asset growth and help the Bank in acquiring healthy risk in new acquisitions. The focus will be on various strategies of asset disposal in mortgages and minimize credit losses arising out of the fall in market prices of residential properties.

Market Risk and Liquidity Risk

Given the systemic market turbulence throughout the year, the key focus during 2009 was on preserving shareholder value and liquidity management. Assets and Liability Management (ALM) unit within the Risk Control function continued to provide timely support and advice to the Asset Liability Committee (ALCO). The management successfully mitigated the market turbulence through a variety of measures such as effective diversification of funding sources, constant build up of Liquidity Buffers in its ALM portfolio and maintaining effective and open communication with key stakeholders such as Customers, Capital Markets and Investors.

Group Market Risk worked closely with Global Markets and Treasury, and other business units to monitor and mitigate market risk.

Historical Simulation and Monte Carlo Simulation Value-at-Risk (VaR) models were implemented for the bank's Equity and Fixed Income trading desks. In addition, the bank's VaR model - with a backtesting time series of three years - was validated by an independent expert, KPMG.

Group Market Risk developed and implemented structured products pricing models for the Treasury Sales business. This development facilitated the implementation of the Potential Future Exposure (PFE) framework for complex products on an ongoing basis. Currently both sets of models - structured product pricing and PFE - are going through calibration and benchmarking processes.

Group Compliance

Overall, 2009 saw for Group Compliance build on the successes achieved in 2008 and further embed the Compliance culture across the Group. Two key systems were implemented in 2009 and the Group Compliance team was strengthened to undertake increased monitoring and investigations in light of the implementation of Anti Money Laundering (AML) Monitoring System and Payment Screening System with enhanced capabilities. Several key policies were finalized in 2009.

The AML Monitoring System was implemented in NBD and EIB during April 2009 and in EBI during July 2009 and has led to an overall improvement in the monitoring and reporting of AML risks.

The Payment Screening system was implemented in NBD during July 2009, EBI during August 2009 and EIB during September 2009. This is the first automated payments screening system in the Group and has strengthened the bank's monitoring capability around ensuring that we screen our outwards payments against applicable sanctions regimes.

The Board and its Committees

Board of Directors

Emirates NBD's Board of Directors meets on bi-monthly basis and is comprised of 12 prominent members of the local business community, all leaders in their industries. Mr. Saeed Yousuf is the Company Secretary for the Board and its Committees.

The Board's mandate covers a formal agenda consisting of overall strategy and management, corporate structure, financial reporting and controls, internal controls, approval of the Annual Report, approval of dividends and Group risk management. There are independent non-executive directors on the Emirates NBD Board. The Group defines 'independent' as having no perceived or real conflicts of interest with any shareholder group or business partner. (Refer to page 35 for the Board of Directors)

There are another four Board Committees that meet regularly to govern the Group's activities on behalf of its stakeholders:

Board Audit Committee

Name	Position
1) Mr. Khalid Jassim Kalban	Chairman
2) Mr. Fardan Ali Fardan Alfardan	Member
3) H.E. Hamad Mubarak Buamim	Member
4) Mr. Hussain Hassan Mirza Al Sayegh	Member
5) Mr. R. Douglas Dowie	Member

This Committee meets quarterly, or more frequently when required, ahead of the General Board meetings. The Committee has the responsibility for ensuring quality control in the Group's financial reporting and compliance process. The Audit Committee manages internal financial reporting control systems and the associated auditing process. It is also the Group's committee for monitoring legal and regulatory compliance as well as the internal codes of conduct.

Board Credit and Investment Committee

Name	Position
1) H.E. Ahmed Humaid Al Tayer	Chairman
2) Mr. Fardan Ali Fardan Alfardan	Member
3) H.E. Abdulla Ahmed Lootah	Member
4) Mr. Khalid Jassim Kalban	Member
5) Mr. R. Douglas Dowie	Member

This Committee meets weekly to review and manage the credit exposure and investment portfolio of the Group.

Board Risk Committee

Name	Position
1) Mr. R. Douglas Dowie	Chairman
2) H.E. Hamad Mubarak Buamim	Member
3) Mr. Hussain Hassan Mirza Al Sayegh	Member
4) H.E. Abdulla Sultan Mohamed Al Owais	Member
5) Mr. Buti Obaid Buti Al Mulla	Member

The overall corporate governance framework of the Emirates NBD Group is directed by this Committee. The Committee also has responsibility for all risk management procedures. The Committee, which meets at least quarterly, oversees Basel II related activities and provides guidelines for capital management and allocation.

Board Nomination and Remuneration Committee

Name	Position
1) H.E. Hamad Mubarak Buamim	Chairman
2) H.E. Abdulla Ahmed Lootah	Member
3) Mr. Khalid Jassim Kalban	Member
4) Mr. Buti Obaid Buti Al Mulla	Member
5) Mr. R. Douglas Dowie	Member

The review of strategic Human Resources decisions made by the Group, including remuneration issues, are the focus of this Committee which conducts its meetings on a quarterly basis.

Executive Committee Team

The Executive Committee (EXCO) team collectively monitors the performance of the Group and makes Group level decisions within authority limits delegated by the Board of Directors (BoD). Such decisions involve the day-to-day running of the Group, its strategic growth and the implementation of any decisions by the Board. This senior management team meets twice a month.

Beyond Banking

Since its creation, Emirates NBD has set a clear Corporate Social Responsibility (CSR) strategy making it one of the most active financial institutions playing a role in supporting the community it operates within. This is a role Emirates NBD takes very seriously and considers it beyond a merely philanthropic angle. The Group is actively involved in leading initiatives, both internally and externally.

Throughout the year, the Group continued its efforts to support its priority causes: charity, education, environment, culture, art, social and sport. These areas guide all Emirates NBD CSR activities. Such activities in 2009 included participation in charitable donations and supporting sponsored events, awareness campaigns, mentoring and knowledge sharing programs.

The Group continues to be an active participant and supporter of charitable donations, awareness campaigns, mentoring and knowledge sharing programs. Emirates NBD supports a number of local charities and community welfare organisations, such as Rashid Pediatric Therapy Centre, Al Noor Centre for Children with Special Needs, Dubai Autism Centre, Beit Al Kheir Society and Emirates Society for the Rehabilitation of the Blind. The Group is also a founding member of the Emirates Environmental Group. Emirates NBD is also a major contributor to the Dubai Cares Campaign.

The Group also continued its efforts to boost its Emiratisation drive and launched numerous campaigns to attract potential UAE National talents, train them and retain them in line with its strategy to support the local community and fulfill its role as an employer of choice among UAE Nationals. Emirates NBD continued to identify skills and potential career development by designing custom training and development programs fitted to further develop its



H.H. Sheikh Majid Bin Mohammed Bin Rashid Al Maktoum honoured Emirates NBD for its continued support to "Al Basmala" Arabic Calligraphy Exhibition

human resources skills. Emirates NBD's high profile "Al Tomooh Finance Scheme" went from strength to strength in 2009. Al Tomooh supports local entrepreneurs and small businesses and has achieved significant progress during the year through expanding the reach of its financial services to cover all the emirates of the UAE. So far, more than AED 38 million worth of financing has helped in establishing over 100 new UAE National-owned businesses.

The Emirates NBD Pearl Museum continued to receive high profile delegations throughout the year from around the world and is continuously receiving students from various educational institutions who are seeking an informative experience into one of the most important aspects of the UAE history, culture and heritage.



Under the patronage and in the presence of His Highness Sheikh Majid bin Mohammed bin Rashid Al Maktoum, Al Tomooh Scheme honored the projects that it has financed

Board of Directors



H.E. Ahmed Humaid Al Tayer
Chairman



Abdullah Mohamed Saleh
Vice Chairman

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H.E. Easa Saleh Al Gurg
Board Member



Fardan Bin Ali Al Fardan
Board Member



H.E. Abdulla Ahmed Lootah
Board Member



Khalid Jassim Kalban
Board Member



H.E. Hamad Mubarak Buamim
Board Member



**Hussain Hassan
Mirza Al Sayegh**
Board Member

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**H.E. Abdulla Sultan Mohamed
Al Owais**
Board Member



Buti Obaid Buti Al Mulla
Board Member



R. Douglas Dowie
Board Member



Khalid Juma Almajid
Board Member

Management



Rick Pudner
Chief Executive Officer
Emirates NBD



Abdul Wahed Al Fahim
Deputy Chief Executive Officer



Abdulla Qassem
Group Chief Operating Officer



Suhail Bin Tarraf
General Manager
Human Resources



Jamal Bin Ghalaita
Deputy Chief Executive Officer



Sulaiman Al Mazroui
General Manager
Group Corporate
Communications

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John Eldredge
General Manager
Global Markets and Treasury



Sanjay Uppal
Group Chief Financial Officer



Rajan Kheterpal
General Manager
Risk



Saeed Yousuf
Company Secretary
and General Manager
Corporate Services



Jan Hendrik Kraus
General Manager
Integration and
Head of Group Strategy

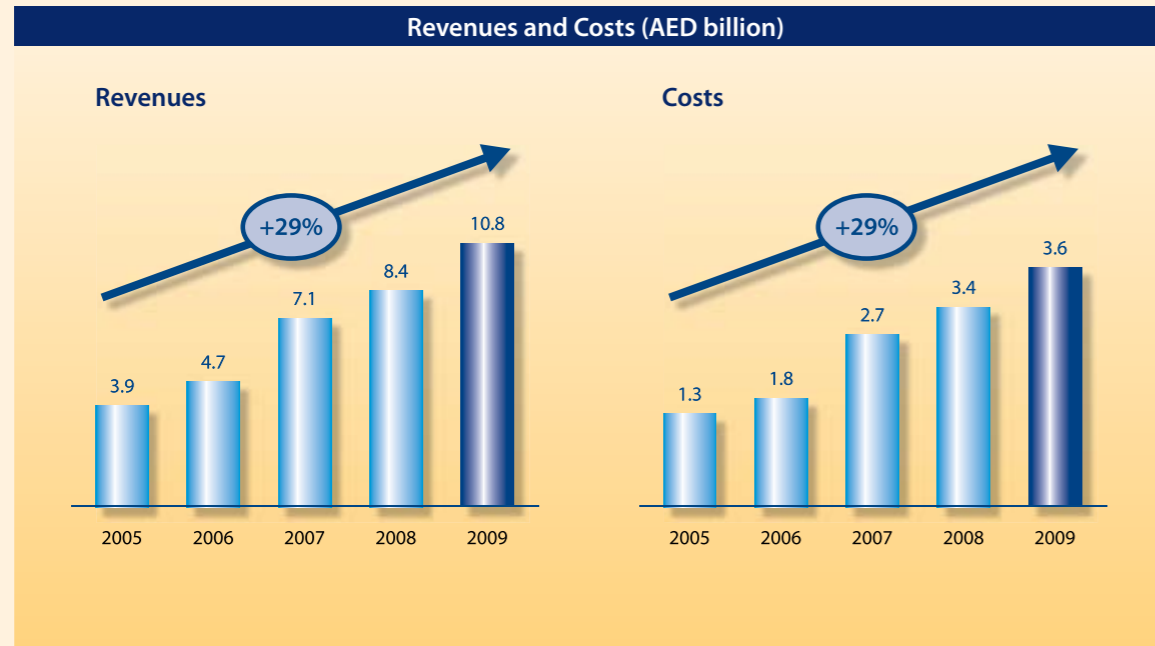


Suresh Kumar
Chief Executive Officer
Emirates NBD Capital

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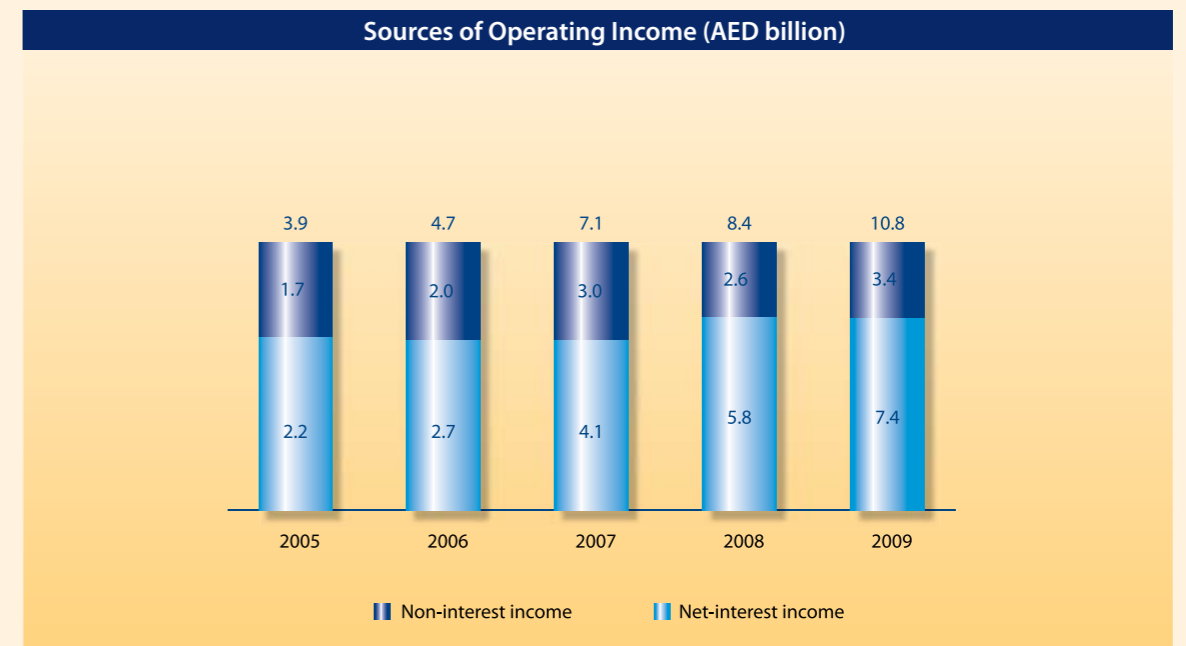
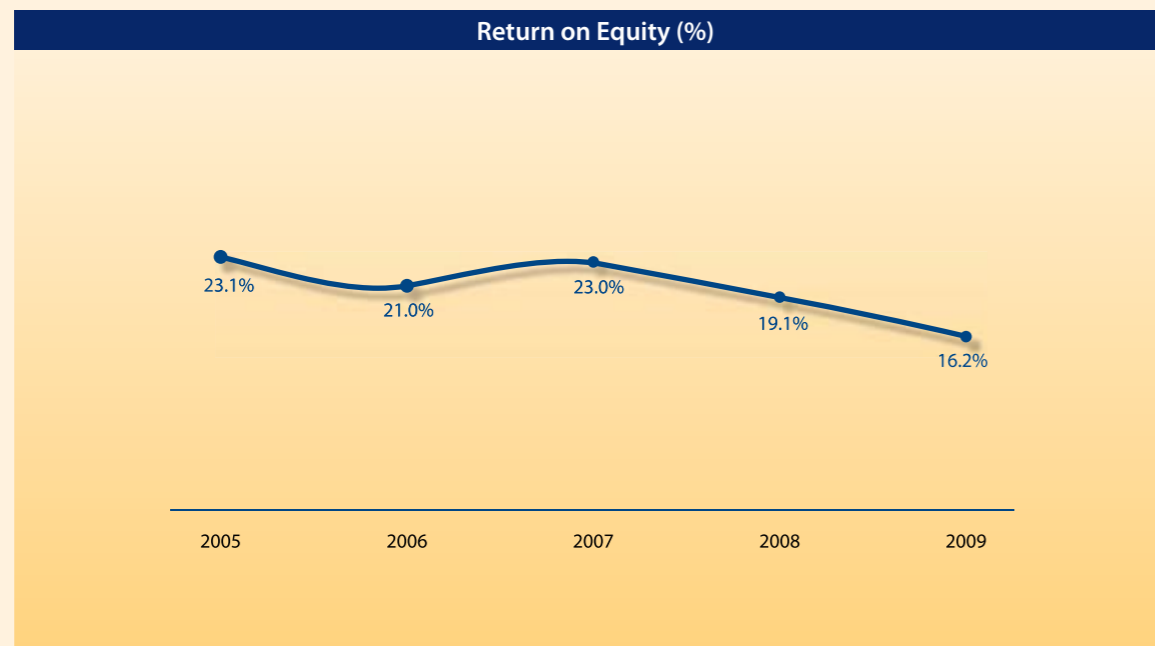
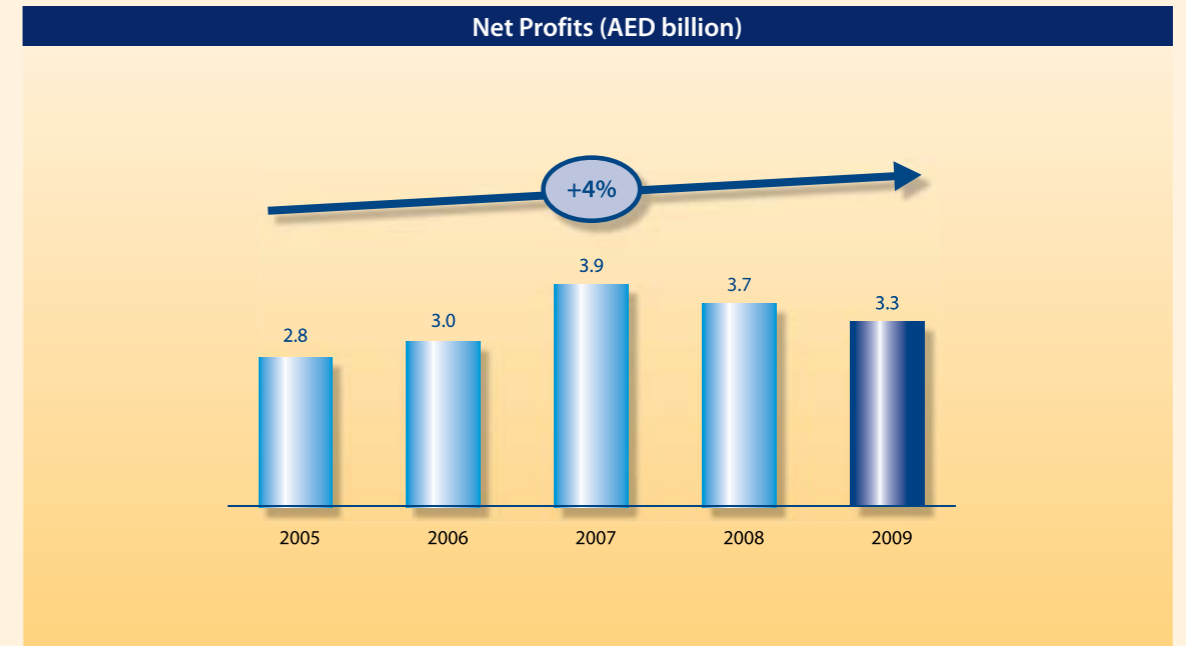
Financial Highlights

Profit and Balance Sheet Growth in Recent Years



Financial Highlights

Profit and Balance Sheet Growth in Recent Years

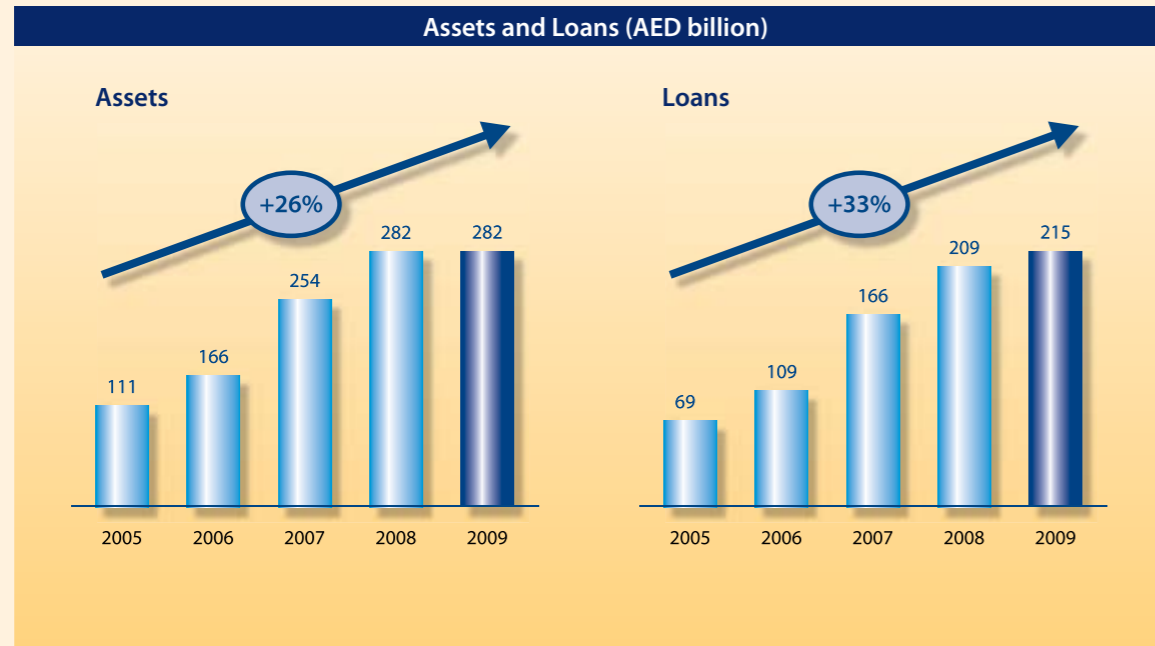


The results for 2007 were prepared on a pro forma basis, which assumed that the merger occurred on 1 January 2007. Prior Years 2005 and 2006 are the aggregation of Emirates Bank International and NBD. Equity for 2007, 2008 and 2009 is Tangible Shareholder's Equity excluding Goodwill and Intangibles. Source: Emirates NBD financial statements, Aggregation of Emirates Bank International and NBD financial statements.

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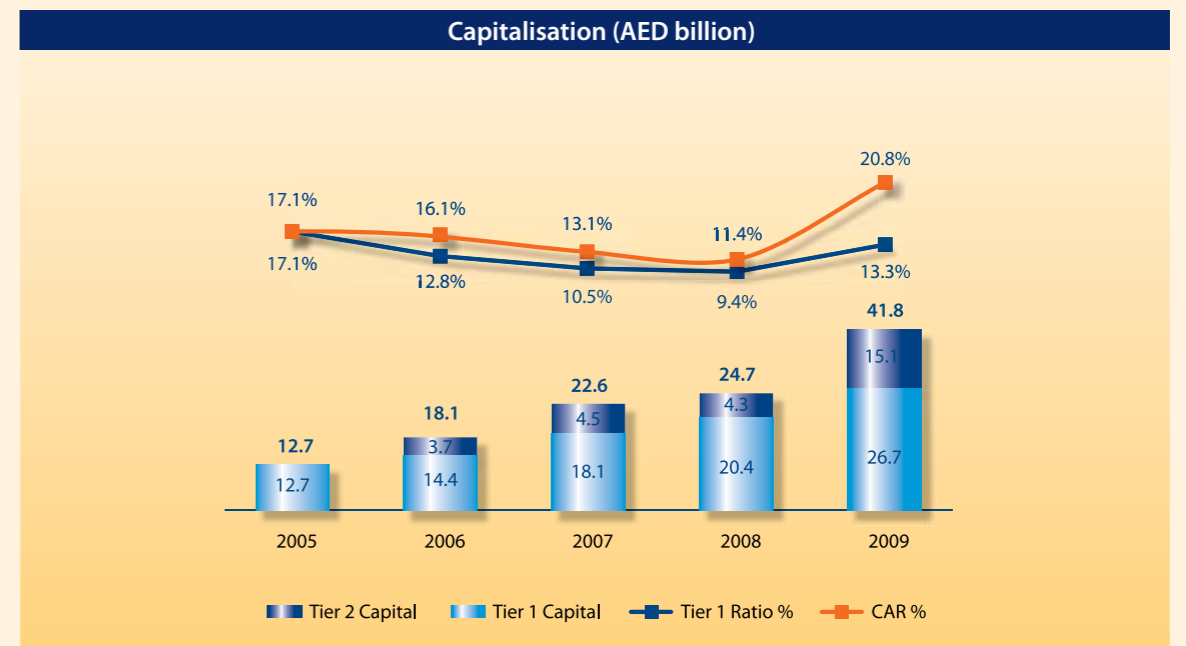
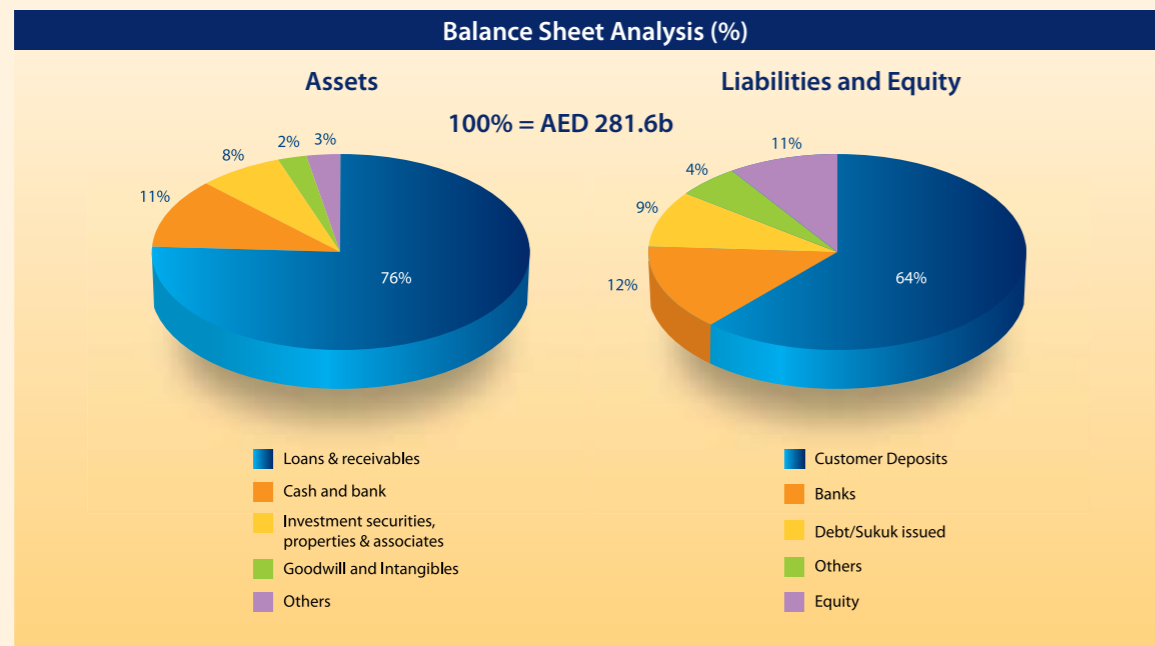
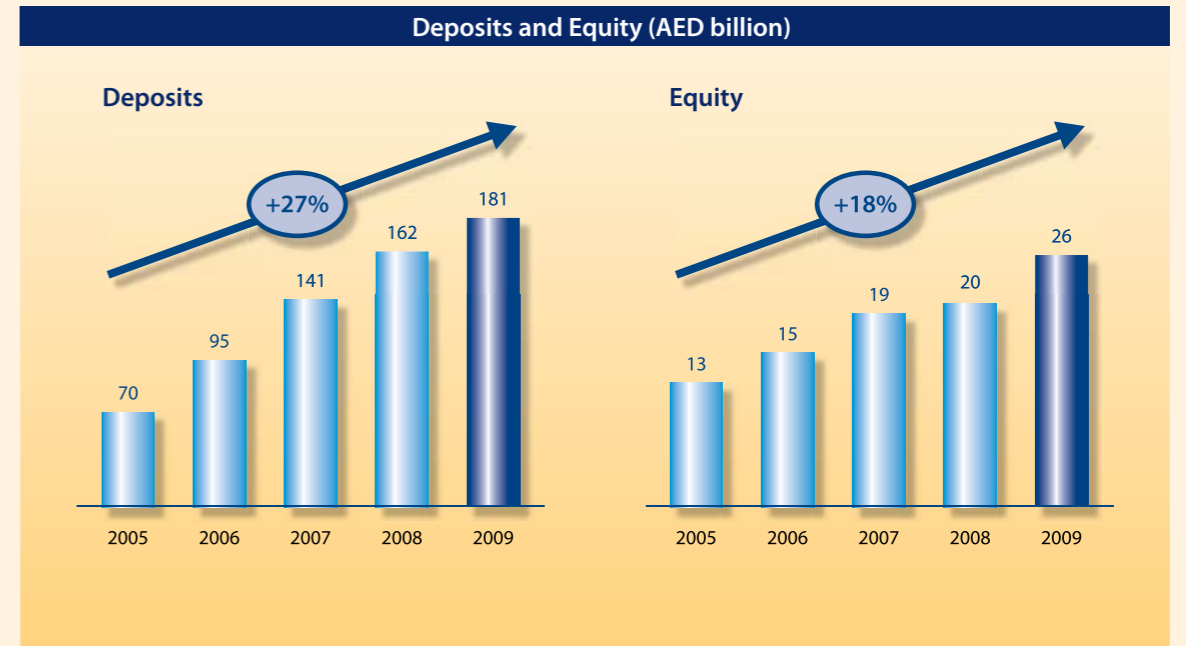
Financial Highlights

Profit and Balance Sheet Growth in Recent Years



Financial Highlights

Profit and Balance Sheet Growth in Recent Years



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The results for 2007 were prepared on a pro forma basis, which assumed that the merger occurred on 1 January 2007. Prior Years 2005 and 2006 are the aggregation of Emirates Bank International and NBD.
Equity for 2007, 2008 and 2009 is Tangible Shareholder's Equity excluding Goodwill and Intangibles.
Source: Emirates NBD financial statements, Aggregation of Emirates Bank International and NBD financial statements.

Emirates NBD Overseas Offices

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Andre Gilles, Country Manager

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Wayne Pearson, Director

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Deon Vernooy, Director

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(Operations)
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(CEO)
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(General)

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Ebrahim Fayez Al Shamsi, Chief Executive Officer

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Abu Hail
Ajman
Al Ain
Al Diyafa Road
Al Garhoud
Al Jimi
Al Khalidiya
Al Khaleej Centre
Al Mizhar
Al Riqqa
Al Twar
Bur Dubai
Fujairah
Halwaan
Jebel Ali
Jumeirah Beach Residence
Jumeirah Villa
Khorfakan
Main Branch
Media City
Nad Al Hamar
Oud Metha
Qasimiyah
Ras Al Khaimah
Sharjah
Sharjah Court
Sheikh Zayed Road
Tourist Club Area
Umm Al Quwain
Umm Suqueim

Corporate Banking Units in the UAE

Dubai
Sheikh Zayed Road
Jebel Ali
Abu Dhabi
Al Ain
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Ramkumar Chari, Chief Executive Officer

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H.E. Hamad Mubarak Buamim, Chairman

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Dr. Abdul Zahra Abdullah Ali,
General Manager

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Khalid Al Jarwan, General Manager

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Hamood Al Yasi, General Manager

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Ramesh C, Head - Call Centre

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Suresh Kumar, Chief Executive Officer

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Deon Vernooy, Senior Executive Officer

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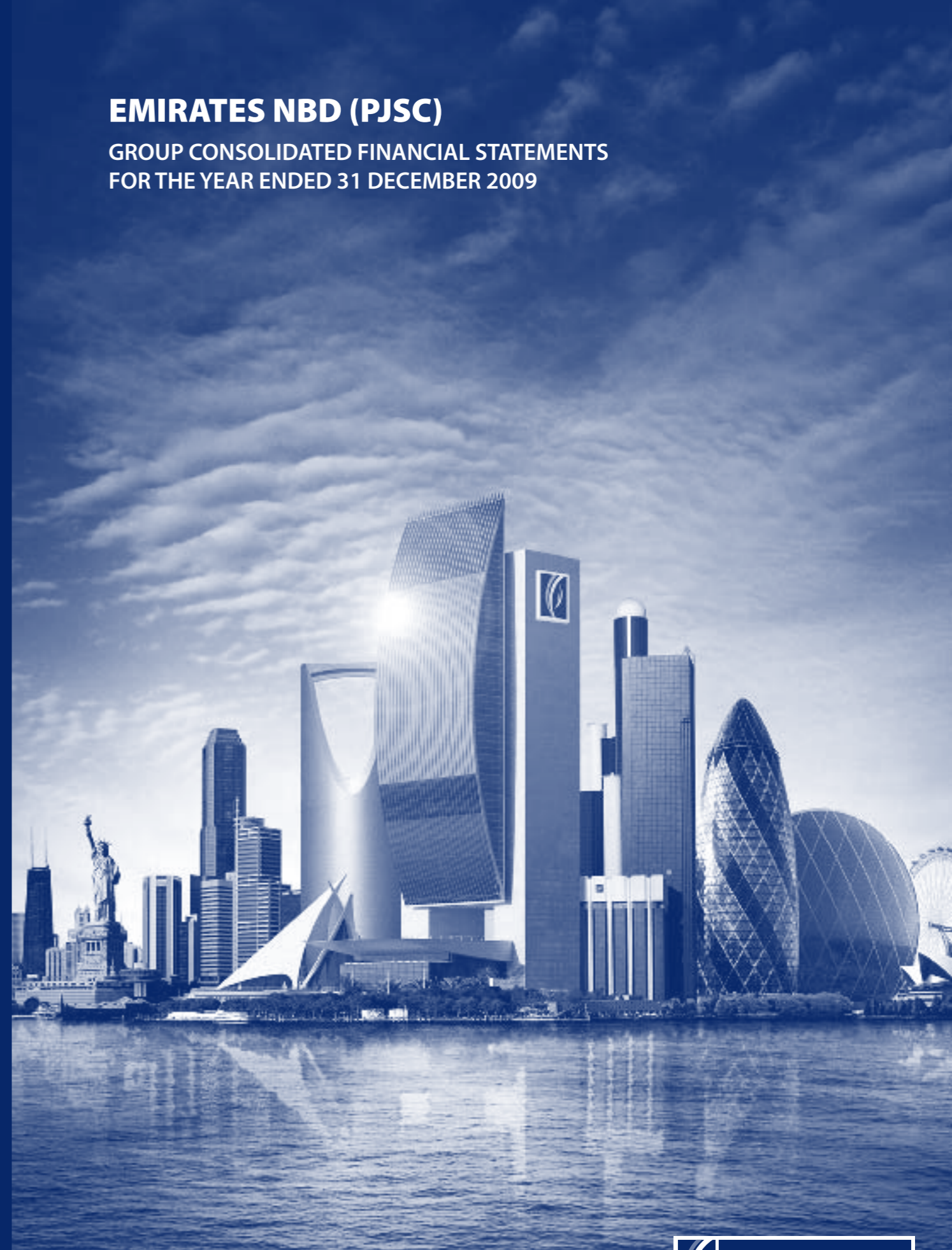
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Graham Clarke, General Manager

EMIRATES NBD (PJSC)

GROUP CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2009



www.emiratesnbd.com



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Directors' Report

The Directors have pleasure in presenting their report together with the audited consolidated financial statements of Emirates NBD PJSC ("the Bank") and its subsidiaries (collectively known as "the Group") for the year ended 31 December 2009.

The Company was incorporated in the United Arab Emirates on 16 July 2007, pursuant to the approval from the Central Bank of the UAE on 3 July 2007, to grant the Company a banking license.

The financial statements are being prepared in accordance with International Financial Reporting Standards ("IFRS").

Basis of Preparation of Financial Statements

The Group consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB), interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) and applicable requirements of the laws of the U.A.E

Financial Commentary

The Group reported a consolidated profit (attributable to equity holders) of AED 3,346 million for the year 2009. In response to the current economic climate, the Group has continued to focus on:

- Optimizing the balance sheet and customer pricing, whilst maintaining focus on existing customer relationships by providing wider range of products and tailored solutions;
- Enhancing operating efficiency, whilst continuing its investment in infrastructure technology and governance;
- Pursuing the growth and expansion strategy in selected markets;

The Group has achieved synergies of AED 328 million exceeding its second year target by 33% comprising of revenue AED 129 million, cost synergies of AED 169 million, and one off synergies of AED 30 million. In doing so, the Group has already exceeded the cost synergy targets a year ahead of plan.

The consolidated profits have been adversely affected by the global downturn in the form of increased provisions. Group Earning per Share decreased to AED 0.60 (2008: AED 0.66).

The Group achieved a return on average tangible equity of 16.1% (2008: 19.1%) and return on average total assets of 1.2% (2008: 1.4%).

Equity Holders' Funds

Total equity holders' funds as at the end of 2009 stands at AED 21,926 million (excluding Tier 1 capital notes, goodwill and intangibles).

Dividends and Proposed Appropriations

The Directors have recommended a cash dividend of 20% to be paid out of the 2009 profit.

The Directors also propose the following appropriations from retained earnings:

Directors' Report

	<u>AED million</u>
Retained earnings as at 01 January 2009	4,193
Group profit for the year (attributable to equity holders)	3,346
Retained earnings available for appropriation	<u>7,539</u>
(a) Transfer to Legal and statutory reserves	(335)
(b) Transfer to Regular reserve	(50)
(c) 2008 Cash dividend of 20% paid during 2009	(1,011)
(d) Interest on Tier 1 Capital Notes	(133)
(e) Directors' fees for 2009 *	<u>(21)</u>
Balance of retained earnings as at 31 December 2009	<u>5,989</u>

* Directors' fees include fees paid to directors of Emirates NBD, Emirates Islamic Bank, ENBD Securities, Emirates Investment Services – Asset Management, Emirates Financial Services, Network International, ENBD Properties, ENBD Capital, Emirates Money Consumer Finance and Diners Club. It also includes fees for the Board Audit Committee, Board Risk Committee, Board Follow Up & Remuneration Committee and Board Credit & Investment Committee.

Appointment of Directors and attendance at Board and Committee meetings during 2009

The Directors for the Company appointed on 18 July 2007 are as below:

H. E. Ahmed Humaid Al Tayer	Chairman
Mr. Abdullah Mohamed Saleh	Vice Chairman
H. E. Easa Saleh Al Gurg	Director
Mr. Fardan Ali Fardan Alfardan	Director
H. E. Abdulla Ahmed Lootah	Director
Mr. Khalid Jassim Mohd Bin Kalban	Director
H.E. Hamad Mubarak Buamim	Director
Mr. Hussain Hassan Mirza Al Sayegh	Director
H. E. Abdulla Sultan Mohamed Al Owais	Director
Mr. Omar Abdullah Al Futtaim	Director (resigned on 18 November 2009)
Mr. Butti Obaid Butti Al Mulla	Director
Mr. R. Douglas Dowie	Director
Mr. Khalid Juma Al Majid	Director (appointed on 18 November 2009)

Emirates NBD Board (ENBD)

Total No. of meetings : 7 Total Duration : 16:00

ENBD Board Audit Committee (BAC)

Total No. of meetings : 7 Total Duration : 17:10

Mr. Khalid Jassim Mohd Bin Kalban (Chairman of the Committee)
 Mr. Fardan Ali Fardan Al Fardan (Member)
 H.E. Hamad Mubarak Buamim (Member)
 Mr. Hussain Hassan Mirza Al Sayegh (Member)
 Mr. R. Douglas Dowie (Member)

Directors' Report

ENBD Board Follow Up & Remuneration Committee (BF&RC)

Total No. of meetings : 4 Total Duration : 5:00

H.E. Hamad Mubarak Buamim (Chairman of the Committee)
 Mr. Khalid Jassim Mohd Bin Kalban (Member)
 H.E. Abdulla Ahmed Lootah (Member)
 Mr. Butti Obaid Butti Al Mulla (Member)
 Mr. R. Douglas Dowie (Member)

ENBD Board Risk Committee (BRC)

Total No. of meetings : 6 Total Duration : 11:45

Mr. R. Douglas Dowie (Chairman of the Committee)
 H.E. Hamad Mubarak Buamim (Member)
 Mr. Hussain Hassan Mirza Al Sayegh (Member)
 H.E. Abdulla Sultan Mohamed Al Owais (Member)
 Mr. Butti Obaid Butti Al Mulla (Member)

ENBD Board Credit & Investment Committee (BCIC)

Total No. of meetings : 19 Total Duration : 26:30

H.E. Ahmed Humaid Al Tayer (Chairman of the Committee)
 Mr. Fardan Ali Fardan Al Fardan (Member)
 Mr. Khalid Jassim Mohd Bin Kalban (Member)
 H.E. Abdulla Ahmed Lootah (Member)
 Mr. R. Douglas Dowie (Member)

Auditors:

KPMG and Ernst & Young were appointed as auditors of the Emirates NBD Group upon its incorporation.

On behalf of the Board



Ahmed Humaid Al Tayer
 Chairman
 Dubai, UAE
 10 February 2010

Independent auditors' report

The Share holders
Emirates NBD PJSC

Report on the consolidated financial statements

We have audited the accompanying consolidated financial statements of Emirates NBD PJSC ("the Company") and its subsidiaries (collectively referred to as "the Group") which comprise the consolidated statement of financial position as at 31 December 2009, and the consolidated statement of comprehensive income (comprising a consolidated income statement and a consolidated statement of other comprehensive income), consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards and the applicable of the articles of association of the Company, Federal Law No.8 of 1984 (as amended) and Federal Law No. 10 of 1980. This responsibility includes; designing, implementing and maintaining internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatements, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit includes evaluating the appropriateness of accounting policies used and reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independent auditors' report

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Group as at 31 December 2009, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards.

Report on other legal and regulatory requirements

We also confirm that, in our opinion, the financial statements include, in all material respects, the applicable requirements of the Federal Law No. 8 of 1984 (as amended), Federal Law No. 10 of 1980 and the articles of association of the Company; proper books of account have been kept by the Company and its subsidiaries; and the contents of the report of the Board of Directors relating to these consolidated financial statements are in agreement with the books of account. We have obtained all the information and explanations we required for the purpose of our audit and, to the best of our knowledge and belief, no violations of the articles of association of the Company, Federal Law No 8 of 1984 (as amended) or Federal Law No. 10 of 1980 have occurred during the year which would have had a material effect on the business of the Company or on its financial position.

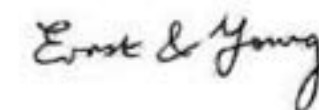


Name

Vijendra Nath Malhotra

Registration No

48 B
KPMG
Dubai
United Arab Emirates



Edward B Quinlan

93
Ernst & Young
Dubai
United Arab Emirates

GROUP CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2009

	Notes	2009 AED 000	2008 AED 000
ASSETS			
Cash and deposits with Central Bank	4	19,670,666	16,707,194
Due from banks	5	10,046,949	8,128,342
Loans and receivables	6	194,702,689	188,006,789
Islamic financing and investment products	7	19,911,611	20,923,373
Trading securities	8	611,093	244,445
Investment securities	9	16,152,520	19,390,801
Investments in associates and joint ventures	10	2,444,550	2,924,808
Positive fair value of derivatives	35	2,819,686	6,323,494
Investment properties	11	703,120	796,107
Property and equipment	12	3,305,606	2,792,618
Goodwill and intangibles	13	6,045,471	6,139,331
Customer acceptances	40	2,562,869	2,860,654
Other assets	14	2,599,652	7,175,720
TOTAL ASSETS		281,576,482	282,413,676
LIABILITIES			
Due to banks	15	29,995,062	48,425,638
Customer deposits	16	157,976,541	139,979,804
Islamic customer deposits	17	23,185,850	22,335,137
Repurchase agreements with banks	18	3,615,441	3,260,419
Debt issued and other borrowed funds	19	24,072,172	28,802,830
Sukuk payable		1,267,185	1,267,185
Negative fair value of derivatives	35	2,424,224	5,754,467
Customer acceptances	40	2,562,869	2,860,654
Other liabilities	20	4,506,494	3,965,621
TOTAL LIABILITIES		249,605,838	256,651,755
EQUITY			
Issued capital	21	5,557,775	5,052,523
Treasury shares		(46,175)	(46,175)
Tier I capital notes	22	4,000,000	-
Share premium reserve	21	12,270,124	12,270,124
Legal and statutory reserve	23	1,964,205	1,629,205
Other reserves	23	2,869,533	3,324,385
Cumulative changes in fair value		(728,772)	(757,979)
Retained earnings		5,989,809	4,193,062
TOTAL EQUITY ATTRIBUTABLE TO EQUITY HOLDERS OF THE GROUP		31,876,499	25,665,145
Non-controlling interest		94,145	96,776
TOTAL EQUITY		31,970,644	25,761,921
TOTAL LIABILITIES AND EQUITY		281,576,482	282,413,676

The notes set out on pages 14 to 92 form part of these Group consolidated financial statements.
The independent auditors' report on the Group consolidated financial statements is set out on page 6.



Chairman



Director



Chief Executive Officer

GROUP CONSOLIDATED INCOME STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2009

	Notes	2009 AED 000	2008 AED 000
Interest income	24	11,972,238	11,155,912
Interest expense	24	(5,205,173)	(5,746,922)
Net interest income		6,767,065	5,408,990
Income from Islamic financing and investment products	25	1,352,155	1,180,257
Distribution to depositors and profit paid to Sukuk holders	26	(707,039)	(755,436)
Net income from Islamic financing and investment products		645,116	424,821
Net interest income and income from Islamic financing and investment products net of distribution to depositors		7,412,181	5,833,811
Fee and commission income		2,593,574	2,997,620
Fee and commission expense		(628,230)	(751,280)
Net fee and commission income	27	1,965,344	2,246,340
Net gain/(loss) on trading securities	28	170,096	(136,370)
Other operating income	29	1,300,156	502,935
Total operating income		10,847,777	8,446,716
General and administrative expenses	30	(3,614,804)	(3,355,662)
Net impairment loss on financial assets	31	(3,634,972)	(1,652,536)
Total operating expenses		(7,249,776)	(5,008,198)
Operating profit		3,598,001	3,438,518
Amortisation of intangibles	13	(93,860)	(95,860)
Share of (loss)/profit of associates and joint ventures	10	(161,609)	338,575
Group profit for the year		3,342,532	3,681,233
Attributable to:			
Equity holders of the Group		3,345,836	3,680,517
Non-controlling interest		(3,304)	716
Group profit for the year		3,342,532	3,681,233
Earnings per share			
Earnings per share	34	0.60	0.66

The notes set out on pages 14 to 92 form part of these Group consolidated financial statements.
The independent auditors' report on the Group consolidated financial statements is set out on page 6.

GROUP CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2009

	2009 AED 000	2008 AED 000
Group profit for the year	3,342,532	3,681,233
Other comprehensive income		
Cash flow hedges:		
- Effective portion of changes in fair value	(294,677)	188,437
Fair value reserve (available-for-sale investment securities):		
- Net change in fair value	413,154	(1,705,542)
- Net amount transferred to profit or loss	(89,270)	(104,812)
Other comprehensive income/(expense) for the year	29,207	(1,621,917)
Total comprehensive income for the year	3,371,739	2,059,316
Attributable to:		
Equity holders of the Bank	3,375,043	2,058,648
Non-controlling interest	(3,304)	668
Total recognised income for the year	3,371,739	2,059,316

The notes set out on pages 14 to 92 form part of these Group consolidated financial statements.
The independent auditors' report on the Group consolidated financial statements is set out on page 6.

GROUP CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2009

	2009 AED 000	2008 AED 000
OPERATING ACTIVITIES		
Group profit for the year	3,342,532	3,681,233
Adjustment for non cash items		
Impairment loss on loans and receivables	2,806,518	1,495,988
Impairment loss on Islamic financing and investment products	383,947	68,547
Impairment loss on investment securities	219,031	255,980
Impairment loss on due from banks	42,147	-
Impairment loss on investment in associates	316,000	-
Amortisation of intangibles	93,860	95,860
Depreciation of property and equipment	250,264	196,718
Share of (loss)/profit of associates and joint ventures	161,609	(338,575)
Operating profit before changes in operating assets and liabilities	7,615,908	5,455,751
Increase in statutory deposits	(2,488,302)	(8,327,107)
Decrease in amounts due from banks maturing after 3 months	1,972,336	55,360
Decrease in amounts due to banks maturing after 3 months	(1,284,597)	(1,260,176)
Net change in other liabilities/other assets	5,096,341	(2,962,152)
Net change in fair value of derivatives	(121,112)	624,922
Increase in customer deposits	18,847,450	21,638,228
Increase in loans and receivables	(9,502,418)	(37,607,108)
Decrease/(increase) in Islamic financing and investment products	627,815	(6,520,183)
Net cash flows from/(used in) operating activities	20,763,421	(28,902,465)
INVESTING ACTIVITIES		
Decrease in trading and investment securities (net of fair value movements)	2,976,486	1,897,911
Decrease in investments in associates and joint ventures	2,649	108,056
Decrease/(increase) in investment properties (net)	92,987	(313,635)
Sale of investment in joint venture	-	18,083
Additions to property and equipment (net)	(763,252)	(1,006,649)
Net cash flows from investing activities	2,308,870	703,766
FINANCING ACTIVITIES		
Increase/(decrease) in deposits under repurchase agreements	355,022	(2,349,624)
(Decrease)/increase in medium term borrowing (net)	(4,730,658)	3,396,509
Increase in non-controlling interest	673	94,205
Issue of tier I capital notes	4,000,000	-
Interest on tier I capital notes	(132,584)	-
Dividends paid	(1,010,505)	(1,537,724)
Net cash flows used in financing activities	(1,518,052)	(396,634)
Increase / (decrease) in cash and cash equivalents [refer note 44]	21,554,239	(28,595,333)

The notes set out on pages 14 to 92 form part of these Group consolidated financial statements.
The independent auditors' report on the Group consolidated financial statements is set out on page 6.

GROUP CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2009

ATTRIBUTABLE TO EQUITY HOLDERS OF THE GROUP

	Issued capital AED 000	Treasury shares AED 000	Tier I capital notes AED 000	Share premium reserve AED 000	Legal and statutory reserve AED 000	Other reserves AED 000	Cumulative changes in fair value AED 000	Retained earnings AED 000	Total AED 000	Non-controlling interest AED 000	Group total AED 000
Balance as at 1 January 2008	4,393,498	(46,175)	-	12,270,124	1,260,205	3,917,410	863,890	2,497,919	25,156,871	1,903	25,158,774
Total comprehensive income for the year	-	-	-	-	-	-	(1,621,869)	3,680,517	2,058,648	668	2,059,316
Dividends paid	-	-	-	-	-	-	-	(1,537,724)	(1,537,724)	-	(1,537,724)
Issue of bonus shares	659,025	-	-	-	-	(659,025)	-	-	-	-	-
Investment in subsidiaries	-	-	-	-	-	-	-	-	-	94,205	94,205
Transfer to reserves	-	-	-	-	369,000	66,000	-	(435,000)	-	-	-
Directors' fees	-	-	-	-	-	-	-	(12,650)	(12,650)	-	(12,650)
Balance as at 31 December 2008	5,052,523	(46,175)	-	12,270,124	1,629,205	3,324,385	(757,979)	4,193,062	25,665,145	96,776	25,761,921

In accordance with the Ministry of Economy interpretation of Article 118 of Commercial Companies Law No.8 of 1984, Directors' fees have been treated as an appropriation from equity. The notes set out on pages 14 to 92 form part of these Group consolidated financial statements.

The independent auditors' report on the Group consolidated financial statements is set out on page 6.

GROUP CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2009

ATTRIBUTABLE TO EQUITY HOLDERS OF THE GROUP

	Issued capital AED 000	Treasury shares AED 000	Tier I capital notes AED 000	Share premium reserve AED 000	Legal and statutory reserve AED 000	Other reserves AED 000	Cumulative changes in fair value AED 000	Retained earnings AED 000	Total AED 000	Non-controlling interest AED 000	Group total AED 000
Balance as at 1 January 2009	5,052,523	(46,175)	-	12,270,124	1,629,205	3,324,385	(757,979)	4,193,062	25,665,145	96,776	25,761,921
Total comprehensive income for the year	-	-	-	-	-	-	29,207	3,345,836	3,375,043	(3,304)	3,371,739
Issue of tier I capital notes	-	-	4,000,000	-	-	-	-	-	4,000,000	-	4,000,000
Interest on tier I capital notes	-	-	-	-	-	-	-	(132,584)	(132,584)	-	(132,584)
Increase in non-controlling interest	-	-	-	-	-	-	-	-	-	673	673
Dividends paid	-	-	-	-	-	-	-	(1,010,505)	(1,010,505)	-	(1,010,505)
Transfer to reserves	-	-	-	-	335,000	50,400	-	(385,400)	-	-	-
Directors' fees	-	-	-	-	-	-	-	(20,600)	(20,600)	-	(20,600)
Issue of bonus shares	505,252	-	-	-	-	(505,252)	-	-	-	-	-
Balance as at 31 December 2009	5,557,775	(46,175)	4,000,000	12,270,124	1,964,205	2,869,533	(728,772)	5,989,809	31,876,499	94,145	31,970,644

In accordance with the Ministry of Economy interpretation of Article 118 of Commercial Companies Law No.8 of 1984, Directors' fees have been treated as an appropriation from equity. The notes set out on pages 14 to 92 form part of these Group consolidated financial statements.

The independent auditors' report on the Group consolidated financial statements is set out on page 6.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

1 LEGAL STATUS AND ACTIVITIES

Emirates NBD PJSC, ("ENBD" or the "Bank") was incorporated in the United Arab Emirates on 16 July 2007, under the Commercial Companies Law (Federal Law Number 8 of 1984 as amended) as a Public Joint Stock Company. The bank was incorporated principally to give effect to the merger between Emirates Bank International PJSC ("EBI") and National Bank of Dubai PJSC ("NBD"). The merger became effective from 16 October 2007, while the legal merger was completed on 4 February 2010. Post this date, EBI and NBD as banks, ceased to exist.

The Bank is listed on the Dubai Financial Market. The Company's principal business activity is corporate, consumer, treasury and investment banking and asset management services. For details of activities of subsidiaries, refer to note 38.

The consolidated financial statements for the year ended 31 December 2009 comprise the bank and its subsidiaries (together referred to as the "Group") and the Groups' interest in associates and joint ventures.

The registered address of the bank is Post Box 777, Dubai, United Arab Emirates ("UAE").

These Group consolidated financial statements have been approved for issue by the Board of Directors on 10 February 2010.

The ultimate parent company of the Group is Investment Corporation of Dubai, a company in which the Government of Dubai is the majority shareholder.

2 BASIS OF PREPARATION

(a) Statement of compliance:

The Group consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB), interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) and applicable requirements of the laws of the U.A.E.

The principal accounting policies adopted in the preparation of these Group consolidated financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

(b) Basis of measurement:

The consolidated financial statements have been prepared on the historical cost basis except for the following:

- Derivative financial instruments are measured at fair value;
- Financial instruments at fair value through profit or loss are measured at fair value;
- Available-for-sale financial assets are measured at fair value;
- Recognised assets and liabilities that are hedged are measured at fair value in respect of the risk that is hedged;
- Liabilities for cash settled share based payments are measured at fair value; and
- Investment properties are measured at fair value.

These consolidated financial statements are presented in UAE Dirham ("AED"), which is the Group's functional currency. Except as indicated, financial information presented in AED has been rounded to the nearest thousand.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise judgment in the process of applying the Group's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the Group consolidated financial statements are disclosed in Note 3 (a).

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

2 BASIS OF PREPARATION (continued)

(c) Changes in accounting policies:

In October 2008 the IASB issued amended statements relating to the reclassification of Financial Assets (Amendments to IAS 39 Financial instruments: Recognition and Measurement and IFRS 7 Financial Instruments: Disclosures). The amendment to IAS 39 permits an entity to reclassify non-derivative financial assets, other than those designated at fair value through profit or loss upon initial recognition, out of the fair value through profit or loss (i.e. trading) category or the available-for-sale category if they are no longer held for the purpose of being sold or repurchased in the near term, as follows:

- A financial asset may be transferred to the loans and receivables category if the financial asset meets the definition of loans and receivables at the redesignation date and if the entity has the intention and ability to hold the financial asset for the foreseeable future.
- A financial asset may be transferred out of the trading category to the available-for-sale category only in 'rare circumstances'.

The amendment to IFRS 7 introduces additional disclosure requirements if an entity has reclassified financial assets in accordance with the amendment to IAS 39. The amendments can be applied effective retrospectively from 1 July 2008.

Pursuant to these amendments, the Group reclassified certain non-derivative financial assets out of trading securities and into available-for-sale investment securities in 2008.

(d) Presentation of financial statements:

The Group applies revised IAS 1 Presentation of Financial Statements (2007), which became effective as of 1 January 2009. As a result, the Group presents in the consolidated statement of changes in equity all owner related changes in equity, whereas all non-owner changes in equity are presented in the consolidated statement of comprehensive income.

Comparative information has been re-presented so that it also is in conformity with the revised standard. Since the change in accounting policy only impacts presentation aspects, there is no impact on earnings per share.

(e) Segment reporting

As of 1 January 2009 the Group determines and presents operating segments based on the information that internally is provided to the Group Executive Committee ("EXCO"), which is the Group's chief operating decision maker. This change in accounting policy is due to the adoption of IFRS 8 'Operating Segments'. Previously operating segments were determined and presented in accordance with IAS 14 'Segment Reporting'.

Comparative segment information has been re-presented in conformity with the transitional requirements of this standard. Since the change in accounting policy only impacts presentation and disclosure aspects, there is no impact on earnings per share.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

2 BASIS OF PREPARATION (continued)

(f) Changes in accounting estimates

(i) Change in accounting estimate of fixed assets:

The policy for depreciation was changed to align the useful lives of the property, plant and equipment of EBI and NBD. The estimated useful lives applied in the current period for the Group are as below:

Freehold premises	25 years
Freehold improvements	10 years
Leasehold improvements	7 years
Furniture, fixtures and office equipment	5 years
Computer hardware and software	4 years
Motor vehicles	3 years

Freehold land and fixed assets not commissioned are not depreciated. Fixed assets not commissioned are stated at cost. When commissioned, they are transferred to the appropriate property and equipment category and depreciated in accordance with the Group's policies.

A change in the estimate of the useful life of property, plant and equipment is accounted for prospectively as a change in estimate by adjusting depreciation in the current and future periods.

(ii) Change in accounting estimate of retail loan provisioning:

During the year, the Group has introduced a revised portfolio impairment provision ('PIP') methodology to cover the inherent risk of losses which, although not specifically identified, are known through experience to be present in the loan portfolio.

The PIP is set with reference to past experience using a flow rate methodology, as well as taking account of judgmental factors such as the economic environment and trends in portfolio indicators such as flow rates across all delinquency buckets and collections and recovery performance (including residential real estate price trends).

The PIP has been calculated to cover both loans for which payments are current and loans overdue for less than 180 days. Following the introduction of the PIP, specific provisions booked on retail loans overdue for less than 180 days have been reversed.

(g) Disclosures pertaining to fair value and liquidity risk for financial instruments:

The Group has applied 'Improving Disclosure about Financial Instruments' (Amendments to IFRS 7), issued in March 2009, that require enhanced disclosures about fair value measurements and liquidity risk in respect of financial instruments.

The amendments require that fair value measurement disclosures use a three-level fair value hierarchy that reflects the significance of the inputs used in measuring fair values of financial instruments. Specific disclosures are required when fair value measurements are categorized as Level 3 (significant unobservable inputs) in the fair value hierarchy. The amendments require that any significant transfers between Level 1 and Level 2 of the fair value hierarchy be disclosed separately, distinguishing between transfers into and out of each level.

Revised disclosures in respect of fair values of financial instruments are included in note 43.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

2 BASIS OF PREPARATION (continued)

(g) Disclosures pertaining to fair value and liquidity risk for financial instruments: (continued)

Further, the definition of liquidity risk has been amended and it is now defined as the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

The amendments require disclosure of a maturity analysis for non-derivative and derivative financial liabilities, but contractual maturities are required to be disclosed for derivative financial liabilities only when contractual maturities are essential for an understanding of the timing of cash flows.

(h) Basis of consolidation

(i) Subsidiaries

Subsidiaries are the entities over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. A subsidiary is excluded from consolidation from the date control ceases.

Subsidiaries are consolidated on a line-by-line basis and the non-controlling interest's share in the results for the year and for their share of the net assets of the subsidiaries are accounted for separately. The effects of intra group transactions are eliminated in preparing the Group consolidated financial statements.

(ii) Associates

Associates are the entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are stated on an equity basis at cost plus Group's share of the associate's net assets post acquisition. Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates.

Where there has been a change recognised directly in the equity of the associate, the Group recognises its share of any such changes and discloses this, where applicable, in the statement of changes in equity.

The reporting dates of the associates and the Group are identical and the associates' accounting policies conform to those used by the Group for like transactions and events in similar circumstances.

(iii) Joint ventures

The Group has interests in joint ventures which are jointly controlled entities. A joint venture is a contractual arrangement whereby two or more parties undertake an economic activity that is subject to joint control, and a jointly controlled entity is a joint venture that involves the establishment of a separate entity in which each venturer has an interest. The Group recognises its interest in joint ventures using the equity method of accounting.

Under the equity method, the investment in the joint venture is carried in the balance sheet at cost plus post-acquisition changes in the Group's share of net assets of the joint venture. The income statement reflects the share of the results of operations of the joint venture. Where there has been a change recognised directly in the equity of the joint venture, the Group recognises its share of any such changes and discloses this, when applicable, in the statement of changes in equity.

The reporting dates of the joint venture and the Group are identical and the joint venture's accounting policies conform to those used by the Group for like transactions and events in similar circumstances.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

2 BASIS OF PREPARATION (continued)

(h) Basis of consolidation (continued)

(iv) Transaction eliminated on consolidation

Intra-group balances, and income and expenses (except for foreign currency transaction gains or losses) arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

3 SIGNIFICANT ACCOUNTING POLICIES

(a) Use of estimates

The preparation of the Group consolidated financial statements requires management to make certain estimates and assumptions that affect the reported amount of financial assets and liabilities and the resultant allowances for impairment and fair values. In particular, considerable judgment by management is required in the estimation of the amount and timing of future cash flows when determining the level of allowances required for impaired loans and receivables as well as allowances for impairment provision for unquoted investment securities. Estimates and judgments are continually evaluated and are based on historical experience and other factors including expectations of future events that are believed to be reasonable under the circumstances.

Significant items where the use of estimates and judgments are required are outlined below:

(i) Allowances for impairment of loans and receivables, Islamic financing and investment products

The Group reviews its loans and receivables portfolio, Islamic financing and investment products to assess impairment on a regular basis. In determining whether an impairment loss should be recorded in the income statement, the Group makes judgments as to whether there is any observable data indicating that there is a measurable decrease in the contractual future cash flows from a loan or homogenous group of loans or Islamic financing and investment products. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss.

In addition to specific allowance against individually significant loans and receivables and Islamic financing and investing assets, the Group also makes a collective impairment allowance to recognise that at any balance sheet date, there will be an amount of loans and receivables, Islamic financing and investment products which are impaired even though a specific trigger point for recognition of the loss has not yet occurred (known as the "emergence period").

(ii) Fair value of financial instruments

Where the fair values of financial assets and financial liabilities recorded on the balance sheet cannot be derived from quoted prices, they are determined using a variety of valuation techniques that include the use of mathematical models. The input to these models is taken from observable market data where possible, but where this is not possible, a degree of judgment is required in establishing fair values. The judgments include consideration of liquidity and model inputs such as correlation and volatility for longer dated derivatives.

Fair values are subject to a control framework designed to ensure that they are either determined or validated, by a function independent of the risk taker.

(iii) Impairment of available-for-sale investment securities

The Group determines the impairment of available-for-sale investment securities when there has been a significant or prolonged decline in the fair value below its cost. This determination of what is significant or prolonged requires judgment. In making this judgment, the Group evaluates several market and non market factors.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(a) Use of estimates (continued)

(iv) Held-to-maturity investment securities

The Group follows the guidance of IAS 39 in classifying certain non-derivative financial assets with fixed or determinable payments and fixed maturity as held-to-maturity. In making this judgment, the Group evaluates its intention and ability to hold such investment securities to maturity. In the event the Group fails to keep these investments to maturity other than for specific circumstances, such as selling an insignificant amount close to maturity, it will be required to reclassify the entire class as available-for-sale and the Group will be prevented from classifying investment securities as held-to-maturity for the current and the following two financial years.

(b) Revenue recognition

For all financial instruments measured at amortised cost and interest bearing financial instruments classified as available-for-sale, interest income or expense is recorded at the effective interest rate, which is the rate that discounts estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability. The calculation takes into account all contractual terms of the financial instrument and includes any fees or incremental costs that are directly attributable to the instrument and are an integral part of the effective interest rate, but not future credit losses. The carrying amount of the financial asset or financial liability is adjusted if the Group revises its estimates of payments or receipts. The adjusted carrying amount is calculated based on the original effective interest rate and the change in carrying amount is recorded as interest income or expense.

Commission and fee income is accounted for on an accrual basis. Dividend income is recognised when the Group's right to receive the dividend is established. Recoveries in respect of loans and receivables that have been identified as fully impaired are accounted for on a cash receipt basis.

(c) Property related income

Property related income includes rental income, which is recognised on a straight line basis over the term of the lease.

(d) Financial instruments

(i) Classification

• Trading securities:

Trading securities are initially recorded at fair value. Gains and losses arising from changes in fair values are included in the consolidated income statement in the year in which they arise. Interest earned and dividends received are included in interest income and other operating income respectively.

• Investment securities:

(1) Held-to-maturity

Held-to-maturity assets are non-derivative financial assets with fixed or determinable payments and fixed maturity that the Group has the intent and ability to hold to maturity. These include certain debt instruments.

Held-to-maturity ("HTM") investments are carried at amortised cost (less impairment, if any).

Sale of HTM assets is allowed only under the following circumstances:

- The investment is close enough to maturity as to have no impact on fair value;
- The principal is substantially received;
- Isolated events beyond the Group's control;

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Financial instruments (continued)

(1) Held-to-maturity (continued)

- Significant credit deterioration;
- Major business combination or disposal; or
- Increase in regulatory capital requirements.

(2) Available-for-sale

Available-for-sale assets are financial assets that are not classified as financial assets at fair value through profit or loss, loans and receivables, or held-to-maturity. Available-for-sale assets include certain debt and equity investments. These assets may be sold in response to needs for liquidity or changes in interest rates, exchange rates, or equity prices.

Available-for-sale (AFS) financial assets may be freely sold or hedged. All AFS financial assets are measured at fair value. The differences between cost and fair value are taken to equity and recognised as a separate component in the balance sheet, except in the case of impairment where the cumulative loss is taken to the income statement. When the financial asset is sold, the full quantum of the difference between the fair value and cost, posted previously to equity, is transferred to the income statement.

(3) Designated at fair value through profit or loss

The Group designates financial assets and liabilities at fair value through profit or loss in the following circumstances:

- The assets or liabilities are managed, evaluated and reported internally on a fair value basis.
- The designation eliminates or significantly reduces an accounting mismatch which would otherwise arise.
- The asset or liability contains an embedded derivative that significantly modifies the cash flows that would otherwise be required under the contract.

• Loans and receivables:

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivable.

Loans and receivables are carried at amortised cost (less impairment) and include:

- Originated loans and syndicated loans funded on origination;
- Loans acquired (purchased) by the Group either from the issuer or another source, provided that they are not quoted in an active market.

(ii) Recognition

Financial assets and liabilities are recognised on the balance sheet when the Group becomes a party to contractual provisions of the instrument. From this date any gains and losses arising from changes in fair value of the assets or liabilities designated at fair value through profit or loss or available-for-sale assets are recognised. Loans and receivables are recognised on the day they are transferred to or acquired by the Group.

(iii) Derecognition

The Group derecognises financial assets when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows from the financial asset in a transaction in which substantially all the risks and rewards of the ownership of the financial assets are transferred. Any interest in

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Financial instruments (continued)

(iii) Derecognition (continued)

derecognised financial assets that is created or retained by the Group is recognised as a separate asset or liability.

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled or expired.

(iv) Measurement

A financial asset or a financial liability is recognised initially at its fair value plus, in the case of a financial asset or a financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Subsequent to initial recognition, all financial assets at fair value through profit or loss and all available-for-sale assets are measured at fair value, except that any instrument that does not have a quoted market price in an active market and whose fair value cannot be measured reliably is stated at cost, including transaction costs, less impairment allowances.

All other financial assets and non-trading financial liabilities are measured at amortised cost less impairment allowances.

(v) Embedded derivatives

Certain derivatives embedded in other financial instruments, such as the conversion option in a convertible bond, are treated as separate derivatives when their economic characteristics and risks are not closely related to those of the host contract and the host contract is not carried at fair value through profit or loss. These embedded derivatives are measured at fair value with changes in fair value recognised in the income statement.

(vi) Fair value measurement principles

The fair value of financial instruments is based on their quoted market price at the balance sheet date without any deduction for transaction costs. If a quoted market price is not available, the fair value of the instrument is estimated using pricing models or discounted cash flow techniques and option pricing models, as appropriate. All derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

Where discounted cash flow techniques are used, estimated future cash flows are based on management's best estimates and the discount rate is a market-related rate at the balance sheet date for an instrument with similar terms and conditions. Where pricing models are used, inputs are based on market related measures at the balance sheet date.

The fair value of derivatives that are not exchange-traded is estimated at the amount that the Group would receive or pay to terminate the contract at the balance sheet date taking into account the current creditworthiness of the counterparties.

(vii) Gains and losses on subsequent measurement

Gains and losses arising from changes in the fair value of the 'financial assets at fair value through profit or loss' category are included in the income statement in the period in which they arise. Gains and losses arising from changes in the fair value of available-for-sale financial assets are recognised directly in equity, until the financial asset is derecognised or impaired, at which time the cumulative gain or loss previously recognised in equity is recognised in the income statement.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Financial instruments (continued)

(viii) Impairment

Financial assets are reviewed at each balance sheet date to determine whether there is objective evidence of impairment. If any such indication exists, the asset's recoverable amount is estimated.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a borrower, restructuring of a loan or advance by the Group on terms that the Group would not otherwise consider, indications that a borrower or issuer will enter bankruptcy, the disappearance of an active market for a security, or other observable data relating to a group of assets such as adverse changes in the payment status of borrowers or issuers in the Group, or economic conditions that correlate with defaults in the Group.

Loans and receivables are presented net of allowances for impairment. The recoverable amount of individually significant loans and receivables is calculated as the present value of the expected future cash flows, discounted at the instrument's original effective interest rate. Short-term balances are not discounted. Impairment allowances are made against the carrying amount of loans and receivables that are identified as being impaired based on regular reviews of outstanding balances, to reduce these loans and receivables to their recoverable amounts. Collective impairment allowances are maintained to reduce the carrying amount of groups of homogenous loans and receivables to their estimated recoverable amounts at the balance sheet date. Increases in the impairment allowances are recognised in the income statement. When a loan is known to be uncollectible, all the necessary legal procedures have been completed, and the final loss has been determined, the loan is written off.

In the case of an investment security classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost is considered in determining whether the asset is impaired. If any such evidence exists for available-for-sale investment security, the cumulative loss measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment security previously recognised in the income statement is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on available-for-sale equity investment securities are not reversed through the income statement.

If in a subsequent period, the fair value of an available-for-sale debt instrument increases which can be linked objectively to an event occurring after the write down, the write-down or impairment allowance is reversed through the income statement.

(e) Foreign currencies

Assets and liabilities denominated in foreign currencies are translated into UAE Dirhams at rates of exchange ruling at the balance sheet date, and the resulting gains and losses are taken to the Group consolidated income statement. Forward exchange contracts are valued at market rates applicable to their respective maturities.

Exchange differences arising from the translation of the net investment in overseas operations are taken directly to other reserves (exchange retranslation differences).

(f) Property, equipment and depreciation

Property and equipment are stated at cost less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the assets.

Subsequent costs are included in the asset's carrying amount or are recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Freehold land and fixed assets not commissioned are not depreciated. Freehold buildings (other than those held as

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Property, equipment and depreciation (continued)

investment and development properties) are depreciated on a straight-line basis over a period of twenty five years.

Leasehold premises are amortised over their respective lease periods. Other assets are depreciated on a straight-line basis over their estimated useful lives, principally between three and ten years.

Fixed assets not commissioned are stated at cost. When commissioned, they are transferred to the appropriate property and equipment category and depreciated in accordance with the Group's policies.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These are included in the Group consolidated income statement.

(g) Income taxes and deferred taxation

Income tax payable on taxable profits, based on the applicable tax laws in each overseas jurisdiction where the Group operates, is recognised as an expense in the period in which such taxable profits arise.

Deferred tax is accounted for using the asset and liability method. Deferred tax assets and liabilities are recognised for the full tax consequences of all temporary differences between the financial statements carrying amounts of existing assets and liabilities and their respective tax bases. Recognition of deferred tax assets are, however, restricted to the extent that it is probable that sufficient taxable profits will be available against which the deductible temporary differences can be utilised. Deferred tax assets and liabilities are measured using tax rates that are expected to apply to the period in which the asset is expected to realise or the liability is expected to settle.

Deferred tax assets are reviewed at the end of each year to reduce the carrying amount by the extent to which it is no longer probable that sufficient taxable profits will be available to utilise the differences.

(h) Investment properties

The Group holds certain properties as investments to earn rental income, for capital appreciation or both. Investment properties are measured initially at cost, including transaction costs. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred, if the recognition criteria are met and excludes the costs of day-to-day servicing of an investment property. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the balance sheet date. Gains or losses arising from changes in the fair values of investment properties are included in the income statement in 'Other operating income' in the year in which they arise.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognised in the income statement in 'Other operating income' in the year of retirement or disposal.

Transfers are made to investment properties when, and only when there is change in use evidenced by ending of owner-occupation, commencement of an operating lease of a significant portion of the property to another party or ending of construction or development. Transfers are made from investment properties when, and only when, there is a change in use evidenced by commencement of owner-occupation or commencement of development with a view to sale.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(i) Financial guarantees

Financial guarantees are contracts that require the Group to make specified payments to reimburse the holders for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantee liabilities are initially recognised at their fair value, and the initial fair value is amortised over the life of the financial guarantee. The guarantee liability is subsequently carried at the higher of this amortised amount and the present value of any expected payment (when a payment under the guarantee has become probable). Financial guarantees are included within other liabilities.

(j) Employee benefits

(i) Pension obligations

The Group operates a pension scheme in respect of eligible UAE national employees in compliance with the UAE Federal Law on Pensions and Social Security. Arrangements for benefits for overseas employees are made in accordance with local regulations and customs. Full provision is made for all accrued benefits.

The Group also pays contributions to trustee administered funds on a contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period.

(ii) Termination gratuity benefit scheme

In compliance with UAE labour law, the Group has a termination gratuity benefit scheme covering all of its expatriate salaried employees who have been employed with the Group for more than one year.

(iii) Employees long term incentive plan ("LTIP")

With effect from 1 April 2006, Emirates NBD has introduced two Long Term Incentive Plans for selected key employees. These are cash settled share based incentive plans wherein participants are awarded with Long Term Incentive (LTI) units which will be converted into cash after vesting.

The fair value of the amount payable to employees in respect of LTI units which are settled in cash is recognised as an expense, with a corresponding increase in liabilities, over the period in which the employees become unconditionally entitled to payment. The amount recognised as an expense is adjusted to reflect the actual number of LTI units that vest. The liability is re measured at each reporting date and at settlement date. Any changes in the fair value of the liability are recognised as staff-related expense in the Group consolidated income statement.

(k) Hedging instruments

Hedging instruments include futures, forwards and swaps in the interest rate and foreign exchange markets. The Group utilises these instruments to satisfy the requirements of its customers, for proprietary trading purposes and to hedge its own exposure to interest rates and currency risk.

Where there is a hedging relationship as defined by IAS 39 between a derivative instrument and a related item being hedged, the hedging instrument is measured at fair value, with any resultant gains and losses being accounted as set out below.

The fair value of derivative hedging instruments is calculated in the same way as the fair value of financial instruments [refer note 3 (a) (ii)].

The method of recognising the resulting fair value gain or loss depends on whether the derivative is designated as

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(k) Hedging instruments (continued)

a hedging instrument, and if so, the nature of the item being hedged. The Group designates certain derivatives as either:

- Hedges of the exposure to changes in fair value of recognised assets or liabilities or firm commitments (fair value hedge); or,
- Hedges of highly probable future cash flows attributable to a recognised asset or liability, or a forecasted transaction (cash flow hedge).

Hedge accounting is used for derivatives designated in this way provided certain criteria are met.

The Group documents, at the inception of the transaction, the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

(i) Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the income statement, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

If the hedge no longer meets the criteria for hedge accounting, the adjustment to the carrying amount of a hedged item for which the effective interest method is used is amortised to profit or loss over the period to maturity.

(ii) Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges are recognised in equity. The gain or loss relating to the ineffective portion is recognised immediately in the income statement.

Amounts accumulated in equity are recycled to the income statement in the periods in which the hedged item will affect the income statement.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the income statement. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the income statement.

(iii) Derivatives that do not qualify for hedge accounting

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately in the income statement.

(l) Cash and cash equivalents

Cash and cash equivalents consist of cash, balances with the Central Bank of the UAE and balances with banks and financial institutions with an original maturity of three months or less, less balances due to banks and financial institutions with an original maturity of three months or less.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the Group consolidated balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

(n) Sale and repurchase agreements

Securities sold subject to repurchase agreements ('repos') are disclosed in the Group consolidated financial statements as pledged assets when the transferee has the right by contract or custom to sell or repledge the collateral; the counterparty liability is included as a separate deposit. Securities purchased under agreements to resell ('reverse repos') are recorded as loans and receivables to either banks or customers, as appropriate. The difference between sale and repurchase price is treated as interest and accrued over the life of the agreements using the effective interest method.

(o) Borrowings

Borrowings are recognised initially at fair value, being their issue proceeds (fair value of consideration received) net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between proceeds net of transaction costs and the redemption value is recognised in the Group consolidated income statement over the period of the borrowings using the effective interest method.

If the Group purchases its own debt, it is removed from the balance sheet, and the difference between the carrying amount of the liability and the consideration paid is included in net trading income.

(p) Leases

The total payments made under operating leases, such as leases for premises, are charged to the Group consolidated income statement on a straight line basis over the period of the lease.

(q) Islamic financing and investment products

(i) Definitions

The following terms are used in Islamic financing:

Murabaha

An agreement whereby the Group sells to a customer a commodity, which the Group has purchased and acquired, based on a promise received from the customer to buy the item purchased according to specific terms and conditions. The selling price comprises the cost of the commodity and an agreed profit margin.

Istissna'a

An agreement between the Group and a customer whereby the Group would sell to the customer a developed property according to agreed upon specifications. The Group would develop the property either on its own or through a subcontractor and then hand it over to the customer on a fixed date at an agreed price.

Ijara

An agreement, whereby the Group (lessor) leases an asset to a customer (lessee), for a specific period and against certain rent installments. Ijara could end by transferring the ownership of the asset to the lessee at the end of the agreement or substantially all the risks and returns related to the ownership.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(q) Islamic financing and investment products (continued)

Definitions (continued)

Mudaraba

An agreement between two parties; one of them provides the funds and is called Rab-UI-Mal and the other provides efforts and expertise and is called the Mudarib and he is responsible for investing such funds in a specific enterprise or activity in return for a pre-agreed percentage of the Mudaraba income. In case of normal loss; The Rab-UI-Mal would bear the loss of his funds while the Mudarib would bear the loss of his efforts. However, in case of default, negligence or violation of any of the terms and conditions of the Mudaraba agreement, only the Mudarib would bear the losses. The Group may act as Mudarib when accepting funds from depositors and as Rab-UI-Mal when investing such funds on a Mudaraba basis.

Wakala

An agreement whereby the Group provides a certain sum of money to an agent who invests it according to specific conditions in return for a certain fee (a lump sum of money or a percentage of the amount invested). The agent is obliged to return the invested amount in case of default, negligence or violation of any of the terms and conditions of the Wakala.

(ii) Revenue recognition

Revenue is recognised on the above Islamic products as follows:

Murabaha

The profit is quantifiable and contractually determined at the commencement of the contract. Profit is recognised as it accrues over the life of the contract using an effective profit method on the balance outstanding.

Istissna'a

Istissna'a revenue and the associated profit margin (difference between the cash price to the customer and the bank's total Istissna'a cost) are accounted for on a time proportion basis.

Ijara

Income from Ijara is recognised on an accrual basis over the period of the contract.

Mudaraba

Income on Mudaraba financing is recognised on distribution by the Mudarib, whereas the losses are charged to income on their declaration by the Mudarib.

Wakala

Estimated income from Wakala is recognised on an accrual basis over the period, adjusted by actual income when received. Losses are accounted for on the date of declaration by the agent.

(r) Intangible assets

(i) Goodwill

Goodwill arises on the acquisition of subsidiaries.

Goodwill on acquisitions

Goodwill acquired in a business combination represents the excess of the cost of the business combination over the Group's interest in the net fair value of the identifiable assets, including intangibles, liabilities and contingent

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(r) Intangible assets (continued)

(i) Goodwill (continued)

liabilities of the acquiree. When the excess is negative (negative goodwill), it is recognised immediately in the Group consolidated income statement.

Acquisitions of non-controlling interest

Goodwill arising on the acquisition of a non-controlling interest in a subsidiary represents the excess of the cost of the additional investment over the carrying amount of the net assets acquired at the date of exchange.

Subsequent measurement

Goodwill is measured at cost less accumulated impairment losses.

(ii) Capitalised software

Software acquired by the Group is stated at cost less accumulated amortisation and accumulated impairment losses.

Subsequent expenditure on software assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is expensed as incurred.

Amortisation is recognised in the income statement on a straight-line basis over the estimated useful life of the software, from the date that it is available for use. The estimated useful life of software is three to five years.

(iii) Other intangible assets

Intangibles acquired separately are measured on initial recognition at cost. The cost of the intangibles acquired in a business combination is at fair value as at the date of acquisition. Following initial recognition, intangibles are carried at cost less any accumulated amortisation and any accumulated impairment losses. The useful lives of intangible asset are assessed to be either finite or indefinite. Intangibles with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangibles may be impaired. The amortisation period and amortisation method for intangibles with a finite useful life is reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and treated as changes in an accounting estimate. The amortisation expense on intangibles with finite lives is recognised in the consolidated income statement in the expense category consistent with the function of the intangibles.

(s) Impairment of non financial assets

The carrying amounts of the Group's non-financial assets, other than investment properties and deferred tax assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated. The recoverable amount of goodwill is estimated at each reporting date.

An impairment loss is recognised if the carrying amount of an asset or its cash generating unit exceeds its recoverable amount. A cash generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognised in the income statement. Impairment losses recognised in respect of cash generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of other assets in the unit (group or units) on a pro rata basis.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

3 SIGNIFICANT ACCOUNTING POLICIES (continued)

(s) Impairment of non financial assets (continued)

The recoverable amount of an asset or cash generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

(t) Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Bank by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all diluted potential ordinary shares, if any.

(u) Customer loyalty programmes

The Group retrospectively adopted IFRIC 13 'Customer loyalty programmes', which does not have a material impact on the Group's financial statements.

(v) New standards and interpretations not yet effective

Certain new standards and interpretations which are not yet effective for the year ended 31 December 2009 and therefore have not been applied in preparing these financial statements are as follows:

- IFRS 9 - Financial instruments: This standard, issued as a replacement to IAS 39, retains but simplifies the mixed measurement model and establishes two primary measurement categories for financial assets, namely, amortised cost and fair value. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. The guidance in IAS 39 on impairment of financial assets and hedge accounting continues to apply.
- IAS 24 - Related party disclosures: This standard amends the definition of a related party and modifies certain related party disclosure requirements for government-related entities.

Other new standards, revisions and interpretations have no material impact on the financial statements of the Group.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

4 CASH AND DEPOSITS WITH CENTRAL BANK

	2009 AED 000	2008 AED 000
Cash	2,255,808	1,780,638
Interest free statutory and special deposits with Central Bank	10,714,858	10,651,556
Interest bearing certificates of deposit with Central Bank	6,700,000	4,275,000
	19,670,666	16,707,194

The reserve requirements are kept with the Central Bank of the UAE in AED and US Dollar, are not available for use in the Group's day to day operations and cannot be withdrawn without the Central Bank of the UAE's approval. The level of reserve required changes every month in accordance with the Central Bank of the UAE's directives.

5 DUE FROM BANKS

31 December 2009	Local AED 000	Foreign AED 000	Total AED 000
Time loans	396,399	4,178,460	4,574,859
Overnight, call and short notice	163,376	5,357,861	5,521,237
Gross due from banks	559,775	9,536,321	10,096,096
Specific allowances for impairment	-	(49,147)	(49,147)
	559,775	9,487,174	10,046,949

31 December 2008	Local AED 000	Foreign AED 000	Total AED 000
Time loans	250,740	3,191,520	3,442,260
Overnight, call and short notice	71,987	4,628,095	4,700,082
Gross due from banks	322,727	7,819,615	8,142,342
Specific allowances for impairment	-	(14,000)	(14,000)
	322,727	7,805,615	8,128,342

The average yield on these placements was 2.3% p.a. (2008: 2.9% p.a.).

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

6 LOANS AND RECEIVABLES

(a) By type	2009 AED 000	2008 AED 000
Overdrafts	72,354,260	59,438,355
Time loans	120,671,472	119,039,605
Loans against trust receipts	2,717,347	5,508,583
Bills discounted	1,511,562	2,014,525
Others	1,288,548	2,744,403
Gross loans and receivables	198,543,189	188,745,471
Other debt instruments	1,568,821	2,373,788
Total loans and receivables	200,112,010	191,119,259
Less: Allowances for impairment	(5,409,321)	(3,112,470)
	194,702,689	188,006,789
Total of impaired loans and receivables	5,148,407	3,084,995

Included in loans and receivables are other debt securities of AED 159 million (2008: Nil) that have been pledged under repurchase agreements [refer note 18].

(b) By segment	2009 AED 000	2008 AED 000
Corporate banking	170,944,509	161,157,992
Consumer banking	22,826,885	25,452,035
Treasury	931,295	1,396,762
	194,702,689	188,006,789

Movement in allowances for specific impairment	2009 AED 000	2008 AED 000
Balance as at 1 January	2,541,597	1,454,516
Allowances for impairment made during the year	1,713,518	1,284,655
Write back /recoveries made during the year	(170,414)	(121,568)
Amount transferred from Islamic financing	34,058	-
Amounts written off during the year	(373,311)	(76,006)
Balance as at 31 December	3,745,448	2,541,597

Movement in allowances for collective impairment	2009 AED 000	2008 AED 000
Balance as at 1 January	570,873	359,540
Allowances for impairment made during the year	1,093,000	211,333
Balance as at 31 December	1,663,873	570,873
	5,409,321	3,112,470

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

7 ISLAMIC FINANCING AND INVESTMENT PRODUCTS

	2009 AED 000	2008 AED 000
Murabaha	5,264,249	7,151,783
Ijara	6,627,114	5,254,283
Sukuk funds	1,285,550	1,285,550
Credit card receivables	529,520	471,789
Wakala	3,804,343	4,403,500
Istisna'a	1,946,817	1,486,386
Others	1,677,884	1,929,316
Total Islamic financing and investment products	21,135,477	21,982,607
Less: Deferred income	(684,852)	(857,914)
Less: Allowances for impairment	(539,014)	(201,320)
	19,911,611	20,923,373
Total of impaired Islamic financing and investment products	682,194	207,320

Movement in allowances for specific impairment

	2009 AED 000	2008 AED 000
Balance as at 1 January	201,320	157,748
Allowances for impairment made during the year	189,899	68,547
Recoveries made during the year	(11,526)	(24,317)
Amount transferred to loans and receivables	(34,058)	-
Amounts written off during the year	(669)	(658)
Balance as at 31 December	344,966	201,320

Movement in allowances for collective impairment

Balance as at 1 January	-	-
Allowances for impairment made during the year	194,048	-
Balance as at 31 December	194,048	-
	539,014	201,320

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NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

8 TRADING SECURITIES

	Domestic AED 000	International AED 000	Total AED 000
31 December 2009			
Government bonds	142,942	-	142,942
Corporate bonds	349,045	-	349,045
Equity	118,860	246	119,106
	610,847	246	611,093
31 December 2008			
Government bonds	24,027	-	24,027
Corporate bonds	110,244	83,168	193,412
Equity	27,006	-	27,006
	161,277	83,168	244,445

Reclassifications out of trading securities

In 2008, pursuant to the amendments to IAS 39 and IFRS 7 (described in note 2(c)), the Group reclassified certain trading securities to available-for-sale investment securities. The Group identified financial assets eligible under the amendments, for which it had changed its intent such that it no longer held these financial assets for the purpose of selling in the short term. The Group determined that the context of the deterioration of the financial markets during the second half of 2008 constituted rare circumstances that permit reclassification out of the trading category.

Under IAS 39 as amended, the reclassifications were made with effect from 1 July 2008 at fair value at that date. In addition, some trading securities purchased after 1 July 2008 were subsequently identified for reclassification. The table below sets out the trading securities reclassified and their carrying and fair values.

	1 July 2008 AED 000		31 December 2008 AED 000		31 December 2009 AED 000	
	Carrying value	Fair value	Carrying value	Fair value	Carrying value	Fair value
Trading securities reclassified to available-for-sale investment securities	993,491	993,491	1,025,804	1,025,804	541,239	541,239
	993,491	993,491	1,025,804	1,025,804	541,239	541,239

The table below sets out the amounts recognised in the income statement and equity during 2009 in respect of financial assets reclassified out of trading securities into available-for-sale investment securities:

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NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

8 TRADING SECURITIES (continued)

	Income statement AED 000	Equity AED 000
Period before reclassification (30 June 2008)		
Net trading loss	(16,661)	-
	(16,661)	-
Period after reclassification (1 July 2008 – 31 December 2009)		
Interest income	78,936	-
Net change in fair value	-	(38,397)
	78,936	(38,397)

The table below sets out the amounts that would have been recognised during 2009, had the reclassifications not been made:

	2009 AED 000
Net trading profit	40,539

9 INVESTMENT SECURITIES

	Domestic AED 000	Regional AED 000	International AED 000	Total AED 000
31 December 2009				
HELD TO MATURITY:				
Government bonds	-	99,714	-	99,714
Corporate bonds	153,042	251,141	71,699	475,882
	<u>153,042</u>	<u>350,855</u>	<u>71,699</u>	<u>575,596</u>
AVAILABLE-FOR-SALE:				
Government bonds	637,663	-	1,987,812	2,625,475
Corporate bonds	2,854,539	713,796	3,819,630	7,387,965
Equity	554,519	1,403,061	831,847	2,789,427
Others	86,633	293,952	964,980	1,345,565
	<u>4,133,354</u>	<u>2,410,809</u>	<u>7,604,269</u>	<u>14,148,432</u>
DESIGNATED AT FAIR VALUE THROUGH PROFIT OR LOSS:				
Equity	43,339	110,396	-	153,735
Hybrid instruments	-	-	28,704	28,704
Others	855,139	1,427	389,487	1,246,053
	<u>898,478</u>	<u>111,823</u>	<u>418,191</u>	<u>1,428,492</u>
	<u>5,184,874</u>	<u>2,873,487</u>	<u>8,094,159</u>	<u>16,152,520</u>

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

9 INVESTMENT SECURITIES (continued)

	Domestic AED 000	Regional AED 000	International AED 000	Total AED 000
31 December 2008				
HELD TO MATURITY:				
Government bonds	-	100,076	31,734	131,810
Corporate bonds	122,433	272,841	105,801	501,075
	<u>122,433</u>	<u>372,917</u>	<u>137,535</u>	<u>632,885</u>
AVAILABLE-FOR-SALE:				
Government bonds	593,480	79,431	614,866	1,287,777
Corporate bonds	4,132,855	779,541	5,752,750	10,665,146
Equity	652,419	1,710,870	1,240,766	3,604,055
Others	140,898	43,064	451,311	635,273
	<u>5,519,652</u>	<u>2,612,906</u>	<u>8,059,693</u>	<u>16,192,251</u>
DESIGNATED AT FAIR VALUE THROUGH PROFIT OR LOSS:				
Government bonds	19,331	-	-	19,331
Corporate bonds	89,174	-	-	89,174
Equity	34,242	151,174	38,645	224,061
Hybrid instruments	-	-	28,149	28,149
Others	965,070	94,318	1,145,562	2,204,950
	<u>1,107,817</u>	<u>245,492</u>	<u>1,212,356</u>	<u>2,565,665</u>
	<u>6,749,902</u>	<u>3,231,315</u>	<u>9,409,584</u>	<u>19,390,801</u>

Included in available-for-sale investment securities is an amount of AED 3,456 million (2008: AED 3,260 million), pledged under repurchase agreements with banks [refer note 18].

Investment securities include investments in real estate funds as follows:

	2009 AED 000	2008 AED 000
Designated at fair value through profit or loss	284,852	420,826
Available-for-sale	1,006,782	994,585
	<u>1,291,634</u>	<u>1,415,411</u>

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

10 INVESTMENTS IN ASSOCIATES AND JOINT VENTURES

	2009 AED 000	2008 AED 000
Investments in associates	2,441,993	2,924,658
Investments in joint ventures	2,557	150
Total	<u>2,444,550</u>	<u>2,924,808</u>

Movement in investments in associates:

Movements in the carrying values of investments in associates during the year are as follows:

	2009 AED 000	2008 AED 000
Balance as at 1 January	2,924,658	2,694,289
Share of (loss)/profit	(162,199)	338,575
Impairment made during the year	(316,000)	-
Sale of investments	-	(90,338)
Dividends	(4,466)	(17,868)
Balance as at 31 December	<u>2,441,993</u>	<u>2,924,658</u>

Aggregated financial information of the material associates is Assets of AED 18,036 million (2008: AED 19,775 million), Liabilities of AED 12,255 million (2008: AED 13,523 million), Revenue of AED 4,454 million (2008: AED 3,703 million) and loss of AED 465 million (2008: profit of AED 783 million). At the Board approval date, equity accounting was applied using management information available at the time. Subsequent changes are not considered material.

Joint ventures:

On 28 January 2009, Network International LLC ("NI"), a subsidiary of the Group, set up Sinnad W.L.L., a joint venture with Bahrain Electronic Network, to provide third party ATM and card processing services for banks in Bahrain and the Gulf Cooperation Council States. NI holds 49% of the share capital and exercises joint control of the management of the company.

On 23 November 2008, NI set up Obernet L.L.C., a joint venture with Oberthur Cards Systems. NI holds 51% of the share capital and exercises joint control of the management of the company.

On 5 May 2008, the Group completed the sale of its investment in a joint venture, Mena Factors Limited, for a total consideration of AED 19.3 million. A profit of AED 0.6 million, being the proceeds received on sale less the carrying value of the investment, was recognised.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

10 INVESTMENTS IN ASSOCIATES AND JOINT VENTURES (continued)

Movement in investments in joint ventures:

Movements in the carrying values of investments in joint ventures during the year are as follows:

	2009 AED 000	2008 AED 000
Balance as at 1 January	150	18,083
Share of profits	590	-
Sale of joint venture	-	(18,083)
Setup of a joint venture	1,817	150
Balance as at 31 December	<u>2,557</u>	<u>150</u>

Investment in / sale of subsidiaries

(i) Merger of Emirates Investment Securities and NBD Securities LLC

On 8 November 2009, Emirates International Securities LLC ("EIS"), a subsidiary of the Group, received regulatory approval to merge with NBD Securities LLC, another subsidiary of the Group and changed its name from Emirates International Securities LLC to Emirates NBD Securities LLC.

On 21 November 2009 (the effective date), NBD Securities LLC transferred all its assets and liabilities to EIS to complete the merger of the two entities.

(ii) Liquidation of Al Watani Al Islamic PJSC

During the month of September 2009, Al Watani Al Islamic PJSC, a subsidiary of the Group, was liquidated and the assets and liabilities have been settled.

(iii) Acquisition of Ithmar

On 9 June 2008, Emirates Islamic Bank PJSC ("EIB"), a subsidiary of the Group, set up and subscribed to a 40% stake in Ithmar Real Estate Development PSC ("Ithmar"), a company engaged in real estate development, for a consideration of AED 62 million. Ithmar is being consolidated with the Group's financial statements under IAS 27 'Consolidated and Separate Financial Statements' (as the Group has the majority of the votes in the Board of Directors, which signifies management control).

(iv) Acquisition of Sana Capital Limited

On 6 February 2008, Emirates NBD Capital, a subsidiary of the Group, set up and subscribed to a 56.2% stake in NBD Sana Capital Limited, a DIFC registered company engaged in Private Equity management, for an initial cash consideration of AED 1.5 million.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

11 INVESTMENT PROPERTIES

The movement in investment properties during the year is as follows:

	2009 AED 000	2008 AED 000
Balance as at 1 January	796,107	482,472
Additions	65,658	254,740
Transfer to fixed assets not commissioned	(90,927)	-
Sale of investment properties	-	(4,831)
Fair value revaluation (loss)/gain	(67,718)	63,726
Balance as at 31 December	703,120	796,107

	2009 AED 000	2008 AED 000
Investment properties at 31 December consist of:		
Freehold land and buildings	703,120	796,107

12 PROPERTY AND EQUIPMENT

	Freehold land and property AED 000	Leasehold premises and improvements AED 000	Others AED 000	Fixed assets not commissioned AED 000	Total AED 000
COST					
As at 1 January 2009	1,048,974	212,290	660,813	1,463,594	3,385,671
Additions	14,031	21,503	126,190	613,207	774,931
Transfers	115,393	58,453	312,822	(486,668)	-
Disposals	-	(12,228)	(9,393)	(8,276)	(29,897)
As at 31 December 2009	1,178,398	280,018	1,090,432	1,581,857	4,130,705
ACCUMULATED DEPRECIATION					
As at 1 January 2009	109,260	102,025	381,768	-	593,053
Charge for the year	47,300	39,743	163,221	-	250,264
Disposals	-	(10,671)	(7,547)	-	(18,218)
As at 31 December 2009	156,560	131,097	537,442	-	825,099
Net book value as at 31 December 2009	1,021,838	148,921	552,990	1,581,857	3,305,606

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

12 PROPERTY AND EQUIPMENT (continued)

	Freehold land and property AED 000	Leasehold premises and improvements AED 000	Others AED 000	Fixed assets not commissioned AED 000	Total AED 000
COST					
As at 1 January 2008	918,042	156,345	553,136	771,087	2,398,610
Additions	131,027	16,407	98,959	760,332	1,006,725
Transfers	-	41,187	26,638	(67,825)	-
Disposals	(95)	(1,649)	(17,920)	-	(19,664)
As at 31 December 2008	1,048,974	212,290	660,813	1,463,594	3,385,671
ACCUMULATED DEPRECIATION					
As at 1 January 2008	71,906	63,328	280,689	-	415,923
Charge for the year	37,449	40,346	118,923	-	196,718
Disposals	(95)	(1,649)	(17,844)	-	(19,588)
As at 31 December 2008	109,260	102,025	381,768	-	593,053
Net book value as at 31 December 2008	939,714	110,265	279,045	1,463,594	2,792,618

Fixed assets not commissioned represent expenditure incurred on assets and projects which are under development, and are not ready for use.

13 GOODWILL AND INTANGIBLES

	Goodwill AED 000	Intangibles Software AED 000	Customer relationships AED 000	Core deposit intangibles AED 000	Total AED 000
31 December 2009					
Cost					
Balance as at 1 January	5,527,578	9,281	564,760	157,490	6,259,109
Amortisation and impairment					
Balance as at 1 January	4,903	3,875	74,000	37,000	119,778
Amortisation and impairment for the year	-	1,860	60,000	32,000	93,860
Balance as at 31 December	4,903	5,735	134,000	69,000	213,638
NET	5,522,675	3,546	430,760	88,490	6,045,471
31 December 2008					
Cost	5,527,578	9,281	564,760	157,490	6,259,109
Amortisation and impairment	4,903	3,875	74,000	37,000	119,778
NET	5,522,675	5,406	490,760	120,490	6,139,331

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

13 GOODWILL AND INTANGIBLES (continued)

Impairment testing of goodwill

Goodwill acquired through business combinations with indefinite lives has been allocated to three individual cash-generating units, which are also reportable segments, for impairment testing as follows:

- Corporate banking
- Consumer banking
- Treasury

Key assumptions used in value in use calculations

The recoverable amount of the cash-generating units has been determined based on a value in use calculation, using cash flow projections covering a five-year period.

The following rates are used by the Group:

- Discount rate: At a constant rate of 12.6%
- Projected growth rate:

	2010	2011	2012
	%	%	%
Corporate banking	5	5	5
Consumer banking	5	5	5
Treasury	5	5	5

The calculation of value in use in the cash-generating units is most sensitive to the following assumptions:

- Interest margins;
- Discount rates;
- Market share during the projection period;
- Projected growth rates used to extrapolate cash flows beyond the projection period;
- Current local Gross Domestic Product ("GDP"); and
- Local inflation rates.

Interest margins

Interest margins are based on average values achieved in the three years preceding the start of the budget period. These are increased over the budget period for anticipated market conditions.

Discount rates

Discount rates reflect management's estimate of return on capital employed ("ROCE") required in each business. This is the benchmark used by management to assess operating performance and to evaluate future investment proposals. Discount rates are calculated by using the Weighted Average Cost of Capital ("WACC").

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

13 GOODWILL AND INTANGIBLES (continued)

Projected growth rate, GDP and local inflation rates

Assumptions are based on published industry research.

Sensitivity to changes in assumptions

Management believes that changes in key assumptions used to determine the recoverable amount in each segment will not result in an impairment of goodwill.

Intangibles:

Acquired intangibles are recognised at their "fair value" upon initial recognition. "Fair value" is defined as 'the amount for which an asset could be exchanged between knowledgeable, willing parties in an arm's length transaction'. The specific criteria which needs to be satisfied for an intangible asset to be recognised separately from goodwill in an acquisition is that the intangible asset must be clearly identifiable, in that it either;

- Be separable, that is, be capable of being separated or divided from the entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, asset or liability; or
- Arise from contractual or other legal rights, regardless of whether those rights are transferable or separable from the entity or from other rights and obligations.

Intangibles are amortised using the straight-line method over the useful life of the asset, which is estimated to be between 5 and 11 years. If an indication of impairment arises, the recoverable amount is estimated and an impairment loss is recognised if the recoverable amount is lower than the carrying amount.

14 OTHER ASSETS

	2009	2008
	AED 000	AED 000
Accrued interest receivable	1,009,963	1,929,138
Prepayments and other advances	330,736	328,690
Sundry debtors and other receivables	606,239	744,237
Others	652,714	4,173,655
	2,599,652	7,175,720

Others include foreign exchange split value and arbitrage deals amounting to AED Nil (2008: AED 3,060 million).

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

15 DUE TO BANKS

	2009 AED 000	2008 AED 000
Demand and call deposits	1,843,559	2,073,486
Balances with correspondent banks	1,049,627	99,337
Time and other deposits	27,101,876	46,252,815
	29,995,062	48,425,638

Time and other deposits include an amount of AED Nil (2008: AED 4,441 million) received from the Central Bank of the UAE against collateral deposits placed with them.

The interest rates paid on the above averaged 1.6% p.a. (2008: 2.8% p.a.).

16 CUSTOMER DEPOSITS

	2009 AED 000	2008 AED 000
Demand, call and short notice	44,227,776	44,383,076
Time	106,075,857	88,379,690
Savings	6,026,492	5,845,429
Others	1,646,416	1,371,609
	157,976,541	139,979,804

The interest rates paid on the above deposits averaged 2.7% p.a. in 2009 (2008: 2.4% p.a.).

Customer deposits include AED 11,502 million (2008: AED 11,502 million) pertaining to facilities received from the Ministry of Finance of the UAE in December 2008.

17 ISLAMIC CUSTOMER DEPOSITS

	2009 AED 000	2008 AED 000
Demand, call and short notice	4,106,456	5,786,147
Time	17,177,694	14,968,507
Savings	1,739,459	1,435,821
Others	162,241	144,662
	23,185,850	22,335,137

Islamic customer deposits include AED 1,082 million (2008: AED 1,082 million) pertaining to facilities received from the Ministry of Finance of the UAE in December 2008.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

18 REPURCHASE AGREEMENTS WITH BANKS

Deposits under repurchase agreements represent borrowings from banks and are secured by a portfolio of investment securities and loans and receivables as follows:

	2009 AED 000	2008 AED 000
Available-for-sale investment securities	3,455,963	3,260,419
Loans and receivables	159,478	-
	3,615,441	3,260,419

19 DEBT ISSUED AND OTHER BORROWED FUNDS

	2009 AED 000	2008 AED 000
Medium term note programme	18,563,422	23,293,330
Syndicated borrowings from banks	5,508,750	5,509,500
	24,072,172	28,802,830

The Group has outstanding medium term borrowings totalling AED 24,072 million (2008: AED 28,803 million) which will be repaid as follows:

	2009 AED million	2008 AED million
2009	-	5,837
2010	7,239	5,929
2011	4,090	2,941
2012	7,760	7,384
2013	1,052	1,408
2014	220	213
2016	2,332	3,651
2018	1,379	1,440
	24,072	28,803

The interest rate paid on the above averaged 2.5% p.a. in 2009 (2008: 3.9% p.a.).

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

19 DEBT ISSUED AND OTHER BORROWED FUNDS (continued)

The medium term note programme includes the subordinated notes issued with the following terms and conditions:

	2009 AED million	2008 AED million
US\$500 million 10 yr lower tier II floating rate subordinated notes, non-call 5 yr and due 2016	1,435	1,836
US\$500 million 10 yr lower tier II floating rate subordinated notes, non-call 5 yr and due 2016	897	1,815
AED 1,000 million 10 yr lower tier II floating rate subordinated notes, non-call 5 yr and due 2018	939	1,000
AED 440 million 10 yr lower tier II floating rate subordinated notes, non-call 5 yr and due 2018	440	440
	3,711	5,091

The above liabilities will, in the event of the winding up of the issuer, be subordinated to the claims of depositors and all other creditors of the issuer.

The Group has not had any defaults of principal, interest or other breaches with respect to its subordinated liabilities during 2009 and 2008.

20 OTHER LIABILITIES

	2009 AED 000	2008 AED 000
Accrued interest payable	1,055,737	1,019,000
Profit payable to Islamic depositors	213,875	233,797
Managers' cheques	402,011	517,918
Trade and other payables	636,564	658,371
Staff related liabilities	746,366	669,574
Provision for taxation [refer note 33]	1,578	17,215
Others	1,450,363	849,746
	4,506,494	3,965,621

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

21 ISSUED CAPITAL AND SHARE PREMIUM RESERVE

Authorised, issued and fully paid: 5,557,774,724 ordinary shares of AED 1 each (2008: 5,052,522,477 ordinary shares).

Movement of ordinary shares in issue during the year is made up as follows:

	Number of shares	Share capital AED 000	Share premium reserve AED 000
As at 1 January 2008	4,393,497,806	4,393,498	12,270,124
Issue of bonus shares	659,024,671	659,025	-
As at 31 December 2008	5,052,522,477	5,052,523	12,270,124
As at 1 January 2009	5,052,522,477	5,052,523	12,270,124
Issue of bonus shares	505,252,247	505,252	-
As at 31 December 2009	5,557,774,724	5,557,775	12,270,124

In March 2009, 505,252,247 shares were issued by the Group pursuant to a bonus issue (2008: 659,024,671 shares).

At the forthcoming Annual General Meeting which will be held on 24 March 2010, the Group is proposing a cash dividend of AED 0.20 per share for the year (2008: AED 0.20 per share) amounting to AED 1,112 million (2008: AED 1,011 million).

22 TIER I CAPITAL NOTES

In June 2009, the Group issued regulatory tier I capital notes amounting to AED 4 billion. The notes are perpetual, subordinated, unsecured and have been issued at a fixed interest rate for the first five years and on a floating rate basis thereafter. The bank can elect not to pay a coupon at its own discretion. Note holders will not have a right to claim the coupon and the event is not considered an event of default. The notes carry no maturity date and have been classified under equity.

23 RESERVES

In accordance with the Bank's Articles of Association, and in compliance with Article 82 of Union Law No.10 of 1980, a minimum of 10% of profit should be transferred to a non-distributable legal and statutory reserve until such time as this reserve equals 50% of the Bank's issued capital. A transfer of AED 335 million (2008: AED 369 million) has been made to the legal reserve in compliance with the provisions of the Bank's Articles of Association. 10% of the profit is also transferred to a non-distributable regular reserve until such time as this reserve equals 10% of the Bank's issued capital.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

23 RESERVES (continued)

	Legal and statutory reserves AED 000	Regular reserves AED 000	Other reserves AED 000	Total AED 000
At 1 January 2009	1,629,205	505,400	2,818,985	4,953,590
Issue of bonus shares	-	-	(505,252)	(505,252)
Transfer from Group consolidated income statement	335,000	50,400	-	385,400
At 31 December 2009	<u>1,964,205</u>	<u>555,800</u>	<u>2,313,733</u>	<u>4,833,738</u>

Prior year comparatives are shown in the statement of changes in equity.

24 NET INTEREST INCOME

	2009 AED 000	2008 AED 000
Interest income		
Loans and receivables to customers	11,028,914	9,242,464
Loans and receivables to banks	173,065	799,089
Other debt securities	39,391	128,841
Available-for-sale investment securities	406,556	618,799
Held to maturity investment securities	7,853	21,440
Trading securities and designated at fair value through profit or loss investment securities	19,050	12,774
Others	297,409	332,505
Total interest income	<u>11,972,238</u>	<u>11,155,912</u>
Interest expense		
Deposits from customers	4,169,341	3,138,171
Borrowings from banks and financial institutions	911,817	1,953,018
Borrowings under commercial paper	40,617	427,583
Securities lent and repurchase agreements	6,346	30,046
Others	77,052	198,104
Total interest expense	<u>5,205,173</u>	<u>5,746,922</u>
	<u>6,767,065</u>	<u>5,408,990</u>

Included in various lines under interest income for the year 31 December 2009 is a total of AED 6.2 million (2008: AED 4.2 million) accrued on impaired financial assets.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

25 INCOME FROM ISLAMIC FINANCING AND INVESTMENT PRODUCTS

	2009 AED 000	2008 AED 000
Murabaha	396,459	437,068
Ijara	528,267	350,006
Istissna'a	71,869	69,858
Sukuk funds	102,768	100,522
Wakala	204,838	181,806
Others	47,954	40,997
	<u>1,352,155</u>	<u>1,180,257</u>

26 DISTRIBUTION TO DEPOSITORS AND PROFIT PAID TO SUKUK HOLDERS

	2009 AED 000	2008 AED 000
Distribution to depositors	690,388	709,001
Profit paid to sukuk holders	16,651	46,435
	<u>707,039</u>	<u>755,436</u>

Distribution to depositors represents the share of income between depositors and equity holders' due to depositors of the Group's Islamic banking subsidiary, Emirates Islamic Bank PJSC. The allocation and distribution to depositors was approved by the Islamic Bank's Fatwa and Sharia'a Supervisory Board.

Profit paid to sukuk holders represents the distribution of returns received in respect of leased assets transferred to the EIB Sukuk Company Limited which was specifically formed for this transaction.

27 NET FEE AND COMMISSION INCOME

	2009 AED 000	2008 AED 000
Fee and commission income [refer note below]	2,390,139	2,719,324
Brokerage fees	42,003	51,167
Portfolio and other management fees	161,432	227,129
Total fee and commission income	2,593,574	2,997,620
Fee and commission expense	(628,230)	(751,280)
	<u>1,965,344</u>	<u>2,246,340</u>
<u>Fee and commission income includes:</u>		
	2009 AED 000	2008 AED 000
Commission on trade finance products / services	557,079	614,091
Fee income	1,161,472	1,456,279
Commission on card related acquiring business	671,588	648,954
	<u>2,390,139</u>	<u>2,719,324</u>

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

28 NET GAIN/(LOSS) ON TRADING SECURITIES

	2009 AED 000	2008 AED 000
Realised gain/(loss) on trading securities	154,414	(734)
Unrealised gain/(loss) on trading securities	15,682	(135,636)
	170,096	(136,370)

29 OTHER OPERATING INCOME

	2009 AED 000	2008 AED 000
Dividend income	88,170	103,879
Gains from sale of available-for-sale investment securities	202,688	497,550
Loss from sale of other debt securities	(29,985)	(342,535)
Loss from investment securities designated at fair value through profit or loss	(10,308)	(812,286)
Rental income	25,578	19,475
Revaluation (loss)/gain on investment properties	(67,718)	63,726
Interest rate instruments	(5,895)	40,903
Foreign exchange income	764,415	1,080,802
Other income/(expense)	333,211	(148,579)
	1,300,156	502,935

30 GENERAL AND ADMINISTRATIVE EXPENSES

Charges to general and administrative expenses in respect of depreciation amounted to AED 250 million (2008: AED 197 million).

The charge also includes staff related expenses of AED 2,181 million (2008: AED 2,189 million) and occupancy expenses of AED 282 million (2008: AED 229 million)

During the year an amount of AED 31 million (2008: AED 23 million) has been charged to the Group consolidated income statement in respect of the Group's contribution to a UAE Pension and Social Security Scheme set up by the UAE Government authorities to provide retirement benefits for UAE nationals.

31 NET IMPAIRMENT LOSS ON FINANCIAL ASSETS

	2009 AED 000	2008 AED 000
Net impairment of loans and receivables [refer note 6]	(2,636,104)	(1,374,420)
Net impairment of Islamic financing and investment products [refer note 7]	(372,421)	(44,230)
Net impairment of investment securities	(219,031)	(255,980)
Net impairment on investment in associates	(316,000)	-
Net impairment of due from banks	(42,147)	-
Bad debt written off/ recovered	(49,269)	22,094
	(3,634,972)	(1,652,536)

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

32 DIRECTORS' FEES

This comprises of fees payable to the directors of the Group of AED 20.6 million (2008: AED 19.5 million). The 2009 figure includes fees payable to the directors of subsidiaries of AED 10.1 million (2008: AED 6.7 million).

33 TAXATION

At 31 December 2009 provisions for tax payable on overseas branch operations amount to AED 1.6 million (2008: AED 17.2 million) [refer note 20].

34 EARNINGS PER SHARE

The basic earnings per share is based on earnings of AED 3,346 million, being the profit attributable to the equity holders for the year ended 31 December 2009 (2008: AED 3,681 million), and based on 5,557,774,724 shares. The 2008 earnings per share has been adjusted to reflect the issue of bonus shares made in 2009.

35 DERIVATIVES

The table below shows the positive and negative fair values of derivative financial instruments, together with the notional amounts analysed by the term to maturity. The notional amount is the amount of a derivative's underlying asset, reference rate or index and is the basis upon which changes in the value of derivatives are measured. The notional amounts indicate the volume of transactions outstanding at year-end and are neither indicative of the market risk nor credit risk.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

35 DERIVATIVES (continued)

31 December 2009 notional amounts by term to maturity

	Positive fair value AED 000	Negative fair value AED 000	Notional amount AED 000	Within 3 months AED 000	Over 3 months to 1 year AED 000	Over 1 year to 3 years AED 000	Over 3 years to 5 years AED 000	Over 5 years AED 000
Derivatives held for trading:								
Forward foreign exchange contracts	296,344	(278,027)	76,922,584	34,462,212	40,346,874	2,011,118	66,494	35,886
Foreign exchange options	153,070	(153,070)	7,705,005	7,705,005	-	-	-	-
Interest rate swaps/caps	1,908,660	(1,494,814)	57,169,922	1,649,394	5,140,415	15,896,691	16,002,994	18,480,428
Credit derivatives	31,420	(313,004)	7,108,858	499,460	183,625	5,959,733	466,040	-
Equity Options	168,185	(1,344)	-	-	-	-	-	-
	2,557,679	(2,240,259)	148,906,369	44,316,071	45,670,914	23,867,542	16,535,528	18,516,314
Derivatives held as cash flow hedges:								
Interest rate swaps	262,007	(178,852)	13,482,307	334,198	550,875	4,268,609	7,226,875	1,101,750
Derivatives held as fair value hedges:								
Interest rate swaps	-	(5,113)	78,587	-	-	-	-	78,587
Total	2,819,686	(2,424,224)	162,467,263	44,650,269	46,221,789	28,136,151	23,762,403	19,696,651

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

35 DERIVATIVES (continued)

31 December 2008 notional amounts by term to maturity

	Positive fair value AED 000	Negative fair value AED 000	Notional amount AED 000	Within 3 months AED 000	Over 3 months to 1 year AED 000	Over 1 year to 3 years AED 000	Over 3 years to 5 years AED 000	Over 5 years AED 000
Derivatives held for trading:								
Forward foreign exchange contracts	2,625,957	(2,373,571)	88,680,706	46,088,083	40,257,610	2,268,961	30,886	35,166
Foreign exchange options	59,976	(60,079)	1,945,532	525,594	1,053,828	366,110	-	-
Interest rate swaps/caps	3,130,113	(2,619,751)	52,746,455	1,384,843	4,130,845	9,707,516	15,862,653	21,660,598
Credit derivatives	32,933	(544,333)	7,260,419	73,460	146,920	2,332,355	4,566,641	141,043
	5,848,979	(5,597,734)	150,633,112	48,071,980	45,589,203	14,674,942	20,460,180	21,836,807
Derivatives held as cash flow hedges:								
Interest rate swaps	474,515	(147,664)	18,585,114	1,075,070	3,068,276	6,905,908	7,140,510	395,350
Derivatives held as fair value hedges:								
Interest rate swaps	-	(9,069)	131,895	-	55,095	-	-	76,800
Total	6,323,494	(5,754,467)	169,350,121	49,147,050	48,712,574	21,580,850	27,600,690	22,308,957

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

35 DERIVATIVES (continued)

Derivative product types

Forwards are contractual agreements to either buy or sell a specified currency, commodity or financial instrument at a specific price and date in the future. Forwards are customised contracts transacted in the over-the-counter market.

Swaps are contractual agreements between two parties to exchange interest or foreign currency differentials based on a specific notional amount. For interest rate swaps, counterparties generally exchange fixed and floating rate interest payments based on a notional value in a single currency. For currency swaps, the underlying amounts are exchanged in different currencies.

Options are contractual agreements that convey the right, but not the obligation, to either buy or sell a specific amount of a commodity or financial instrument at a fixed price, either at a fixed future date or at any time within a specified period.

Derivative related credit risk

Credit risk in respect of derivative financial instruments arises from the potential for a counterparty to default on its contractual obligations and is limited to the positive fair value of instruments that are favorable to the Group. The majority of the fair value of favorable contracts (and therefore credit risk) is exposure to financial institutions. All credit exposure is managed under approved facilities.

Derivatives held or issued for trading purposes

Most of the Group's derivative trading activities relate to sales and balance sheet hedging. Sales activities involve offering products to customers at competitive prices in order to enable them to transfer, modify or reduce current and expected risks.

Interest rate derivatives trading is conducted under Board approved limits.

Derivatives held or issued for hedging purposes

As part of its asset and liability management the Group uses derivatives for hedging purposes in order to reduce its exposure to currency and interest rate risks. This is achieved by hedging specific financial instruments and forecasted transactions as well as strategic hedging against overall balance sheet exposures.

The Group uses interest rate swaps and forward rate agreements to hedge against the cash flow risks arising on certain floating rate customer deposits. The Group also uses interest rate swaps to hedge against the cash flow risks arising on certain floating rate loans and receivables. In all such cases the hedging relationship and objective, including details of the hedged item and hedging instrument, are formally documented and the transactions are accounted for as cash flow hedges.

The Group also uses interest rate swaps to hedge against changes in value of investment securities due to interest rate movements. In all such cases the hedging relationship and objective, including details of the hedged item and hedging instrument, are formally documented and the transactions are accounted for as fair value hedges.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

36 EMPLOYEES' LONG TERM INCENTIVE SCHEME

On 1 April 2006, the Group had introduced two long term incentive plans for selected key employees. These are cash settled share based incentive plans wherein participants are awarded with Long Term Incentive (LTI) units which will be converted into cash after vesting.

(i) Key employee long term incentive plan (LTIP)

This plan is applicable for selected key employees of Emirates NBD and the LTI units will vest over a period of three years from date of grant. Subject to continued employment with Emirates NBD, 30% of the LTI units can be cashed after two years and the remaining 70% after three years up to the fifth anniversary from the date of grant.

(ii) Executive long term incentive plan (ELTIP)

This plan is applicable for selected senior executives of Emirates NBD who are granted LTI units and performance units. Subject to continued employment with Emirates NBD, the LTI units will vest at the end of three years from date of grant. Performance units will vest based on the pre-defined performance of Emirates NBD during the three year period and will range from 50% to 150% of the units granted. LTI units and performance units can be cashed within a period of two years from the vesting date.

IFRS 2 "Share Based Payments" is applied in accounting for the LTI units granted. The expense of these plans is measured based on the fair value of the equity shares, the term, the risk free interest rate and the expected number of employees who will exercise the option rights using the Black Scholes pricing model. The fair valuation of the plan is carried out at each reporting date and is expensed on a straight line basis over the vesting period.

The fair value charge for the year ended 31 December 2009 was AED 5.1 million (2008: AED 5.1 million) for LTIP and AED 0.5 million (2008: AED 1.2 million) for ELTIP.

The movement in number of LTI units granted during the year is as below:

	<u>LTIP</u>	<u>ELTIP</u>
LTI outstanding as at 1 January 2009	5,998,502	1,297,111
LTI units granted during the year	1,069,206	232,029
LTI units forfeited/lapsed during the year	(139,769)	-
LTI units vested during the year	(2,194,808)	(498,330)
LTI units outstanding as at 31 December 2009	<u>4,733,131</u>	<u>1,030,810</u>

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

37 BUSINESS SEGMENT REPORTING

The Group is organised into the following main businesses:

- Corporate banking represents structured financing, current and savings accounts, customer deposits, overdrafts, trade finance and term loans for government, corporate and commercial customers.
- Consumer banking represents retail loans and deposits, private banking and wealth management, consumer financing, card services and call center operations.
- Treasury activities comprises of managing the Group's portfolio of investments, funds management, and interbank treasury operations.
- Islamic banking activities represent the income and fees earned and expenses paid by the Islamic banking subsidiary.
- Cards processing represents business pertaining to merchant acquiring and cards processing.
- Other operations of the Group include investment banking, asset management, equity broking services, property management, certain overseas branches, operations and support functions.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

37 BUSINESS SEGMENT REPORTING (continued)

31 December 2009

	Corporate banking AED 000	Consumer banking AED 000	Treasury AED 000	Islamic banking AED 000	Cards processing AED 000	Others AED 000	Total AED 000
Net interest income and income from Islamic products net of distribution to depositors	3,226,368	2,138,281	1,109,885	702,686	2,389	232,572	7,412,181
Net fee, commission and other income	1,248,403	789,811	401,162	140,532	422,418	433,270	3,435,596
Total operating income	4,474,771	2,928,092	1,511,047	843,218	424,807	665,842	10,847,777
General and administrative expenses	(380,615)	(1,271,765)	(74,445)	(405,759)	(226,097)	(1,256,123)	(3,614,804)
Net specific impairment loss on financial assets	(580,017)	(913,704)	(358,532)	(169,355)	-	(326,316)	(2,347,924)
Net collective impairment loss on financial assets	(355,000)	(738,000)	-	(194,048)	-	-	(1,287,048)
Amortisation of intangibles	-	-	-	-	-	(93,860)	(93,860)
Share of profit/(loss) of associates and joint ventures	-	-	-	-	590	(162,199)	(161,609)
Group profit for the year	3,159,139	4,623	1,078,070	74,056	199,300	(1,172,656)	3,342,532
Segment assets	178,384,487	27,404,344	33,149,646	25,021,265	548,667	17,068,073	281,576,482
Segment liabilities and equity	92,888,389	58,263,499	38,983,836	26,800,207	1,125,301	63,515,250	281,576,482

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

37 BUSINESS SEGMENT REPORTING (continued)

31 December 2008

	Corporate banking AED 000	Consumer banking AED 000	Treasury AED 000	Islamic banking AED 000	Cards processing AED 000	Others AED 000	Total AED 000
Net interest income and income from Islamic products net of distribution to depositors	2,639,724	2,222,724	337,692	517,632	3,770	112,269	5,833,811
Net fee, commission and other income	1,008,433	789,970	(34,329)	410,433	371,780	66,618	2,612,905
Total operating income	3,648,157	3,012,694	303,363	928,065	375,550	178,887	8,446,716
General and administrative expenses	(377,777)	(1,191,796)	(79,771)	(387,283)	(166,385)	(1,152,650)	(3,355,662)
Net specific impairment loss on financial assets	55,903	(432,304)	(982,688)	(68,205)	-	(14,242)	(1,441,536)
Net collective impairment loss on financial assets	(111,000)	(100,000)	-	-	-	-	(211,000)
Amortisation of intangibles	-	-	-	-	-	(95,860)	(95,860)
Share of profit of associates and joint ventures	-	-	-	-	-	338,575	338,575
Group profit for the year	3,215,283	1,288,594	(759,096)	472,577	209,165	(745,290)	3,681,233
Segment assets	166,512,422	31,311,677	36,244,662	27,105,263	412,932	20,826,720	282,413,676
Segment liabilities and equity	82,014,725	48,928,900	53,943,166	27,287,793	684,263	69,554,829	282,413,676

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

38 SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

The principal direct subsidiaries of the Group are as follows:-

As at 31 December 2009

	Group % Share-holding	Nature of business	Country of incorporation
Buzz Contact Centre Solutions LLC	100	Call centre management services	Dubai, U.A.E.
Diners Club (UAE) LLC	100	International charge card	Dubai, U.A.E.
E.T.F.S. LLC	100	Trade finance services	Dubai, U.A.E.
Emirates Financial Services PSC	100	Funds management	Dubai, U.A.E.
Emirates Funds Managers (Jersey) Limited	100	Asset management	Jersey, U.K.
Emirates NBD Properties LLC	100	Real estate	Dubai, U.A.E.
Emirates NBD Securities LLC	100	Brokerage services	Dubai, U.A.E.
Emirates Loyalty Company LLC	100	Customer loyalty and smart card services	Dubai, U.A.E.
Emirates NBD Asset Management Limited (formerly Emirates Investment Services Limited - registered in Dubai International Financial Centre)	100	Asset management	Dubai, U.A.E.
Emirates Islamic Bank PJSC	99.8	Islamic banking	Dubai, U.A.E.
Emirates Money Consumer Finance LLC	100	Consumer Finance	Dubai, U.A.E.
Emirates Funds LLC	100	Asset Management	Dubai, U.A.E.
Emirates NBD Capital (formerly NBD Investment Bank Limited - registered in Dubai International Financial Centre)	100	Investment Banking	Dubai, U.A.E.
National Bank of Dubai			
Trust Company (Jersey) Limited	100	Trust administration services	Jersey, U.K.
Network International LLC	100	Card processing services	Dubai, U.A.E.
Associates:			
National General Insurance Company PSC	36.7	General and life insurance	Dubai, U.A.E.
Union Properties PJSC	47.6	Real estate	Dubai, U.A.E.
Joint ventures:			
Sinnad W.L.L.	49	Third party ATM and card processing services	Bahrain
Obernet L.L.C.	51	Card embossing	Dubai, U.A.E.

Any material changes in the Group's principal direct subsidiaries during the year 2009 and 2008 have been disclosed in note 10.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

39 OPERATING LEASES

At 31 December, the Group's non-cancellable operating lease rentals are payable as follows:

	2009	2008
	AED 000	AED 000
Less than one year	44,557	54,686
Between one and five years	232,035	333,582
More than five years	23,614	5,071
	<u>300,206</u>	<u>393,339</u>

40 COMMITMENTS AND CONTINGENCIES

(a) At 31 December, the Group's commitments and contingencies are as follows:

	2009	2008
	AED 000	AED 000
Letters of credit	11,263,371	17,955,417
Guarantees	36,079,962	50,693,534
Liability on risk participations	1,224,421	2,938,259
Irrevocable loan commitments	10,092,483	24,126,946
	<u>58,660,237</u>	<u>95,714,156</u>

(b) Acceptances

Under IAS 39, acceptances are recognised on balance sheet with a corresponding liability. Accordingly, there is no off balance sheet commitment for acceptances.

(c) Capital commitments

The Group has commitments for branch refurbishments and automation projects of AED 497 million (2008: AED 424 million).

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

41 RELATED PARTY TRANSACTIONS

Banking transactions are carried out with certain related parties. Such transactions were made on substantially the same terms, including interest rates and collateral, as those prevailing at the same time for comparable transactions with third parties and do not involve more than a normal amount of risk.

Related party transactions are as follows:

	2009	2008
	AED 000	AED 000
Loans to majority shareholder of the ultimate parent	48,982,478	34,780,551
Deposits from the majority shareholder of the ultimate parent	606,285	229,467
Investment in bonds of the majority shareholder of the ultimate parent	598,830	528,979
Loans to the ultimate parent	920,386	927,669
Deposits by the ultimate parent	6,736,377	6,747,215
Loans to directors and related companies	1,713,817	3,637,679
Loans to associates	3,782,210	3,296,387
Loans to and investments in funds managed by the Group	1,661,145	1,791,057
Payments made to associates	56,437	60,254
Fees received in respect of funds managed by the Group	88,901	125,844
Interest paid to funds managed by the Group	19,758	57,469
Short term and post employment benefits to directors and key management personnel	50,914	51,105

Key management personnel are those persons, including non-executive directors, having authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly.

No impairment losses have been recorded against balances outstanding during the period with key management personnel, and no specific allowance has been made for impairment losses on balances with key management personnel and their immediate relations at the period end.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

42 GEOGRAPHICAL DISTRIBUTION OF ASSETS AND LIABILITIES

The Group's financial position, before taking into account any collateral held or other credit enhancement can be analysed by the following regions:

31 December 2009:

	GCC AED 000	International AED 000	Total AED 000
ASSETS			
Cash and deposits with Central Bank	19,670,666	-	19,670,666
Due from banks	2,398,454	7,648,495	10,046,949
Loans and receivables	190,814,750	3,887,939	194,702,689
Islamic financing and investment products	19,889,139	22,472	19,911,611
Trading securities	610,847	246	611,093
Investment securities	8,058,358	8,094,162	16,152,520
Investments in associates and joint ventures	2,441,993	2,557	2,444,550
Positive fair value of derivatives	-	2,819,686	2,819,686
Investment properties	703,120	-	703,120
Property and equipment	3,260,395	45,211	3,305,606
Goodwill and Intangibles	6,045,471	-	6,045,471
Customer acceptances	2,562,869	-	2,562,869
Other assets	2,599,652	-	2,599,652
TOTAL ASSETS	259,055,714	22,520,768	281,576,482
LIABILITIES			
Due to banks	11,971,696	18,023,366	29,995,062
Customer deposits	143,470,779	14,505,762	157,976,541
Islamic customer deposits	22,748,571	437,279	23,185,850
Repurchase agreements with banks	-	3,615,441	3,615,441
Debt issued and other borrowed funds	-	24,072,172	24,072,172
Sukuk payable	1,267,185	-	1,267,185
Negative fair value of derivatives	-	2,424,224	2,424,224
Customer acceptances	2,562,869	-	2,562,869
Other liabilities	4,506,494	-	4,506,494
TOTAL EQUITY	31,970,644	-	31,970,644
TOTAL LIABILITIES AND EQUITY	218,498,238	63,078,244	281,576,482
Geographical distribution of off balance sheet items – 2009			
Letters of credit and guarantees	44,290,537	3,052,796	47,343,333
31 December 2008:			
Geographical distribution of assets	252,183,319	30,230,357	282,413,676
Geographical distribution of liabilities and equity	205,586,586	76,827,090	282,413,676
Geographical distribution of letters of credit and guarantees	66,174,047	2,474,904	68,648,951

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

43 FINANCIAL ASSETS AND LIABILITIES

Accounting classifications and fair values:

The table below sets out the Group's classification of each class of financial assets and liabilities, and their fair values.

As at 31 December 2009:

	Designated at fair value through profit or loss AED 000	Held-to- maturity AED 000	Available-for- sale AED 000	Loans and receivables AED 000	Amortised cost AED 000	Hedging instruments AED 000	Others AED 000	Total carrying value AED 000	Fair value AED 000	Unrecognised (loss)/gain AED 000
Financial assets	4,597,264	575,596	14,148,432	214,614,300	10,046,949	262,007	25,021,929	269,266,477	268,144,644	(1,121,833)
Due from banks	-	-	-	-	10,046,949	-	-	10,046,949	9,904,819	(142,130)
Loans and receivables	-	-	-	194,702,689	-	-	-	194,702,689	194,625,381	(77,308)
Islamic financing and investment products	-	-	-	19,911,611	-	-	-	19,911,611	19,911,611	-
Trading securities	611,093	-	-	-	-	-	-	611,093	611,093	-
Investment securities	1,428,492	575,596	14,148,432	-	-	-	-	16,152,520	16,155,111	2,591
Investments in associates and joint ventures	-	-	-	-	-	-	2,444,550	2,444,550	1,539,564	(904,986)
Positive fair value of derivatives	2,557,679	-	-	-	-	262,007	-	2,819,686	2,819,686	-
Others	-	-	-	-	-	-	22,577,379	22,577,379	22,577,379	-
	4,597,264	575,596	14,148,432	214,614,300	10,046,949	262,007	25,021,929	269,266,477	268,144,644	(1,121,833)
Financial liabilities										
Due to banks	-	-	-	-	29,995,062	-	-	29,995,062	29,831,091	163,971
Customer deposits	-	-	-	-	157,976,541	-	-	157,976,541	157,976,541	-
Islamic customer deposits	-	-	-	-	23,185,850	-	-	23,185,850	23,185,850	-
Repurchase agreements with banks	-	-	-	-	3,615,441	-	-	3,615,441	3,615,441	-
Debt issued and other borrowed funds	-	-	-	-	24,072,172	-	-	24,072,172	24,072,172	-
Sukuk payable	-	-	-	-	1,267,185	-	-	1,267,185	1,267,185	-
Negative fair value of derivatives	2,240,259	-	-	-	-	183,965	-	2,424,224	2,424,224	-
Others	-	-	-	-	-	-	7,069,363	7,069,363	7,069,363	-
	2,240,259				240,112,251	183,965	7,069,363	249,605,838	249,441,867	163,971

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

43 FINANCIAL ASSETS AND LIABILITIES (continued)

As at 31 December 2008:

	Designated at fair value through profit or loss AED 000	Held-to-maturity AED 000	Available-for-sale AED 000	Loans and receivables AED 000	Amortised cost AED 000	Hedging instruments AED 000	Others AED 000	Total carrying value AED 000	Fair value AED 000	Unrecognised (loss)/gain AED 000
Financial assets										
Due from banks	-	-	-	-	8,128,342	-	-	8,128,342	8,148,090	19,748
Loans and receivables	-	-	-	188,006,789	-	-	-	188,006,789	187,118,965	(887,824)
Islamic financing and investment products	-	-	-	20,923,373	-	-	-	20,923,373	20,923,373	-
Trading securities	244,445	-	-	-	-	-	-	244,445	244,445	-
Investment securities	2,565,665	632,885	16,192,251	-	-	-	-	19,390,801	19,391,740	939
Investments in associates and joint ventures	-	-	-	-	-	-	2,924,808	2,924,808	1,539,083	(1,385,725)
Positive fair value of derivatives	5,848,979	-	-	-	-	474,515	-	6,323,494	6,323,494	-
Others	-	-	-	-	-	-	24,962,930	24,962,930	24,962,930	-
	8,659,089	632,885	16,192,251	208,930,162	8,128,342	474,515	27,887,738	270,904,982	268,652,120	(2,252,862)
Financial liabilities										
Due to banks	-	-	-	-	48,425,638	-	-	48,425,638	48,489,885	(64,247)
Customer deposits	-	-	-	-	139,979,804	-	-	139,979,804	139,979,804	-
Islamic customer deposits	-	-	-	-	22,335,137	-	-	22,335,137	22,335,137	-
Repurchase agreements with banks	-	-	-	-	3,260,419	-	-	3,260,419	3,260,419	-
Debt issued and other borrowed funds	-	-	-	-	-	-	-	-	-	-
Sukuk payable	-	-	-	-	28,802,830	-	-	28,802,830	28,802,830	-
Negative fair value of derivatives	5,597,734	-	-	-	1,267,185	156,733	-	5,754,467	1,267,185	-
Others	-	-	-	-	-	-	6,826,275	6,826,275	5,754,467	-
	5,597,734	-	-	-	244,071,013	156,733	6,826,275	256,651,755	256,716,002	(64,247)

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

43 FINANCIAL ASSETS AND LIABILITIES (continued)

Fair value of financial assets and liabilities

(a) Due from banks

Due from banks includes overnight, call and short notice accounts and time loans having a maturity of up to five years. The deposits and loans are being repriced daily, monthly, quarterly and half yearly depending on the tenure of the placements using the prevailing market rates at the repricing date. The deposits and loans are all expected to be realised on maturity.

(b) Loans and receivables

Loans and receivables are net of impairment allowances.

A significant portion of the Group's loans and receivables portfolio comprises lending to corporate customers. These facilities are given at a variable rate determined, generally, with reference to the cost of funds and market rates besides the usual parameters of tenor and risk evaluation.

The balance of the loans and receivables portfolio comprises personal loans and other debt securities. The average interest rate on the personal loans at the year-end is in line with the rate charged for such lending in the local banking market.

(c) Islamic financing and investment products

Fees levied are comparable to those prevailing in the market for similar products. There has been no significant change in the fees levied on these products at the year ended 31 December 2009.

(d) Investment securities

Investment securities are classified as available-for-sale, held to maturity or designated at fair value through profit or loss account. The fair value of investments is based on the quoted market price at the balance sheet date without any deduction for transaction costs. If a quoted market price is not available, the fair value of the investment is estimated using pricing models or discounted cash flow techniques. Held to maturity investments are net of impairment allowances.

(e) Investments in associates and joint ventures

The Group's investments in its associates and joint ventures are accounted for on an equity accounting basis [refer note 2 (d)] and amount to AED 2,444.5 million at 31 December 2009 (AED 2,924.8 million at 31 December 2008). The fair value of the investments in the associate companies, which are public quoted companies on the Dubai Financial Market, amounts to AED 1,539.5 million at 31 December 2009 (AED 1,539.1 million at 31 December 2008).

(f) Customer deposits

Customer deposits comprise a significant amount of fixed deposits with an original maturity, generally, of one to three months. These deposits are repayable on maturity. A significant portion of these deposits has been maintained with the Group for a number of years on a roll over basis. For customer deposits maturing after three months of the year end date, a fair value has been arrived at by applying appropriate interest rates prevailing at the year end to these balances.

The balance of the customer deposits, primarily comprising interest bearing savings, call and fixed deposit accounts and non-interest bearing current accounts, is repayable on demand.

(g) Islamic customer deposits

Islamic customer deposits receive a share of the profits of the Islamic Bank which has been approved by the Sharia'a Committee at the year end.

(h) Due to banks

Due to banks includes short-term borrowings with an original maturity, generally, of less than three months and non-interest bearing deposits. The short-term borrowings are repayable on maturity. The non-interest bearing deposits are repayable on demand. For borrowings maturing after three months from the balance sheet date, the fair value has been arrived at by

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

43 FINANCIAL ASSETS AND LIABILITIES (continued)

(h) Due to banks (continued)

applying the market interest rates prevailing at the year end to these deposits.

(i) Repurchase agreement with banks

These deposits are repriced on a quarterly basis and thus the carrying value is comparable to the fair value of the deposit.

(j) Debt issued and other borrowed funds

These borrowings have repayment periods of up to three years and the loans were taken at a variable rate determined, generally, with reference to the ninety-day LIBOR rate.

Valuation of financial instruments

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identified assets or liabilities
- Level 2: valuation using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices)
- Level 3: valuation using inputs for the asset or liability that are not based on observable market data (unobservable inputs)

	Level 1 AED 000	Level 2 AED 000	Level 3 AED 000	Total AED 000
31 December 2009				
Financial assets held for trading	365,263	245,830	-	611,093
Available-for-sale financial assets	7,725,846	3,226,657	3,195,929	14,148,432
Financial assets designated at fair value through profit or loss	724,746	681,878	21,868	1,428,492
Positive/(negative) fair value of derivatives	(570)	416,033	(20,001)	395,462
	8,815,285	4,570,398	3,197,796	16,583,479

During the financial year ended 31 December 2009 available for sale financial assets with a carrying amount of AED 2,324 million were transferred from Level 1 to Level 2 because quoted prices in the market for such debt securities became no longer regularly available. In order to determine the fair value of such debt securities, management used a valuation technique in which all significant inputs were based on observable market data. There have been transfers from Level 2 to Level 1 amounting to AED 47 million during the year 2009.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

44 NOTES TO THE GROUP CONSOLIDATED CASH FLOW STATEMENT

	2009 AED 000	2008 AED 000
(a) Analysis of changes in cash and cash equivalents during the year		
Balance at beginning of year	(38,367,574)	(9,772,241)
Net cash inflow/(outflow)	21,554,239	(28,595,333)
Balance at end of year	(16,813,335)	(38,367,574)
(b) Analysis of cash and cash equivalents		
Cash and deposits with Central Bank	19,670,666	16,707,194
Due from banks	10,046,949	8,128,342
Due to banks	(29,995,062)	(48,425,638)
	(277,447)	(23,590,102)
Less : deposits with Central Bank for regulatory purposes	(17,414,858)	(14,926,556)
Less : amounts due from banks maturing after three months	(308,475)	(2,322,958)
Add : amounts due to banks maturing after three months	1,187,445	2,472,042
	(16,813,335)	(38,367,574)

45 CAPITAL MANAGEMENT AND ALLOCATION

The Central Bank of the UAE, which is the regulatory authority for banks in the UAE, sets and monitors capital requirements for the Group.

For implementing current capital requirements, the Central Bank of the UAE requires the Group to maintain a prescribed minimum ratio of total capital to total risk-weighted assets of 11%. Risk weighted assets take into account on balance sheet and off balance sheet transactions and are allocated to individual operations on that basis.

The Group's regulatory capital is calculated as per the guidelines of the Central Bank of the UAE and analysed into two tiers:

- Tier I capital includes share capital, legal, statutory and other reserves, retained earnings, non-controlling interest after deductions for goodwill and intangibles and other regulatory adjustments relating to items that are included in equity but are treated differently for capital adequacy purposes.
- Tier II capital includes qualifying subordinated debt and cumulative changes in fair value.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

45 CAPITAL MANAGEMENT AND ALLOCATION (continued)

The capital adequacy ratio:

	2009 AED 000	2008 AED 000
Tier I capital		
Issued capital	5,557,775	5,052,523
Share premium reserve	12,270,124	12,270,124
Legal and statutory reserve	1,964,205	1,629,205
Other reserves	2,869,533	3,324,385
Retained earnings	5,989,809	4,193,062
Tier I capital notes	4,000,000	-
Non-controlling interest	94,145	96,776
Total tier I capital	32,745,591	26,566,075
Less : Goodwill and Intangibles	(6,045,471)	(6,139,331)
Less : Treasury shares	(46,175)	(46,175)
Total	26,653,945	20,380,569
Tier II capital		
Cumulative changes in fair value	(728,772)	(757,979)
Hybrid (debit/equity) capital instruments	12,196,085	-
Subordinated debt	3,710,830	5,091,329
Total	15,178,143	4,333,350
Total regulatory capital	41,832,088	24,713,919

RISK WEIGHTED EXPOSURE

	2009 AED 000	2008 AED 000
Corporate banking	151,585,888	162,465,665
Consumer banking	24,522,976	28,504,783
Treasury	17,274,597	12,441,420
Others	7,796,846	13,873,710
Total	201,180,307	217,285,578

Capital Ratio:

Total regulatory capital as a percentage of total risk weighted assets	20.80%	11.4%
Total tier I capital as a percentage of risk weighted assets	13.25%	9.4%

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

46 FUND MANAGEMENT

The Group manages a number of funds which are not consolidated in the financial statements. The funds have no recourse to the general assets of the Group; further the Group has no recourse to the assets of the funds. Third party funds managed by the Group were AED 5,256 million at 31 December 2009 (2008: AED 7,204 million).

47 RISK MANAGEMENT

Risk management framework and processes:

The complexity in the Group's business operations and diversity of geographical locations requires identification, measurement, aggregation and effective management of risk. The Group manages its risks through a comprehensive risk management framework which incorporates organizational structure, risk measurement and monitoring processes.

The key features of the Group's comprehensive risk management framework are:

- Risk management is embedded in the Group as an intrinsic process
- The Board of Directors ("the Board") has the overall responsibility of managing risk and provides the overall risk management direction and oversight.
- The Group's risk appetite is determined by the EXCO and approved by the Board.
- The Group's overall risk management policies are managed by the Group risk management function ("Group Risk"), headed by the Chief Risk Officer ("CRO"). This function is independent of the business divisions.
- Credit, market, operational and liquidity risks are managed in a coordinated manner within the organization.
- Board committees meet regularly and are responsible for monitoring compliance with the risk management policies and procedures, and reviewing the adequacy of the risk management framework.

Group Risk assists senior management in controlling and actively managing the Group's overall risk profile. This function also ensures that:

- Risk policies, procedures and methodologies are consistent with the Group's risk appetite.
- The Group's overall business strategy is consistent with its risk appetite.
- Appropriate risk management architecture and systems are developed and implemented.

Scope and nature of risk reporting tools:

The comprehensive risk management framework enables the Group to identify, assess, manage and monitor risks using a range of quantitative and qualitative tools. Some of these tools are common to a number of risk categories, while others are tailored to particular features of specific risk categories and enable generation of information such as:

- Credit risk in commercial and consumer lending, collateral coverage ratios, limit utilisations and past due alerts.
- Quantification of the susceptibility of the market value of single positions or portfolios to changes in market parameters (commonly referred to as sensitivity analysis).
- Quantification of exposures to losses due to extreme and sudden movements in market prices or rates.

Risk management process:

Through the risk management framework, transactions and outstanding risk exposures are quantified and compared against authorised limits, whereas non quantifiable risks are monitored against policy guidelines and key risk and control indicators. Any discrepancies, excesses or deviations, are escalated to the management for appropriate and timely action.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Credit risk:

Credit risk is the risk that a customer or counterparty will fail to meet a commitment thereby, resulting in a financial loss to the Group. Credit risk also captures 'Settlement risk', which is the risk of a counterparty failing to deliver on a financial markets transaction at settlement, and 'Residual risk', which arises from an insufficient ability to realize collaterals later.

Credit risk management and structure:

The approach to credit risk management is based on the foundation of preserving the independence and integrity of the credit risk assessment, management and reporting processes combined with clear policies, limits and approval structures in the business segments.

The Group's credit policy focuses on the core credit policies and includes lending parameters, target businesses, specific policy guidelines, management of high risk customers, provisioning guidelines and cross over activity.

The Board and the Board Credit and Investment Committee ("BCIC") have delegated authority to certain members of the senior management to facilitate and effectively manage the business. A chain of specific delegated limits are vested upon individuals starting from business unit levels to the Chief Executive Officer ("CEO"). However, the Board and the BCIC retain the ultimate authority to approve larger credits.

Independent functions within Group risk manage credit risks on the corporate and retail portfolios.

Management of corporate credit risk:

The process of managing corporate credit risk is as follows:

- Credit facilities are granted based on the detailed credit risk assessment of the counterparty. The assessment considers the purpose of the facility, sources of re-payment, prevailing and potential macro-economic factors, industry trends and the customer's standing within the industry.
- The credit facility administration process is undertaken by a segregated function to ensure proper execution of all credit approvals and maintenance of documentation and proactive controls over maturities, expiry of limits and collateral valuations.
- Borrower risk grading – Presently each borrower is rated on a scale of 1 to 5, in line with Central Bank of the UAE requirements. While preparing Internal rating models, each borrower is also in parallel risk graded along a 28 grade Masterscale according to its risk characteristics. The Masterscale introduced during the latter part of the year has twenty-four performing grades from 1a to 4f and four non-performing or default grades from 5a to 5d. Rating models have been developed and implemented across various business segments of the Group, and are presently under validation/testing.
- Management of high risk accounts – This includes identification of delinquent accounts and controls applicable for close monitoring. Policies on interest suspension and provisioning are strictly adhered to thereby reflecting actual income and quality of assets.
- Exceptions monitoring and management – Exceptions are monitored and managed in line with credit policies.

Management of consumer credit risk:

- An independent unit formulates retail credit policies and monitors compliance.
- Policies are reviewed and updated on a regular basis to ensure that current market trends are considered on a timely basis.
- Retail lending is handled through a workflow driven system that assists underwriters in assigning limits and in the approval of exceptions.
- All new products are evaluated against approved policy guidelines. The evaluation takes into account the risk and reward dynamics.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Credit risk: (continued)

- The risk grade of an account reflects the associated risks measured by the delinquency history. Application and behavior probability of defaults ("PDs") are used to map retail exposures to the Masterscale, which is presently under validation/testing.

Credit risk monitoring:

The Group's exposures are continuously monitored through a system of triggers and early warning signals, which are used in the risk grading process. These are supplemented by monitoring of account conduct, valuation of collateral and market intelligence.

The health of the Group's credit portfolio is continuously assessed/ monitored on the basis of exception/management information reports/returns generated by the business units. Credit risk is also monitored on an ongoing basis with formal monthly and quarterly reporting to ensure senior management is aware of shifts in the credit quality of the portfolio along with changing external factors.

A specialised "Special Loans Group" team handles the management and collection of problem credit facilities.

Group credit risk mitigation strategy:

The Group operates within:

1. Exposure ceilings imposed by the Central Bank of the UAE;
2. Exposure ceilings imposed by the Board / BCIC / management;
3. Country limits approved by the Board / BCIC / management; and
4. Various sectoral / product ceilings.

Portfolio diversification is the basis of the Group's credit risk mitigation strategy. Diversification is achieved by setting customer, industry and geographical limits.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

ANALYSIS BY ECONOMIC ACTIVITY FOR ASSETS:

The Group monitors concentrations of credit risk by economic activity sector. The analysis by economic activity is as follows:

	2009 AED 000		2008 AED 000	
	Loans and receivables	Others	Loans and receivables	Others
Agriculture and allied activities	93,637	1,503	164,575	1,698
Mining and quarrying	343,671	39,234	397,739	382
Manufacturing	8,542,742	1,154,303	10,828,330	712,148
Construction	7,391,491	2,249,920	8,217,445	2,671,579
Trade	8,066,477	806,986	10,992,032	1,197,751
Transport and communication	6,262,372	1,373,433	7,313,519	1,458,309
Services	22,274,736	2,350,054	18,210,070	1,743,606
Sovereign	49,021,516	3,039,214	36,175,267	3,116,120
Personal - retail	24,497,978	656,319	25,759,725	681,558
Personal - corporate	11,785,532	1,575,740	14,341,194	1,377,214
Real estate	27,056,045	12,183,010	24,367,923	9,698,520
Banks	376,098	15,853,165	527,258	14,697,910
Other financial institutions and investment companies	26,121,396	4,898,656	28,395,190	7,394,179
Others	8,278,319	4,740,252	5,428,992	8,198,808
Total assets	200,112,010	50,921,789	191,119,259	52,949,782
Less: Allowances for impairment	(5,409,321)	(1,070,214)	(3,112,470)	(480,099)
Less: Deferred income	-	(684,852)	-	(857,914)
	194,702,689	49,166,723	188,006,789	51,611,769

Others includes due from banks, Islamic financing and investment products, investment securities, trading securities and investments in associates and joint ventures.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Classification of trading securities and investment securities as per their external ratings:

As of 31 December 2009

Ratings	Designated at fair value through profit or loss AED 000	Held-to- maturity investment securities AED 000	Available- for- sale investment securities AED 000	Trading securities AED 000	Total AED 000
AAA	-	-	2,185,797	-	2,185,797
AA- to AA+	-	148,640	1,099,179	19,518	1,267,337
A- to A+	3,058	88,352	3,074,292	48,357	3,214,059
Lower than A-	110,396	18,365	1,514,957	54,856	1,698,574
Unrated	1,315,038	320,239	6,274,207	488,362	8,397,846
	1,428,492	575,596	14,148,432	611,093	16,763,613

Of which issued by:

	Designated at fair value through profit or loss AED 000	Held-to- maturity investment securities AED 000	Available- for- sale investment securities AED 000	Trading securities AED 000	Total AED 000
Governments	-	203,735	2,766,334	142,942	3,113,011
Public sector enterprises	18,002	42,852	1,107,696	29,250	1,197,800
Private sector and others	1,410,490	329,009	10,274,402	438,901	12,452,802
	1,428,492	575,596	14,148,432	611,093	16,763,613

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

As of 31 December 2008

	Designated at fair value through profit or loss AED 000	Held-to- maturity investment securities AED 000	Available- for- sale investment securities AED 000	Trading securities AED 000	Total AED 000
AAA	-	-	1,415,376	-	1,415,376
AA- to AA+	87,843	56,630	2,527,772	-	2,672,245
A- to A+	2,075	192,356	2,992,045	46,311	3,232,787
Lower than A-	151,174	113,206	707,579	-	971,959
Unrated	2,324,573	270,693	8,549,479	198,134	11,342,879
	2,565,665	632,885	16,192,251	244,445	19,635,246

Of which issued by:

	Designated at fair value through profit or loss AED 000	Held-to- maturity investment securities AED 000	Available- for- sale investment securities AED 000	Trading securities AED 000	Total AED 000
Governments	19,331	131,810	1,287,777	24,027	1,462,945
Public sector enterprises	202,533	49,155	1,425,260	43,412	1,720,360
Private sector and others	2,343,801	451,920	13,479,214	177,006	16,451,941
	2,565,665	632,885	16,192,251	244,445	19,635,246

The risk transfer in the form of syndicated loans, risk participation agreements with other banks, credit default swaps and sale of loans are globally accepted practices followed by the Group, where appropriate, to limit its exposure.

Collateral management:

Credit risk assessment identifies the primary sources of repayment which are the obligor's normal business cash flows and/or normal personal income. Where credit facilities are secured by a collateral, the Group seeks to ensure the enforceability of the facilities.

Acceptable collateral includes deposit marked with lien, mortgage over land and property, movable assets including inventory, securities, investment grade bonds, gold and guarantees. The maximum lending value and the valuation frequencies are documented in the corporate credit policy.

Collaterals are revalued as a general rule as per the policy. However adhoc valuations are also carried out depending on the nature of collateral and general economic condition. This enables the Group to assess the fair market value of the collateral and ensure that risks are appropriately covered.

Collaterals and guarantees are effectively used as mitigating tools by the Group. The quality of collateral is continuously monitored and assessed.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Collateral management: (continued)

The Group's policy is to pursue timely realisation of the collateral in an orderly manner. The Group generally does not use non-cash collateral for its own operations.

Risk gross maximum exposure:

The table below shows the maximum exposure to credit risk for the components of the balance sheet, including derivatives. The maximum exposure is shown gross, before the effect of use of master netting and collateral agreements.

	2008 AED 000	2009 AED 000
Deposits with Central Bank	17,414,858	14,926,556
Due from banks	10,046,949	8,128,342
Loans and receivables	194,702,689	188,006,789
Islamic financing and investment products	19,911,611	20,923,373
Trading securities	611,093	244,445
Investment securities	16,152,520	19,390,801
Investments in associates and joint ventures	2,444,550	2,924,808
Positive fair value of derivatives	2,819,686	6,323,494
Customer acceptances	2,562,869	2,860,654
Total (A)	266,666,825	263,729,262
Contingent liabilities	48,567,754	71,587,210
Irrevocable loan commitments	10,092,483	24,126,946
Total (B)	58,660,237	95,714,156
Total credit risk exposure (A + B)	325,327,062	359,443,418

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

CREDIT QUALITY ANALYSIS

The credit quality of financial assets is managed by the Group using internal credit ratings. The table below shows the credit quality by class of financial assets, based on the Group's credit rating system.

31 December 2009

Type of receivable	Carrying amount AED 000	Of which past due but not impaired on the reporting date					Of which individually impaired		
		Of which neither impaired nor past due on reporting date* AED 000	<30 days AED 000	30-60 days AED 000	60-91 days AED 000	> 91 days AED 000	Gross amount AED 000	Interest suspended AED 000	Allowance for impairment AED 000
Due from banks	10,046,949	10,022,193	-	-	-	74,907	(1,004)	(49,147)	24,756
Loans and receivables:									
Corporate banking	170,944,509	169,340,260	291,578	184,613	88,454	1,822,253	(148,477)	(962,599)	711,177
Consumer banking	2,282,6885	20,801,178	287,477	796,544	341,272	3,541,253	(855,844)	(2,109,345)	576,064
Others	931,295	815,577	-	-	-	789,222	-	(673,504)	115,718
Islamic financing	19,911,611	18,441,868	380,291	178,596	103,188	682,194	-	(344,966)	337,228
Trading and investment securities:									
Quoted - Government debt	2,768,417	2,768,417	-	-	-	-	-	-	-
Quoted - Other debt securities	5,818,583	5,805,032	-	-	-	45,362	-	(31,811)	13,551
Unquoted - Debt securities	2,494,039	2,486,126	-	-	-	11,019	-	(3,106)	7,913
Other securities	5,682,574	5,481,766	-	-	-	647,944	-	(447,136)	200,808

* Loans and receivables and Islamic financing include renegotiated loans amounting to AED 10,642.6 million and watch list loans amounting to AED 2,038.5 million.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2008

47 RISK MANAGEMENT (continued)

CREDIT QUALITY ANALYSIS (continued):

31 December 2008

Type of receivable	Carrying amount AED 000	Of which past due but not impaired on the reporting date					Of which individually impaired		
		Of which neither impaired nor past due on reporting date* AED 000	<30 days AED 000	30-60 days AED 000	60-91 days AED 000	> 91 days AED 000	Gross amount AED 000	Interest suspended AED 000	Allowance for impairment AED 000
Due from banks	8,128,342	8,129,281	-	-	-	13,061	-	(14,000)	(939)
Loans and receivables:									
Corporate banking	161,157,992	158,816,750	1,424,471	313,229	189,439	748,990	(285,054)	(356,724)	107,212
Consumer banking	25,452,035	22,519,774	1,102,682	1,561,642	158,309	1,845,125	(539,997)	(1,204,033)	101,095
Others	1,396,762	1,061,671	-	-	-	1,315,931	-	(980,840)	335,091
Islamic financing	20,923,373	19,974,986	644,674	1,064,489	45,756	209,338	(2,018)	(201,320)	6,000
Trading and investment securities:									
Quoted - Government debt	1,362,870	1,362,870	-	-	-	-	-	-	-
Quoted - Other debt securities	9,250,734	9,233,870	-	-	-	56,001	-	(39,137)	16,864
Unquoted - Debt securities	2,201,787	2,201,787	-	-	-	-	-	-	-
Other securities	6,819,855	6,638,275	-	-	-	407,222	-	(225,642)	181,580

* Loans and receivables and Islamic financing include renegotiated loans amounting to AED 4,748.4 million and watch list loans amounting to AED 385.1 million.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

CREDIT QUALITY ANALYSIS (continued):

Loans with renegotiated terms

Loans with renegotiated terms are loans, the repayment plan of which have been restructured to align with the changed cash flows of the borrower with no other concessions by way of reduction in the amount or interest, but in some instances with improved security. These loans are treated as standard loans and continue to be reported in the renegotiated loans category until satisfactory compliance with the revised terms for a period of twelve months from the date of restructuring. Renegotiated loans are secured by a combination of tangible security and corporate/ personal guarantees.

Watch list

The asset portfolio is reviewed quarterly at a minimum. Potential problem credits are identified in time and transferred to "watch list" category for close monitoring.

Past due but not impaired

Exposures where contractual interest or principal payment are past due for more than 90 days but the Group believes, on individual assessment, that the impairment is not appropriate considering the borrower's ability to pay, past track record, overall exposure levels, materiality of the past due, types of collaterals, quality of the borrower's receivables and/or the stage of collection of the amounts owed to the Group.

Definition of impaired financial assets

A counterparty is marked as impaired if:

(a) In case of corporate exposures, the Group considers the counterparty unlikely to pay due to one of the following conditions:

- A material credit obligation has been put on non-accrual status.
- Distressed restructuring of a credit obligation.
- Selling of a credit obligation at an economic loss.
- The Group or a third party has filed for the counterparty's bankruptcy.

(b) In case of retail, if the exposure is past due for more than 90 days, it is considered to be impaired.

Impairment assessment

The asset portfolio is reviewed at least quarterly at a minimum or as often as necessitated. The accrual or non-accrual status of the asset is re-assessed and appropriately risk graded as per the credit policy on risk grades. Impaired assets are classified as such through approvals on a credit memorandum and reported at least on quarterly intervals to the Board sub committees.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

CREDIT QUALITY ANALYSIS (continued):

Measurement of specific impairment

Corporate banking: The Group determines the allowances appropriate for each individually significant loan or advance on an individual basis. The impairment losses are evaluated at each reporting date. Allowances are made in accordance with IFRS where early warning signs of losses are evident. Specific impairment is assessed when a credit exposure shows a significant perceived decline in the credit quality or when an obligation is past due or over-limit for more than 90 days.

Consumer banking: Criteria for provisions is based on products, namely, credit cards and other retail loans. All retail loans are classified as non-performing at 90 days and provisions are made in line with the Group's income and loss recognition policies.

Measurement of collective impairment

Provisions for collective impairment are made based on the IAS 39 guidelines. Impairments that cannot be identified with an individual loan are identified on a portfolio basis. The Group has adopted the following methodologies for determining the collective portfolio impairment provisions:

Corporate banking: Historical loss rates for different industry sectors are calculated to determine the collective impairment provisions for the corporate portfolios. To ensure that the impact of economic cycles is incorporated, the loss rates are benchmarked against published default histories observed over economic cycles in different markets. Industry specific adjustments are made to reflect the current market conditions. A number of stress scenarios are run to ensure that the reserves are adequate and reflect a realistic level of collective impairment provisions.

Consumer banking: Collective impairment provisions for the retail portfolios are determined based on a flow rates methodology. Flow rates for various retail loan products are monitored over a period of time to determine the average flow rates. The flow rates and average loss rates for various historical windows are considered to determine the appropriate level of collective impairment provisions.

Write offs

Corporate banking: Facilities where partial loss of principal is expected and full recovery of interest and fees is not expected or which are overdue for 180 days or more are transferred on a case-by-case basis to the Specialised Loans Group for specialised remedial management and, wherever appropriate, these are written off as approved by the board.

Consumer banking: Retail loans are written off in the event of a compromise settlement agreed between the Group and the customer.

Market risk

Market risk is defined as exposure to adverse changes in the market value of portfolios and positions in financial instruments caused by changes in market factors. This can be divided into basic market risk factors such as foreign exchange rates, interest rates, volatilities and equity prices.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Market risk (continued)

Market risk management is designed to mitigate the amount of potential losses on open positions which may arise due to unforeseen changes in market prices/rates (e.g. foreign exchange rates, interest rates or securities prices). The Group transacts in diverse set of financial instruments, both physical and derivative, that include securities, currencies and equities.

The Group uses appropriate and standard market models for the valuation of its vanilla positions and liquid structured products; and receives regular market information from common market data providers in order to measure and monitor market risk. Policies, procedures and the trading limits are in place to ensure the implementation of market risk oversight of day-to-day operations, in accordance with the Board's defined risk appetite. These are reviewed periodically to ensure that they remain in line with the Group's general market risk philosophy. In addition to its internal policy and procedures, the Group is required to comply with the guidelines and regulations of applicable jurisdictions (e.g. The Central Bank of the UAE, DFSA) it operates in.

The market risk management function is a function independent of business/risk taking activities, and reports to the CRO. All market risk limits are approved by BCIC and delegated through Group Asset Liability Management Committee ("Group ALCO") to Global Markets and Treasury division ("Group Treasury"). Any new limits or extensions to existing limits are reviewed and if appropriate, supported by market risk management function before being proposed to the BCIC for approval. This ensures that all limits are approved and delegated in close consultation with market risk management function. All limit breaches are recorded by market risk management function and reported to the CRO, head of Group Treasury and the responsible desk head. Group Treasury must provide adequate explanation for any limit breaches and the strategy to remedy the breach. All limit breaches and related information are reported to Group ALCO on monthly basis.

The market risk management function monitors limit utilization on a daily basis through a multi-layered limit monitoring system which uses data and reports from the treasury systems.

A limit monitoring report is prepared on a daily basis and the historical utilizations for all limit exposures are presented for periodic management review. This forms a part of the monthly Group ALCO pack which is provided to senior management.

The following is a sample of limit-types monitored by market risk management function on a daily basis:

- Stop loss limit for foreign exchange and interest rate derivatives trading desk.
- Overall PV01 limits for the interest rate derivatives.
- PV01 Limits by time buckets.
- Spread risk for USD/AED and USD/SAR to control exposure in the pegged currencies.
- Open position limits for foreign exchange by three currency groups and overall open position limits.
- Option premium limits for buying options.
- Contract limits for exchange traded products such as interest rate futures and bond futures.
- Notional limits for forward rate agreements and Interest rate swaps (IRS) /Currency interest rate swaps (CIRS).
- Greek (Delta, Gamma and Vega) limits for options trading.
- Value at Risk (VaR) Limits.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Market risk (continued)

Foreign exchange risk hedging strategies are used to ensure that positions are always within established limits. The Group has a conservative policy towards foreign exchange risk and has set limits on positions by currency. Foreign exchange risk is measured using position reports showing the net long or short position for currencies, which are monitored on a real-time basis. Foreign exchange risk is actively managed using spot and forward foreign exchange instruments.

Foreign exchange exposure at year end:

Currency	31 December 2009		31 December 2008	
	Open position in currency 000	Open position in AED 000	Open position in currency 000	Open position in in AED 000
CHF	7,903	28,173	730	2,516
EUR	19,371	102,458	(10,179)	(52,549)
GBP	10,599	63,197	(1,621)	(8,636)
KWD	1,391	17,819	4,456	59,751
OMR	(25,984)	(247,667)	2,040	19,531
QAR	533,724	538,026	246,162	248,558
SAR	(9,476,667)	(9,273,203)	(836,476)	(822,359)
USD	(3,294,357)	(12,098,527)	(5,227,854)	(19,208,432)
Others*	385,435	39,500	888,782	49,473
Total open position (AED 000)	(20,830,224)			(19,712,147)
Total open position limit (AED 000)	34,220,711			42,025,173
Limit utilization (in %)	-60.87%			-46.91%

*Others include minor exposures in various other currencies.

Trading book managed by market risk management

All new products are authorized only if adequate infrastructure has been assured and approved by senior management. Trading risk limits for foreign exchange, securities, interest rate products and derivatives are reviewed annually and approved by relevant authorities. The Group Treasury is responsible for managing trading risk exposure within approved trading risk limits. These limits are low in comparison to the balance sheet size. Systems and procedures are in place to monitor and report related exposure on a daily basis.

To measure and monitor the interest rate risk in the trading book, the Group employs PV01 and VaR limits. Contract limits are established for exchange traded products, and notional limits are put in place for IRS/CIRS. Delta, Gamma and Vega limits are established for options trading.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Market risk (continued)

Interest rate derivatives exposure:

Impact of +1 basis point parallel shift in the yield curve, on trading book:

Transaction Currency	In AED equivalent	
	2009	2008
USD	39,260	87,677
AUD	-	3,128
AED	(101,370)	(83,200)
SAR	28,750	(21,884)
EUR	(1,860)	(18,845)
ZAR	10,810	3,227
Total	(24,410)	(29,897)

Market risk management function has implemented Reuters' KVaR+ system for Value-at-Risk (VaR) calculations, scenario building, and stress testing trading risk. The VaR is calculated according to two different methodologies:

- Historical simulation
- Monte-Carlo simulation

The Monte-Carlo simulation implemented at the Group uses a transformed distribution (based on the original distribution to preserve the characteristics of the empirical distribution).

The VaR system is set up to generate daily reports at two different confidence Levels and under three different holding period assumptions, as shown in the following table:

Methodology	Confidence Level	Holding Period (Horizon)
Historical simulation	95%	1 day
		10 days
		180 days (Banking Book)
Monte Carlo	99%	1 day
		10 days
		180 days (Banking Book)
Monte Carlo	95%	1 day
		10 days
		180 days (Banking Book)
Monte Carlo	99%	1 day
		10 days
		180 days (Banking Book)

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Market risk (continued)

The KVaR+ system has been configured to highlight the independent impact of every risk factor that contributes to the total VaR figure. Thus the Group's management is able to disaggregate daily total VaR by the following risk types:

- Interest rate VaR
- Currency VaR
- Volatility VaR
- Residual VaR

Year end Value at Risk:

- Confidence level : 99%
- Holding period : 1 day
- Methodology: Monte Carlo Simulation

Total Value at Risk	2009 AED	2008 AED
As at 31 December	4,439,597	1,785,544
Average	3,762,012	1,725,990
Minimum	1,519,081	101,320
Maximum	7,305,834	4,657,650

Operational risk

Operational risk is the risk of losses resulting from inadequate or failed internal processes, people and systems, or from external events. It thus excludes strategic and reputation risks but includes legal and regulatory risks.

The Group-wide operational risk policy outlines the approach and the governance structure for the monitoring and managing of operational risks and to ensure compliance with the Basel II requirements. The Group's operational risk framework, as summarized below, is progressively being implemented across all Group entities.

As part of the implementation of the Basel II requirements, the Group's risk management process enables identification, assessment, reporting, management and monitoring of the Group's operational risks. Line management has primary responsibility for managing operational risks with the executive committee having overall authority to sanction operational risks and approve operational risk mitigation measures.

The Group has set-up the Group operational risk function within Group risk to establish the framework and governance structure set out in the operational risk policy. This function develops and implements the methods for the identification, assessment and monitoring of operational risks throughout the Group and provides regular and comprehensive reporting on operational risks to senior management. The function supports business and other support units to monitor and manage their individual operational risks. Furthermore, Group operational risk function also provides analysis and reports on operational risks to senior management and conducts independent oversight and monitoring of risks and mitigating measures.

The governance structure of operational risk is regulated through Group Operational Risk and Compliance Committee ("ORCC"). The ORCC reviews the Group's operational risks on a periodic basis, and the effectiveness of existing controls to mitigate these risks. The ORCC reports to EXCO and requires senior management involvement from every unit and major entities of the Group.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Operational risk (continued)

The Group has implemented the following processes to proactively monitor and manage operational risks:

- For the assessment of any operational risk of a new or amended product or process prior to its implementation, the Group established the Control Risk Self Assessment (CRSA) process. This enables identification and mitigation of operational risks prior to the introduction of new products, processes, systems or any major change initiatives.
- The internal loss data collection process enables an effective and efficient management of the risk, i.e. analyzing the root cause, improving controls and mitigating the loss potential. The responsibility for the identification of and notification on operational risk events lies with the line managers of the business and support units, i.e. where these events are encountered. The operation risk management function supports the respective units in the analysis of operational risk events and provides Group-wide reporting on these events.
- IT Security processes ensure confidentiality, integrity and availability of Group's information, information systems and its resources through the selection and application of appropriate safeguards. The Group operational risk function ensures that security processes are integrated with strategic and operational planning processes to secure the organization's mission.
- A comprehensive insurance program is in place as an integral component of the Group's operational risk mitigation strategy. The Group Business Continuity Management (BCM) policy enables the implementation of measures to protect the Group's resources and maintain the availability of business operations in the event of a disaster.

Liquidity risk

Liquidity risk refers to the inability of the Group to fund an increase in assets and meet obligations as they come due, known as structural funding risk, or because of the inability to convert assets into cash, known as market liquidity risk.

Liquidity risk management

Liquidity risk is managed in a conservative and forward looking manner, employing practices and processes for risk identification as part of the Group ALCO process and using a number of monitoring methodologies (cash flow mismatch/liquidity gap, liquid asset cushion, funding capacity, funding diversification and deposit concentration).

An independent function within risk is responsible for liquidity measurement, monitoring and control and reports risk exposures directly to the Group ALCO.

The Group ALCO, which consists of the Chief Executive Officer, Chief Risk Officer, Chief Financial Officer, head of Group Treasury as well as of the heads of the business units, is the central authority for identifying and managing such risk. The Group ALCO holds ultimate responsibility for the establishment, review and approval of the Group's banking book interest rate risk policy, guidelines, and limits, approved by the Board. The Group ALCO holds monthly meetings for a complete review of the Group's market risk positions, including the interest rate risk in its banking book.

The primary measure employed for risk management is using a mismatch analysis between assets and liabilities for different periods with a focus on shorter time frames. These gap reports are based on contractual cash flow at record level, retention and decay assumptions for non-maturing assets and liabilities and potential liquidity demand through undrawn commitments.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Liquidity risk (continued)

The Group ALCO has supporting policies, limits and processes in place to control the flow of funds with its subsidiaries, and overseas operations. The subsidiaries coordinate their capital and wholesale market funding at optimal pricing through Group Treasury, under the oversight and direction of the Group ALCO.

Liquidity risk monitoring

All funded liquidity risk positions are monitored and evaluated by Group risk to identify mis-matches of future cash inflows and corresponding maturity of liabilities over the short term and by major currencies.

The Group ALCO reviews the funding capacity, and its sensitivity to any key event, based on the judgment of Group Treasury that is responsible for maintaining diversified funding sources within capital and money markets.

The Group applies a prudent mix of liquidity controls which provide security of access to funds without undue exposure to increased costs of funds from the liquidation of assets or aggressive bidding for deposits. The Group's approach to manage the liquidity risk is to ensure that it has adequate funding from diversified sources at all times. The Group ALCO monitors the concentration risk through a combination of indicative triggers (as opposed to prescriptive Limits) that include:

- Depositor concentration;
- Maturity analysis;
- Varied funding programs; and
- Investor diversification.

Liquidity risk mitigation

The Group ALCO, in conjunction with Group Treasury is primarily responsible for implementing the liquidity management strategies on structural positions, and maintaining adequate liquidity buffers for possible distress situations. Other business units contribute to overall structural liquidity management through product mix strategies and deposit targets.

The Group ALCO, in line with the best practices, recognises that users and providers of liquidity as a resource should be incentivized in an equitable and transparent manner. This is achieved through the Funds Transfer Pricing (FTP) system which is aligned to charge/compensate for liquidity of the underlying assets or structural nature of underlying liabilities. These processes are embedded into product pricing decisions and performance measurement systems. Group Risk in conjunction with Group Treasury and the finance function manages and calibrates the FTP system for the Group, in the light of business strategies or market movements.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

MATURITY ANALYSIS OF ASSETS AND LIABILITIES:

The table below summarizes the maturity profile of the Group's assets and liabilities:

31 December 2009

ASSETS	Within	Over 3 months	Over 1 year to	Over 3 years to	Over 5 years	Total
	3 months	to 1 year	3 years	5 years	Over 5 years	Total
	AED 000	AED 000	AED 000	AED 000	AED 000	AED 000
Cash and deposits with Central Bank	12,970,666	6,700,000	-	-	-	19,670,666
Due from banks	9,738,474	271,383	37,092	-	-	10,046,949
Loans and receivables	87,980,845	37,257,644	39,999,509	15,619,512	13,845,179	194,702,689
Islamic financing and investment products	5,359,462	2,035,851	4,763,157	3,174,348	4,578,793	19,911,611
Trading securities	119,106	24,028	282,348	154,065	31,546	611,093
Investment securities	5,808,676	820,939	3,915,653	2,439,737	3,167,515	16,152,520
Investments in associates and joint ventures	-	-	-	-	2,444,550	2,444,550
Positive fair value of derivatives	319,459	600,689	851,704	472,877	574,957	2,819,686
Investment properties	-	-	-	-	703,120	703,120
Property and equipment	669,601	22,863	68,197	1,393,285	1,151,660	3,305,606
Goodwill and intangibles	23,465	70,395	173,686	123,000	5,654,925	6,045,471
Customer acceptances	2,469,664	-	-	-	93,205	2,562,869
Other assets	2,599,652	-	-	-	-	2,599,652
TOTAL ASSETS	128,059,070	47,803,792	50,091,346	23,376,824	32,245,450	281,576,482

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

MATURITY ANALYSIS OF ASSETS AND LIABILITIES (continued):

31 December 2009

LIABILITIES	Within	Over 3 months	Over 1 year to	Over 3 years to	Over 5 years	Total
	3 months	to 1 year	3 years	5 years	Over 5 years	Total
	AED 000	AED 000	AED 000	AED 000	AED 000	AED 000
Due to banks	28,807,617	928,844	32,303	11,320	214,978	29,995,062
Customer deposits	114,519,456	31,691,422	192,260	53,410	11,519,993	157,976,541
Islamic customer deposits	10,305,695	7,437,435	4,886,401	556,319	-	23,185,850
Repurchase agreements with banks	3,615,441	-	-	-	-	3,615,441
Debt issued and other borrowed funds	3,487,478	3,752,253	11,849,458	1,272,152	3,710,831	24,072,172
Sukuk payable	-	-	1,267,185	-	-	1,267,185
Negative fair value of derivatives	339,925	334,997	691,658	511,826	545,818	2,424,224
Customer acceptances	2,469,664	-	-	-	93,205	2,562,869
Other liabilities	4,506,494	-	-	-	-	4,506,494
Total equity	-	-	-	4,000,000	27,970,644	31,970,644
TOTAL LIABILITIES AND EQUITY	168,051,770	44,144,951	18,919,265	6,405,027	44,055,469	281,576,482
OFF BALANCE SHEET						
Letters of Credit and Guarantees	11,779,357	14,484,451	21,048,501	8,957	22,067	47,343,333
31 December 2008						
ASSETS	134,544,313	25,272,141	36,882,748	32,458,891	53,255,583	282,413,676
LIABILITIES	185,815,703	28,496,550	19,835,798	16,644,922	31,620,703	282,413,676
OFF BALANCE SHEET ITEMS	26,004,909	10,996,271	28,654,189	2,853,316	140,266	68,648,951

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

ANALYSIS OF FINANCIAL LIABILITIES BY REMAINING CONTRACTUAL MATURITIES:

The table below summarises the maturity profile of the Group's financial liabilities at 31 December 2009 based on contractual undiscounted repayment obligations. Repayments which are subject to notice are treated as if notice was given immediately. However, the Group expects that many customers will not request repayment on the earliest date, the Group could be required to pay and the table does not reflect the expected cash flows indicated by the Group's deposit retention history.

As at 31 December 2009

	Carrying amount AED 000	Gross nominal outflows AED 000	Within 3 months AED 000	3 months to 1 year AED 000	Over 1 year to 3 years AED 000	Over 3 years to 5 years AED 000	Over 5 years AED 000
Financial liabilities							
Due to banks	29,995,062	(30,052,422)	(28,828,699)	(933,430)	(39,650)	(18,273)	(232,370)
Customer deposits	157,976,541	(159,771,699)	(115,677,164)	(32,082,773)	(291,751)	(147,137)	(11,572,874)
Islamic customer deposits	23,185,850	(23,185,850)	(10,305,695)	(7,437,435)	(4,886,401)	(556,319)	-
Repurchase agreements with banks	3,615,441	(3,616,143)	(3,456,665)	(159,478)	-	-	-
Debt issued and other borrowed funds	24,072,172	(24,974,719)	(3,464,737)	(3,982,916)	(12,126,107)	(1,445,148)	(3,955,811)
	238,845,066	(241,600,833)	(161,732,960)	(44,596,032)	(17,343,909)	(2,166,877)	(15,761,055)
As at 31 December 2008							
Financial liabilities							
Due to banks	48,425,638	(48,579,160)	(46,081,334)	(2,451,995)	(8,721)	(37,110)	-
Customer deposits	139,979,804	(142,315,267)	(112,919,048)	(16,418,520)	(9,266,782)	(3,619,407)	(91,510)
Islamic customer deposits	22,335,137	(22,341,362)	(9,790,115)	(5,345,665)	(5,429,245)	(1,648,767)	(127,570)
Repurchase agreements with banks	3,260,419	(3,275,519)	(2,146,753)	(1,125,015)	(3,751)	-	-
Debt issued and other borrowed funds	28,802,830	(31,288,639)	(2,988,968)	(3,152,010)	(9,843,576)	(9,302,979)	(6,001,106)
	242,803,828	(247,799,947)	(173,926,218)	(28,493,205)	(24,552,075)	(14,608,263)	(6,220,186)

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Interest rate risk in the banking book

The Group measures, monitors and manages the interest rate risk in its banking book that constitutes repricing risk, yield curve risk, basis risk, and optionality, as appropriate.

Group risk ensures that data inputs are adequately specified (commensurate with the nature and complexity of the Group's holdings) with regard to rates, maturities, re-pricing, embedded options, and other details to provide a reasonably accurate portrayal of changes in economic value or earnings.

Group risk also ensures that systems assumptions (used to transform positions into cash flows) are reasonable, properly documented, and stable over time. Material changes to assumptions are documented, justified, and approved by Group ALCO.

The primary techniques used for measuring the Group's interest rate risk exposure is through a 'Gap Analysis' with a repricing schedule that distributes interest-sensitive assets, liabilities, and off balance sheet positions into "time bands" according to their maturity (if fixed-rate) or time remaining to their next repricing (if floating rate). These schedules generate indicators of the interest rate risk sensitivity of both earnings and economic value to changing interest rates.

For measuring overall interest sensitivity in the banking book, the Group conducts stress tests by simulating 200 basis point parallel shifts to the yield curve(s), and corresponding and its impact on its net interest income. To measure and manage interest rate risk and its possible impact on economic value of the entity, the Group has established limits based on the PV 01 (Price Value of a Basis Point). In addition to repricing gap analysis, separate investment and funding strategies are prepared and tested against the PVO1 limits prior to execution, for restructuring the balance sheet. The interest rate gaps and sensitivity tests (NII and PVO1) are measured on a monthly basis by Group Risk, and monitored by Group ALCO.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Interest Rate Repricing Analysis:

31 December 2009:

	Less than 1 month AED 000	Over 1 month to 3 months AED 000	Over 3 months to 6 months AED 000	Over 6 months to 1 year AED 000	Over 1 year AED 000	Non interest bearing AED 000	Total AED 000
ASSETS							
Cash and deposits with Central Bank	-	-	1,400,000	5,300,000	-	12,970,666	19,670,666
Due from banks	6,014,971	109,590	7,239	264,144	37,092	3,613,913	10,046,949
Loans and receivables	105,306,377	53,572,829	16,561,271	3,161,178	15,741,431	359,603	194,702,689
Islamic financing and investment products	3,933,728	1,425,734	1,947,279	1,349,681	11,255,189	-	19,911,611
Trading securities	-	15,898	4,656	525	229,212	360,802	611,093
Investment securities	4,163,872	3,754,491	1,060,207	3,049,797	3,834,373	289,780	16,152,520
Investments in associates and joint ventures	-	-	-	-	-	2,444,550	2,444,550
Positive fair value of derivatives	-	-	-	-	-	2,819,686	2,819,686
Investment properties	-	-	-	-	-	703,120	703,120
Property and equipment	-	-	-	-	-	3,305,606	3,305,606
Goodwill and intangibles	-	-	-	-	-	6,045,471	6,045,471
Customer acceptances	-	-	-	-	-	2,562,869	2,562,869
Other assets	-	-	-	-	-	2,599,652	2,599,652
TOTAL ASSETS	119,418,948	58,878,542	20,980,652	13,125,325	31,097,297	38,075,718	281,576,482

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Interest Rate Repricing Analysis (continued):

31 December 2009:

	Less than 1 month AED 000	Over 1 month to 3 months AED 000	Over 3 months to 6 months AED 000	Over 6 months to 1 year AED 000	Over 1 year AED 000	Non interest bearing AED 000	Total AED 000
LIABILITIES AND EQUITY							
Due to banks	19,411,848	7,915,118	355,934	572,910	258,602	1,480,650	29,995,062
Customer deposits	50,971,052	30,329,131	15,165,391	16,526,031	11,765,662	33,219,274	157,976,541
Islamic customer deposits	1,851,309	9,830,747	3,493,516	3,381,450	463,150	4,165,678	23,185,850
Repurchase agreements with banks	3,615,441	-	-	-	-	-	3,615,441
Debt issued and other borrowed funds	11,606,068	12,409,584	56,520	-	-	-	24,072,172
Sukuk payable	-	-	1,267,185	-	-	-	1,267,185
Negative fair value of derivatives	-	-	-	-	-	2,424,224	2,424,224
Customer acceptances	-	-	-	-	-	2,562,869	2,562,869
Other liabilities	-	-	-	-	-	4,506,494	4,506,494
Total equity	-	-	-	-	4,000,000	27,970,644	31,970,644
TOTAL LIABILITIES AND EQUITY	87,455,718	60,484,580	20,338,546	20,480,391	16,487,414	76,329,833	281,576,482
ON BALANCE SHEET GAP	31,963,230	(1,606,038)	642,106	(7,355,066)	14,609,883	(38,254,115)	-
OFF BALANCE SHEET GAP	(7,851,893)	(1,519,160)	(159,058)	551,010	8,979,101	-	-
INTEREST RATE SENSITIVITY GAP – 2009	24,111,337	(3,125,198)	483,048	(6,804,056)	23,588,984	(38,254,115)	-
CUMULATIVE INTEREST RATE SENSITIVITY GAP – 2009	24,111,337	20,986,139	21,469,187	14,665,131	38,254,115	-	-
CUMULATIVE INTEREST RATE SENSITIVITY GAP – 2008	28,929,486	20,374,100	18,585,506	15,248,042	35,567,915	-	-

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Repricing of assets and liabilities has been determined on the basis of contractual pricing or maturity dates, whichever dates are earlier.

The off balance sheet gap represents the net notional amounts of off balance sheet financial instruments such as interest rate swaps which are used to manage interest rate risk. Interest rate swaps that have been used for asset and liability management purposes to hedge overall exposure to interest rate risk are included separately as off balance sheet gaps. The allowance for impairment losses is deducted on a pro-rata basis over the various repricing profiles of loans and receivables.

The Group is presently running an interest rate risk in the banking book of less than 2% - 3% of total capital. The month over month limits are monitored against conservative PVO1 limits.

Modeled impact of interest rate shocks on the net interest income:

	As at 31 December 2009		As at 31 December 2008	
	Amount AED 000	Variance AED 000	Amount AED 000	Variance AED 000
Rates Up 200 bp	5,656,462	457,292	7,086,533	284,854
Base Case	5,199,170	-	6,801,679	-
Rates Down 200 bp	4,327,894	(871,276)	6,064,510	(737,169)

Reputation risk

Reputation risk is the risk of potential loss of earnings and future revenue, loss in market value or lack of liquidity supply due to deterioration of reputation. Reputation risk also includes the threat to the brand value of a financial institution.

Reputation risk can arise as a consequence of failures with a strong negative perception of clients, shareholders, creditors or the public. Therefore, the Group has established and implemented processes and controls to manage the reputation risk of the Group.

Regulatory/compliance risk

Regulatory/compliance risk is the risk of sanctions and/or financial losses due to the failure to comply with applicable laws, regulations or guidelines.

This risk type is considered and managed as part of operational risk. However, the Group has an independent compliance function within Group Risk, with necessary mandate and authority to enforce compliance on a Group wide basis. This includes compliance within various jurisdictions where the Group operates and active monitoring and reporting on Anti Money Laundering (AML) issues. The Group has also a well embedded "Know-Your-Customer" (KYC) policy at the operational level.

Concentration risk

Concentration risk is the risk related to any single exposure or group of exposures with the potential to produce losses large enough to threaten the Group's financial health or ability to maintain its core operations.

The Group recognizes the importance of concentration risk and strictly adheres to the individual and aggregate regulatory set percentage limits for the Group's capital base. Corporate credit follows concentration risk in areas like country, industry and individual level concentration. Consumer credit follows concentration level by employer, nationality and income segments. There are no automatic triggers for policy changes or early actions, but these concentration indicators are closely tracked and manually monitored on quarterly basis to ensure that the portfolio is free of major concentration risks.

At present there is no specific capital requirement for concentration risk.

Within the new economic capital framework, concentration risk will be considered implicitly. The Group intends to include single name as well as sector concentrations within the credit portfolio model. Therefore, this risk type will not be treated as a stand-alone risk and, hence, it is not quantified as a specific capital charge.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Capital management policies and stress testing

The Group adheres to the regulations set out by the Central Bank of the UAE which has reconfirmed the requirements in relation to Basel II / Pillar 2 in its circular 27/2009, dated 17 November, 2009.

According to the guidelines issued by the Central Bank of the UAE, all banks have to prepare a forward-looking capital adequacy assessment and to submit a comprehensive report annually before or by 1 March, 2010. The Group has proactively complied with the regulatory expectations on capital management since 2007.

The implemented internal capital adequacy assessment process is based on economic capital and defines adequacy as balance of capital supply, in form of available financial resources, and capital demand, in form of cushion against unexpected losses from credit, market, operational, business risks and interest rate risk / banking book.

- Credit risk - Monte-Carlo simulation based Portfolio Model for credit Value at Risk,
- Market risk - Market Value at Risk complemented by Basel II / standardized approach,
- Operational risk - Basel II / Standardized Approach,
- Business risk - volatility driven parametric Value at Risk, and
- Interest rate risk / Banking book – Net interest income volatility model (complementary to PV01).

The credit risk quantification model is predominately based on Basel II compliant Internal Ratings and incorporates the relevant correlations and inherent concentration levels. The aggregated capital demand across risk types is the result of a Gaussian Copula model. Recognizing the importance of Islamic finance, the models employed have also been built to address the specific parameters of such portfolios.

The forward-looking Internal capital adequacy assessment process is based on base-case assumptions, reflecting the Group's current financial budget and business expectations under business as usual conditions. In order to determine the impact of adverse conditions, the Group employs an Integrated Stress Testing Framework.

The application of stress testing in this context is two-fold. Firstly, it is applied to provide a comprehensive analysis on the impact in terms balance sheet structure, financial performance, capitalization levels and funding profile. In this case, there is no specific capital charge due to stress testing. Secondly, the results are used to assess the outcome and stability of economic capital models.

In summary, the actual assessment of capital adequacy in terms of economic capital is carried out quarterly and the corresponding results, for base-case and under stressed conditions, are monitored against the latest version of the integrated risk forecast and Group's risk appetite as set out in Group's risk strategy. A key benefit of the quarterly analysis and reporting is the derivation of business and risk management decisions.

The Group continues to further refine the model parameterization and quantification approaches, and to further integrate the economic capital into the overall performance measurement and management framework.

Risk management framework and processes at Emirates Islamic Bank (EIB)

Risk management at EIB

Basic philosophy, methodologies and traditional areas of EIB risk management policies are aligned with the Group's commercial banking risk models, but the unique risk challenges of Islamic banking as well as areas like Sharia non-compliance risk are considered within the ambit of EIB's risk management processes.

There is an independent risk management unit within EIB which works in conjunction with Group Risk.

NOTES TO THE GROUP CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2009

47 RISK MANAGEMENT (continued)

Risk management framework and processes at Emirates Islamic Bank (EIB)

Key features of risk management in EIB are summarized below:

- Independent risk management ownership at EIB level.
- Dotted line relationships with Group Risk.
- Group Risk's tools / processes being utilized and acclimatized for use by EIB.

The following work streams summarize the coordination with Group Risk:

- EIB specific risk strategy development and appetite definition.
- Corporate risk governance model refinement.
- Market risk framework – EIB backs out its trading exposures to Group Treasury, and therefore the market risk control is performed centrally. Investment book exposure is maintained independently, with periodic reviews by Group Risk.
- Operational risk framework is managed locally by EIB Operational Risk Committee, and benefits from periodic support from Group Operational Risk on policies and self assessment methodologies.
- Group liquidity risk policy adoption, in line with the Group ALCO defined framework.
- Compliance and AML Framework, in line with Group guidelines and policies.
- Basel II Compliance: Pillar 1 – Basis of establishing risk framework. Presently, EIB is 'standardized approach' compliant, and is working towards IRB methodology through the use of Credit Rating Models built at Group Risk.
- Inputs into Group Wide Internal Capital Adequacy Assessment Process (ICAAP): Pillar 2.
- Inputs into Group Wide Stress Testing.

Respective risk management processes are executed through regular management interaction at forums below -

- EIB Board Credit and Investment Committee (EIB BCIC): includes three senior executives of the Group, who are also directors on the EIB Board.
- EIB Asset Liability Management Committee (EIB ALCO): led by Group Risk. Members include two senior executives of Group Treasury and three senior executives of Group Risk.
- EIB EXCO: includes observers from Group Information Technology, Group Human Resources as well as the Group's internal audit function.
- EIB Board Audit Sub-Committee: includes director(s) that are the Bank's executive(s).
- EIB Internal Audit: reports to the Group's internal audit function.
- EIB Treasury: EIB's money market and trading requirements are centralized with the Group Treasury.
- IT Security: EIB falls within security ambit of the Group.
- Recovery: EIB uses recoveries department of the Bank to follow-up recovery of legacy portfolio as well as some new loss accounts on corporate side.

48 COMPARATIVE FIGURES

Certain other comparative figures have been reclassified and restated where appropriate to conform with the presentation and accounting policies adopted in these financial statements.

EMIRATES NBD (PJSC)
BASEL II – PILLAR III DISCLOSURES
FOR THE YEAR ENDED 31 DECEMBER 2009



www.emiratesnbd.com



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OVERVIEW

In compliance with the Central Bank of U.A.E. guidelines and Basel II accord; these disclosures include information on the Group's risk management objectives and policies, risk assessment processes and computation, capital management and capital adequacy.

Quantitative information on risk assessment (per standardized approach) includes:

- Risk weighted assets of the Group - credit risk, market risk and operational risk
- Credit risk profile of gross credit exposure by counterparty classifications, rated/ unrated
- Profile of gross credit exposure by economic activity, geographical region and maturity
- Profile of credit risk mitigation by economic activity, geographical region and maturity
- Profile of impaired loans by economic activity and geographical region

Information on capital adequacy includes:

- Capital adequacy computation
- Capital profile – Tier I and Tier II

RISK MANAGEMENT OBJECTIVES AND POLICIES

Overall Risk management framework and processes:

The complexity in the Group's business operations and diversity of geographical locations requires identification, measurement, aggregation and effective management of risk. The Group manages its risks through a comprehensive risk management framework which incorporates organizational structure, risk measurement and monitoring processes.

The key features of the Group's comprehensive risk management framework are:

- Risk management is embedded in the Group as an intrinsic process
- The Board of Directors (the Board) has the overall responsibility of managing risk and provides the overall risk management direction and oversight.
- The Group's risk appetite is determined by the EXCO and approved by the Board.
- The Group's overall risk management policies are managed by the Group risk management function ("Group risk"), headed by the Chief Risk Officer ("CRO"). This function is independent of the business divisions.
- Credit, market, operational and liquidity risks are managed in a coordinated manner within the organization.
- Board committees meet regularly and are responsible for monitoring compliance with the risk management policies and procedures, and reviewing the adequacy of the risk management framework.

The Group risk assists senior management in controlling and actively managing the Group's overall risk profile. This function also ensures that:

- Risk policies, procedures and methodologies are consistent with the Group's risk appetite.
- The Group's overall business strategy is consistent with its risk appetite.
- Appropriate risk management architecture and systems are developed and implemented.

Scope and nature of risk reporting tools:

The comprehensive risk management framework enables the Group to identify, assess, manage and monitor risks using a range of quantitative and qualitative tools. Some of these tools are common to a number of risk categories, while others are tailored to the particular features of specific risk categories and enable generation of information such as:

- Credit risk in commercial and consumer lending, collateral coverage ratios, limit utilizations and past due alerts.
- Quantification of the susceptibility of the market value of single positions or portfolios to changes in market parameters (commonly referred to as sensitivity analysis).
- Quantification of exposures to losses due to extreme and sudden movements in market prices or rates.

Risk management process:

Through the risk management framework, transactions and outstanding risk exposures are quantified and compared against authorised limits, whereas non quantifiable risks are monitored against policy guidelines and key risk and control indicators. Any discrepancies, excesses or deviations, are escalated to the management for appropriate and timely action.

Credit Risk

Credit Risk is the risk that a customer or counterparty will fail to meet a commitment thereby, resulting in a financial loss to the Group. Credit risk also captures 'Settlement risk', which is the risk of a counterparty failing to deliver on a financial markets transaction at settlement, and 'Residual risk', which arises from an insufficient ability to realize collaterals later.

Credit risk management and structure:

The approach to credit risk management is based on the foundation of preserving the independence and integrity of the credit risk assessment, management and reporting processes combined with clear policies, limits and approval structures in the business segments.

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

The Group's credit policy focuses on the core credit policies and includes lending parameters, target businesses, specific policy guidelines, management of high risk customers, provisioning guidelines and cross over activity.

The Board and the Board Credit and Investment Committee ("BCIC") have delegated authority to certain members of the senior management to facilitate and effectively manage the business. A chain of specific delegated limits are vested upon individuals starting from business unit levels to the Chief Executive Officer ("CEO"). However, the board and the BCIC retain the ultimate authority to approve larger credits.

Independent functions within Group risk manage credit risks on the corporate and retail portfolios.

Management of Corporate Credit Risk:

The process for managing corporate credit risk is as follows:

- Credit facilities are granted based on the detailed credit risk assessment of the counterparty. The assessment considers the purpose of the facility, sources of re-payment, prevailing and potential macro-economic factors, industry trends and the customer's standing within the industry.
- The credit facility administration process is undertaken by a segregated function to ensure proper execution of all credit approvals and maintenance of documentation and proactive controls over maturities, expiry of limits and collateral valuations.
- Borrower risk grading – Presently each borrower is rated on a scale of 1 to 5, in line with the Central Bank of UAE requirements. In preparation for Internal Rating models, each borrower is also in parallel risk graded along a 28 grade Masterscale according to its risk characteristics. The Masterscale introduced during the latter part of the year has 24 performing grades from 1a to 4f and four non-performing or default grades from 5a to 5d. Rating models have been developed and implemented

across various business segments of the Group, and are presently under validation/testing.

- Management of high risk accounts – This includes identification of delinquent accounts and controls applicable for close monitoring. Policies on interest suspension and provisioning are strictly adhered to thereby reflecting actual income and quality of assets.
- Exceptions monitoring and management – Exceptions are monitored and managed in line with credit policies.

Management of Consumer Credit Risk:

- An independent unit formulates retail credit policies and monitors compliance.
- Policies are reviewed and updated on a regular basis to ensure that current market trends are considered on a timely basis.
- Retail lending is handled through a workflow driven system that assists underwriters in assigning limits and in the approval of exceptions.
- All new products are evaluated against approved policy guidelines. The evaluation takes into account the risk and reward dynamics.
- The risk grade of an account reflects the associated risks measured by the delinquency history. Application and behavior PDs are used to map retail exposures to the Emirates NBD Masterscale, which is presently under validation/testing.

Credit Risk Monitoring:

The Group's exposures are continuously monitored through a system of triggers and early warning signals, which are used in the risk grading process. These are supplemented by monitoring of account conduct, valuation of collateral and market intelligence.

The health of the Group's credit portfolio is continuously assessed/ monitored on the basis of exception/management information reports/ returns generated by the business units. Credit risk is also monitored on an ongoing basis with formal

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

monthly and quarterly reporting to ensure senior management is aware of shifts in the credit quality of the portfolio along with changing external factors

A specialised "Special Loans Group" team handles the management and collection of problem credit facilities.

Development and Testing for Advanced Models (BII - IRB Approach)

The Group has, over the years, committed to enhance Risk Management tools and practices, as a strategic business advantage. Credit Risk management is at the forefront of such developments, and following paragraphs describe the present state of play.

Emirates NBD Masterscale

The group has developed and is in the process of implementing a new ratings Masterscale comprising of 24 performing and 4 non performing grades. The rating Masterscale is the first step towards having a consistent view on credit risks across counterparties and products i.e. retail, corporate, small and medium enterprises, sovereigns, banks and financial institutions

Corporate and SME Models

Like most financial institutions in the region, Credit Risk in unrated corporate segments has not been amenable to a high degree of quantification (e.g. calculation of PD, LGD, EAD, etc) similar to advanced economies elsewhere. The bank has developed internal models to determine the probability of default for corporate and SME segments of the portfolio. However, the absence of sufficient numbers of defaults required to statistically validate these models are still not available since the market has been witnessing growth in the last decade. These models are therefore judgmental models. Similarly, transparency and reliability in the Corporate and SME financial statements is not up to desired standards and hence restricts the models ability to predict outcomes reliably and consistently. However, all efforts are being made to ensure that models are refined on an ongoing basis to improve

their predictive power. The developments have also been constrained by the absence of good financial and economic data in public domain.

Financial Institutions Models

The group has also developed internal models for its banks and financial institutions portfolios. These models have been developed using the shadow ratings approach which has proved during the recent turmoil to be more accurate than relying purely on the external rating agencies as banks internal processes and procedures have been aligned to ensure that deterioration in credit quality of the counterparties are picked up proactively through early warning signals monitoring. This ensures that the group revises its strategy for risky counterparties in a timely manner.

Retail Scorecards

The credit underwriting has gone through a complete overhaul with the introduction of application and behavior scorecards for all retail offerings. Application scorecards are used to approve or reject customers while behavior scorecards are used in cross-selling campaigns, collections and portfolio monitoring. The group plans to introduce risk based pricing in 2010.

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

The following chart provides an overview of the rating landscape at Emirates NBD. It can be seen that most of the rating models were implemented in 2009.

	Model development	Implementation	Roll-out Date
Corporate			
• Corporates with Financial Statements	Ready	Completed	Q3 2009
• Corporates without Financial Statements	Ready	Completed	Q3 2009
• SMEs with Financial Statements	Ready	Completed	Q3 2009
• SMEs without financial statements	Ready	Completed	Q3 2009
Retail			
• Personal Loans (Nationals)	Ready	Completed	June 09
• Personal Loans (Expatriates)	Ready	Completed	July 09
• Auto Loans	Ready	Completed	Aug 09
• Credit Cards	Ready	Completed	Nov 09
• Home Loans	Ready	Completed	Apr 09
Islamic Products			
• Vehicle Murabaha	In Progress	Not Started	2010
• Goods Murabaha	Not Started	Not Started	2010
• Credit Cards	Completed	Not Started	2010
• Other Murabaha	Not Started	Not Started	2010
Consumer Finance			
• Product Finance	Completed	Product rolled back	
• Unsecured Personal Loans	Completed	Completed	Q2 2009
Specialized Lending			
• Project Finance	Not Started	Not Started	2010
• Object Finance	Not Started	Not Started	2010
• Commercial Real Estate	Not Started	Not Started	2010
Financial Institutions & Banks			
	Completed	Completed	Oct 09
Sovereigns			
	Not Started	Not Started	Q2 2010

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

Group credit risk mitigation strategy:

The Group operates within:

1. Exposure ceilings imposed by the Central Bank of the UAE;
2. Exposure ceilings imposed by the Board / BCIC / Management;
3. Country limits approved by the Board / BCIC / Management; and
4. Various sectoral / product ceilings.

Portfolio diversification is the basis of the Group's credit risk mitigation strategy. Diversification is achieved by setting customer, industry and geographical limits.

The risk transfer in the form of syndicated loans, risk participation agreements with other banks, credit default swaps and sale of loans are globally accepted practices followed by the Group, where appropriate, to limit its exposure.

Collateral management:

Credit risk assessment identifies the primary sources of repayment which are the obligor's normal business cash flows and/or normal personal income. Where credit facilities are secured by a collateral, the Group seeks to ensure the enforceability of the facilities.

Acceptable collateral includes deposit marked with lien, mortgage over land and property, movable assets including inventory, securities, investment grade bonds, gold and guarantees. The maximum lending value and the valuation frequencies are documented in the corporate credit policy.

Collaterals are revalued as a general rule as per the policy. However adhoc valuations are also carried out depending on the nature of collateral and general economic condition. This enables the Group to assess the fair market value of the collateral and ensure that risks are appropriately covered.

Collaterals and guarantees are effectively used as mitigating tools by the Group. The quality of

collateral is continuously monitored and assessed.

The Group's policy is to pursue timely realisation of the collateral in an orderly manner. The Group generally does not use non-cash collateral for its own operations.

Loans with renegotiated terms

Loans with renegotiated terms are loans, the repayment plan of which have been restructured to align with the changed cash flows of the borrower with no other concessions by way of reduction in the amount or interest, but in some instances with improved security. These loans are treated as standard loans and continue to be reported in the renegotiated loans category until satisfactory compliance with the revised terms for a period of twelve months from the date of restructuring. Renegotiated loans are secured by a combination of tangible security and corporate/ personal guarantees.

Impairment assessment

The asset portfolio is reviewed at least quarterly at a minimum or as often as necessitated. The accrual or non-accrual status of the asset is re-assessed and appropriately risk graded as per the credit policy on risk grades. Impaired assets are classified as such through approvals on a credit memorandum and reported at least on quarterly intervals to the Board sub committees.

Watch list

The asset portfolio is reviewed quarterly at a minimum. Potential problem credits are identified in time and transferred to "watch list" category and monitored closely.

Past due but not impaired

Exposures where contractual interest or principal payment are past due for more than 90 days but the group believes on individual assessment that the impairment is not appropriate considering the borrower's ability to pay, past track record, overall

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

exposure levels, materiality of the past due, types of collaterals, quality of borrower's receivables and/or the stage of collection of the amounts owed to the group.

Definition of default

A counterparty is marked as default:

- (a) In case of Corporate Exposures, if the Group considers the counterparty unlikely to pay due to one of the following conditions:
 - A material credit obligation has been put on non-accrual status.
 - Distressed restructuring of a credit obligation.
 - Selling of a credit obligation at an economic loss.
 - The Group or a third party has filed for the counterparty's bankruptcy.
- (b) In case of Retail, if the exposure is past due for more than 90 days, it is considered to be in default.

Measurement of specific impairment

Corporate: The Group determines the allowances appropriate for each individually significant loan or advance on an individual basis. The impairment losses are evaluated at each reporting date. Allowances are made in accordance with IFRS where early warning signs of losses are evident. Specific impairment is assessed when a credit exposure shows a significant perceived decline in the credit quality or when an obligation is past due or over-limit for more than 90 days.

Retail: Criteria for provisions is based on products, namely, credit cards and other retail loans. All retail loans are classified as non-performing at 90 days and provisions are made in line with the Group's income and loss recognition policies.

Measurement of collective impairment

Provisions for collective impairment are made based on the IAS 39 guidelines. Impairments that cannot be identified with an individual loan are identified on a portfolio basis. The Group has adopted the following methodologies for determining the collective portfolio impairment provisions:

Corporate: Historical loss rates for different industry sectors are calculated to determine the collective impairment provisions for the corporate portfolios. To ensure that the impact of economic cycles is incorporated, the loss rates are benchmarked against published default histories observed over economic cycles in different markets. Industry specific adjustments are made to reflect the current market conditions. A number of stress scenarios are run to ensure that the reserves are adequate and reflect a realistic level of collective impairment provisions.

Retail: Collective impairment provisions for the retail portfolios are determined based on a flow rates methodology. Flow rates for various retail loan products are monitored over a period of time to determine the average flow rates. The flow rates and average loss rates for various historical windows are considered to determine the appropriate level of collective impairment provisions.

Write offs

Corporate: Facilities where partial loss of principal is expected and full recovery of interest and fees is not expected or which are overdue for 180 days or more are transferred on a case-by-case basis to the Specialised Loans Group for specialised remedial management and, where appropriate, write off as approved by the board.

Retail: Retail loans are written off in the event of a compromise settlement agreed between the Group and the customer.

Market Risk

Market risk is defined as exposure to adverse changes in the market value of portfolios and positions in financial instruments caused by changes in market factors. This can be divided into basic market risk factors such as foreign exchange rates, interest rates, volatilities and equity prices.

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

Market risk management is designed to mitigate the amount of potential losses on open positions which may arise due to unforeseen changes in market prices/rates (e.g. foreign exchange rates, interest rates or securities prices). The Group transacts in diverse set of financial instruments, both physical and derivative, that include securities, currencies and equities.

The Group uses appropriate and standard market models for the valuation of its vanilla positions and liquid structured products; and receives regular market information from common market data providers in order to measure and monitor market risk. Policies, procedures and the trading limits are in place to ensure the implementation of market risk oversight of day-to-day operations, in accordance with the Board's defined risk appetite. These are reviewed periodically to ensure that they remain in line with the Group's general market risk philosophy. In addition to its internal policy and procedures, the Group is required to comply with the guidelines and regulations of applicable jurisdictions (e.g. The Central Bank of the UAE, DFSA) it operates in.

The market risk management function is a function independent of business/risk taking activities, and reports to the CRO. All market risk limits are approved by BCIC and delegated through Group Asset Liability Management Committee ("ALCO") to Global Markets and Treasury division ("Treasury"). Any new limits or extensions to existing limits are reviewed and if appropriate, supported by market risk management function before being proposed to the BCIC for approval. This ensures that all limits are approved and delegated in close consultation with market risk management function. All limit breaches are recorded by market risk management function and reported to the CRO, head of Group Treasury and the responsible desk head.

Group Treasury must provide adequate explanation for any limit breaches and the strategy to remedy the breach. All limit breaches and related information are reported to Group ALCO on monthly basis.

The market risk management function monitors limit utilization on a daily basis through a multi-layered limit monitoring system which uses data and reports from the treasury systems.

A limit monitoring report is prepared on a daily basis and the historical utilizations for all limit exposures are presented for periodic management review. This forms a part of the monthly Group ALCO pack which is provided to senior management.

The following is a sample of limit-types monitored by market risk management function on a daily basis:

- Stop loss limit for foreign exchange and interest rate derivatives trading desk.
- Overall PV01 limits for the Interest Rate Derivatives.
- PV01 Limits by time buckets.
- Spread Risk for USD/AED and USD/SAR to control exposure in the pegged currencies.
- Open Position limits for foreign exchange by three currency groups and overall open position limits.
- Option premium limits for buying options.
- Contract limits for exchange traded products such as interest rate futures and bond futures.
- Notional limits for forward rate agreements and Interest rate swaps (IRS) /Currency interest rate swaps (CIRS).
- Greeks (Delta, Gamma and Vega) limits for options trading.
- Value at Risk (VaR) Limits

Foreign exchange risk hedging strategies are used to ensure that positions are always within established limits. The Group has a conservative policy towards foreign exchange risk and has set limits on positions by currency. Foreign exchange risk is measured using position reports showing the net long or short position for currencies, which are monitored on a real-time basis. Foreign exchange risk is actively managed using spot and forward foreign exchange instruments.

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

Trading book managed by market risk management

All new products are authorized only if adequate infrastructure has been assured and approved by senior management. Trading risk limits for foreign exchange, securities, interest rate products and derivatives are reviewed annually and approved by relevant authorities. The Group treasury is responsible for managing trading risk exposure within approved trading risk limits. These limits are low in comparison to the balance sheet size. Systems and procedures are in place to monitor and report related exposure on a daily basis.

To measure and monitor the interest rate risk in the trading book, the Group employs PV01 and VaR limits. Contract limits are established for exchange traded products, and notional limits are put in place for IRS/CIRS. Delta, Gamma and Vega limits are established for options trading.

Interest Rate Risk in the Banking Book

The Group measures, monitors and manages the interest rate risk in its banking book that constitutes repricing risk, yield curve risk, basis risk, and optionality, as appropriate.

Group risk management ensures that data inputs are adequately specified (commensurate with the nature and complexity of the Group's holdings) with regard to rates, maturities, re-pricing, embedded options, and other details to provide a reasonably accurate portrayal of changes in economic value or earnings.

Group risk management also ensures that systems assumptions (used to transform positions into cash flows) are reasonable, properly documented, and stable over time. Material changes to assumptions are documented, justified, and approved by Group ALCO. The primary techniques used for measuring a bank's interest rate risk exposure is through 'Gap Analysis' with a repricing schedule that distributes interest-sensitive assets, liabilities, and off balance sheet positions into "time bands" according to their maturity

(if fixed-rate) or time remaining to their next repricing (if floating rate). These schedules generate indicators of the interest rate risk sensitivity of both earnings and economic value to changing interest rates.

For measuring overall interest sensitivity in the banking book, the Group conducts stress tests by simulating 200 basis point parallel shifts to the yield curve(s), and corresponding and its impact on its Net Interest Income. To measure and manage interest rate risk and its possible impact on Economic Value of the entity, the Group has established limits based on the PV01 (Price Value of a Basis Point). In addition to repricing gap analysis, separate investment and funding strategies are prepared and tested against the PV01 limits prior to execution, for restructuring the balance sheet. The interest rate gaps and sensitivity tests (NII and PV01) are measured on a monthly basis by Group Risk Control, and monitored by Group ALCO.

VaR based risk monitoring

• VaR based risk monitoring

Market Risk management function has implemented Reuters' KVaR+ system for Value-at-Risk (VaR) calculations, scenario building, and stress testing trading risk.

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

The VaR is calculated according to the two different methodologies:

1. Historical Simulation
2. Monte-Carlo Simulation

The Monte-Carlo Simulation implemented at Emirates NBD uses a transformed distribution (based on the empirical distribution to preserve the characteristics of the original distribution).

The different VaR combinations which are running on a daily basis in the KVaR+ system are given in the table below:

Methodology	Confidence Level	Holding Period (Horizon)
Historical Simulation	95%	1 day
		10 days
		180 days (Banking Book)
	99%	1 day
		10 days
		180 days (Banking Book)
Monte Carlo	95%	1 day
		10 days
		180 days (Banking Book)
	99%	1 day
		10 days
		180days (Banking Book)

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

The KVaR+ system has been configured to highlight the independent impact of every single risk factor that contributes to the total VaR figure. Thus the bank's management is able to disaggregate daily total VaR by the following risk types:

- Interest Rate VaR
- Currency VaR
- Volatility VaR
- Residual VaR

Year end Value at Risk:

- Confidence Level : 99%
- Holding Period : 1 day
- Methodology: Monte Carlo Simulation

Total Value at Risk	2009 AED	2008 AED
As at 31 December	4,439,597	1,785,544
Average	3,762,012	1,725,990
Minimum	1,519,081	101,320
Maximum	7,305,834	4,657,650

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

Operational Risk

Operational risk is the risk of losses resulting from inadequate or failed internal processes, people and systems, or from external events. It thus excludes strategic and reputation risks but includes legal and regulatory risks.

The Group-wide operational risk policy outlines the approach and the governance structure for the monitoring and managing of operational risks and to ensure compliance with the Basel II requirements. The Group's operational risk framework, as summarized below, is progressively being implemented across all group entities.

As part of the implementation of the Basel II requirements, the Group's risk management process enables identification, assessment, reporting, management and monitoring of the Group's operational risks. Line management has primary responsibility for managing operational risks with the executive committee having overall authority to sanction operational risks and approve operational risk mitigation measures.

The Group has set-up the Group operational risk function within the Group risk to establish the framework and governance structure set out in the operational risk policy. This function develops and implements the methods for the identification, assessment and monitoring of operational risks throughout the Group and provides regular and comprehensive reporting on operational risks to Senior Management. The function supports business and other support units to monitor and manage their individual operational risks. Furthermore, Group operational risk also provides analyses and reports on operational risks to Senior Management and conducts independent oversight and monitoring of risks and mitigating measures.

The governance structure of operational risk is regulated through 'Group Operational Risk

and Compliance Committee' (ORCC). The ORCC reviews the Group's operational risks on a periodic basis, and the effectiveness of existing controls to mitigate these risks. The ORCC reports to EXCO and requires Senior Management involvement from every unit and major entity of the Group.

The Group has implemented the following processes to proactively monitor and manage operational risks:

- For the assessment of any operational risk of a new or amended product or process prior to its implementation, the Group established the Control Risk Self Assessment (CRSA) process. This enables identification and mitigation of operational risks prior to the introduction of new products, processes, systems or any major change initiatives.
- The internal loss data collection process enables an effective and efficient management of the risk, i.e. analyzing the root cause, improving controls and mitigating the loss potential. The responsibility for the identification of and notification on operational risk events lies with the line managers of the business and support units, i.e. where these events are encountered. The operation risk management function supports the respective units in the analysis of operational risk events and provides Group-wide reporting on these events.
- IT Security processes ensure confidentiality, integrity and availability of Group's information, information systems and its resources through the selection and application of appropriate safeguards. The Group operational risk function ensures that security processes are integrated with strategic and operational planning processes to secure the organization's mission.
- A comprehensive insurance program is in place as an integral component of the Group's operational risk mitigation strategy. The Group Business Continuity Management (BCM) policy enables the implementation of measures to protect the

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

Group's resources and maintain the availability of business operations in the event of a disaster.

Liquidity Risk

Liquidity Risk refers to the inability of the Group to fund an increase in assets and meet obligations as they come due, known as structural funding risk, or because of the inability to convert assets into cash, known as market liquidity risk.

Liquidity risk is managed in a conservative and forward looking manner, employing practices and processes for risk identification as part of the ALCO process and using a number of monitoring methodologies (cash flow mismatch/liquidity gap, liquid asset cushion, funding capacity, funding diversification and deposit concentration).

An independent function within risk is responsible for liquidity measurement, monitoring and control and reports risk exposures directly to the Group's ALCO.

The ALCO, which consists of the Chief Executive Officer, Chief Risk Officer, Chief Financial Officer, Head of Treasury as well as of the heads of the business units, is the central authority for identifying and managing such risk. The ALCO holds ultimate responsibility for the establishment, review and approval of the Group's banking book interest rate risk policy, guidelines, and limits, approved by the Board. The ALCO holds monthly meetings for a complete review of the Group's market risk positions, including the interest rate risk in its banking book.

The primary measure employed for risk management is using a mismatch analysis between assets and liabilities for different periods with a focus on shorter time frames. These gap reports are based on contractual cash flow at record level, retention and decay assumptions for non-maturing assets and liabilities and potential liquidity demand through undrawn commitments.

The Group's ALCO has supporting policies, limits and processes in place to control the flow of funds with its subsidiaries, and overseas operations. The subsidiaries coordinate their capital and wholesale market funding at optimal pricing through Group Treasury, under the oversight and direction of the Group's ALCO.

Liquidity Risk Monitoring:

All funded liquidity risk positions are monitored and evaluated by Group risk to identify mis-matches of future cash inflows and corresponding maturity of liabilities over the short term and by major currencies.

The Group ALCO reviews the funding capacity, and its sensitivity to any key event, based on the judgment of the Group Treasury function that is responsible for maintaining diversified funding sources within Capital and Money Markets.

The Group applies a prudent mix of liquidity controls which provide security of access to funds without undue exposure to increased costs of funds from the liquidation of assets or aggressive bidding for deposits. The Group's approach to manage the liquidity risk is to ensure that it has adequate funding from diversified sources at all times. The Group ALCO monitors the concentration risk through a combination of indicative triggers (as opposed to prescriptive Limits) that include:

- Depositor concentration;
- Maturity analysis;
- Varied funding programs; and
- Investor diversification.

Liquidity Risk Mitigation

The Group ALCO, in conjunction with Group Treasury is primarily responsible for implementing the liquidity management strategies on structural positions, and maintaining adequate liquidity buffers for possible distress situations. Other business units contribute to overall structural liquidity management through product mix strategies and deposit targets.

The Group ALCO, in line with the best practices,

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

recognises that users and providers of liquidity as a resource should be incentivized in an equitable and transparent manner. This is achieved through the Funds Transfer Pricing (FTP) system which is aligned to charge/compensate for liquidity of the underlying assets or structural nature of underlying liabilities. These processes are embedded into product pricing decisions and performance measurement systems. Group risk function in conjunction with Treasury and finance function manages and calibrates the FTP system for the Group, in the light of business strategies or market movements.

Reputation Risk

Reputation Risk is the risk of potential loss of earnings and future revenue, loss in market value or lack of liquidity supply due to deterioration of reputation. Reputation risk also includes the threat to the brand value of a financial institution.

Reputation risk can arise as a consequence of failures with a strong negative perception of clients, shareholders, creditors or the public. Therefore, the Group has established and implemented robust processes and controls to ensure a positive perception of the Group.

Regulatory/Compliance Risk

Regulatory/Compliance Risk is the risk of sanctions and/or financial losses due to the failure to comply with applicable laws, regulations or guidelines.

This risk type is considered and managed as part of operational risk. However, the Group has an independent compliance function within risk management, with necessary mandate and authority to enforce compliance on a Group wide basis. This includes compliance within various jurisdictions where the Group operates and active monitoring and reporting on Anti Money Laundering (AML) issues. The Group has also a well embedded "Know-Your-Customer" (KYC) policy at the operational level.

Concentration Risk

Concentration Risk is the risk related to any single exposure or group of exposures with the potential to produce losses large enough to threaten a bank's financial health or ability to maintain its core operations.

The Group recognizes the importance of concentration risk and strictly adheres to the individual and aggregate regulatory set percentage limits for the Group's capital base. Corporate credit follows concentration risk in areas like country, industry and individual level concentration. Retail credit follows concentration level by employer, nationality and income segments. There are no automatic triggers for policy changes or early actions, but these concentration indicators are closely tracked and manually monitored on quarterly basis to ensure that the portfolio is free of major concentration risks.

At present there is no specific capital requirement for concentration risk.

Within the new economic capital framework, concentration risk will be considered implicitly. The Group intends to include single name as well as sector concentrations within the credit portfolio model. Therefore, this risk type will not be treated as a stand-alone risk and, hence, it is not quantified as a specific capital charge.

Business Risk

Business Risk refers to the risk of loss due to unexpected changes in the recent and / or future business volumes and margins, caused by changes in the competitive environment, general business cycle effects and macro-economic disruptions.

Business Risk includes the Earnings at Risk perspective related to the bank's earnings and profitability, the Reputation Risk perspective and the Indemnity Risk perspective.

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

Emirates NBD employs, at present, a model to quantify the potential impact resulting from Business Risk.

Risk management framework and processes at Emirates Islamic Bank (EIB)

Risk Management at EIB

Basic philosophy, methodologies and traditional areas of Risk Management are aligned with parent company's commercial banking risk models, but unique risk challenges of Islamic banks as well as areas like Sharia non-compliance risk are considered within ambit of EIB's risk management processes.

There is an independent risk management unit within EIB which works in conjunction with Group risk.

Key features of risk management in EIB are summarized below:

- Independent Risk Management ownership at EIB level.
- Dotted line relationships with Group RISK.
- Group RISK's tools / processes being utilized and acclimatized for use by EIB.

The following work streams summarize the coordination with Group RISK of Emirates NBD:

- EIB specific Risk Strategy Development and Appetite Definition
- Corporate Risk Governance model refinement
- Market Risk Framework – EIB backs out its Trading exposures to Group Treasury, and therefore the market risk control is performed centrally. Investment Book exposure is maintained independently, with periodic reviews from Group Risk Management functions.
- Operational Risk Framework is managed locally by EIB Operational Risk Committee, and benefits from periodic support from Group Operational Risk on policies and self assessment methodologies.
- Group Liquidity Risk policy adoption, in line with the Group ALCO defined framework.

- Compliance and AML Framework, in line with Group Guidelines and policies

- Basel II Compliance: Pillar 1 - Basis of establishing risk framework. Presently, EIB is 'standardized approach' compliant, and is working towards IRB methodology through the use of Credit Rating Models built at Group RISK.
- Inputs into Group Wide Internal Capital Adequacy Assessment Process (ICAAP): Pillar 2.
- Inputs into Group Wide Stress Testing.

Respective risk management processes are executed through regular management interaction at forums below:

- EIB Board Credit and Investment Committee (EIB BCIC): includes three senior executives of the Group, who are also directors on the EIB Board.
- EIB Asset Liability Management Committee (EIB ALCO): Led by Group RISK. Members include two senior executives of Group TRY and three senior executives of Group RISK.
- EIB EXCO: Includes observers from Emirates NBD IT, Group HR as well as Group Internal Audit.
- EIB Board Audit Sub-Committee: Includes director(s) that are Emirates NBD's executive(s).
- EIB Internal Audit: Reports to Emirates NBD's internal audit function.
- Treasury: EIB's Money Market and Trading requirements are centralized with Group Treasury.
- IT Security: EIB falls within security ambit of Emirates NBD.
- Recovery: EIB uses recoveries department of Emirates NBD to follow-up recovery of legacy portfolio as well as some new loss accounts on corporate side.

Capital management and stress testing

The Group adheres to the regulations set out by the Central Bank of the United Arab Emirates which has reconfirmed the requirements in relation to Basel II / Pillar 2 in its circular 27/2009, dated 17 November, 2009.

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

According to the guidelines issued by the Central Bank of the United Arab Emirates, all banks have to prepare a forward-looking capital adequacy assessment and to submit a comprehensive report annually before or by 1 March, 2010. The Group has proactively complied with the regulatory expectations on Capital Management since 2007.

The implemented internal capital adequacy assessment process is based on economic capital and defines adequacy as balance of capital supply, in form of available financial resources, and capital demand, in form of cushion against unexpected losses from credit, market, operational, business risks and interest rate risk / banking book.

In brief,

- Credit Risk - Monte-Carlo simulation based Portfolio Model for Credit Value at Risk,
- Market Risk - Market Value at Risk complemented by Basel II / Standardized Approach,
- Operational Risk - Basel II / Standardized Approach,
- Business Risk - volatility driven parametric Value at Risk, and
- Interest Rate Risk / Banking Book - Net-Interest Income volatility model (complementary to PV01).

The Credit Risk quantification model is predominately based on Basel II compliant Internal Ratings and incorporates the relevant correlations and inherent concentration levels. The aggregated capital demand across risk types is the result of a Gaussian Copula model. Recognizing the importance of Islamic Finance, the models employed have also been built to address the specific parameters of such portfolios.

The forward-looking Internal capital adequacy assessment process is based on base-case assumptions, reflecting the Group's current financial budget and business expectations under business as usual conditions. In order to determine the impact of adverse conditions, the Group employs an Integrated Stress Testing Framework.

The application of stress testing in this context is two-fold. Firstly, it is applied to provide a comprehensive analysis on the impact in terms of balance sheet structure, financial performance, capitalization levels and funding profile. In this case, there is no specific capital charge due to stress testing. Secondly, the results are used to assess the outcome and stability of economic capital models.

In summary, the actual assessment of capital adequacy in terms of economic capital is carried out quarterly and the corresponding results, for base-case and under stressed conditions, are monitored against the latest version of the integrated risk forecast and Group's risk appetite as set out in Group's risk strategy. A key benefit of the quarterly analysis and reporting is the derivation of business and risk management decisions.

For the 2010-2011 planning cycle, the Group continues to further refine the model parameterization and quantification approaches, and to further integrate the economic capital into the overall performance measurement and management framework.

Implementation of Basel II guidelines

Adoption of foundation / advanced IRB

The Group is compliant with Standardized Approach with effect from 31st December 2007.

Development on Advanced IRB Approaches is a multi track initiative, within the guidelines of the Central Bank and the Group is planning to complete migration to advanced approach by January 2011.

Basel II Standardized Approach – Credit risk & credit risk mitigation

Under Standardised Approach, all credit exposures are assessed according to the counterparty classifications and against the ECAI ratings as advised under national discretion (November 2009):

RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

- Claims on sovereign and central banks in the GCC are risk weighted at 0%.
- Domestic currency claims on a non commercial GCC Public Sector Enterprise (PSE) are treated as claims on their sovereigns if their central bank or monetary authority treats them as such. Foreign currency claims on such a PSE are risk weighted one grade less favorable than its sovereign i.e. 20% risk weight. Claims on other foreign PSEs are risk weighted one grade less favorable than its sovereign.
- Claims on commercial companies owned by a GCC sovereign or PSEs that operate as commercial organizations are treated as claims on a corporate and risk weighted in accordance with ratings from acceptable ECAs.
- ECAI ratings are also used to determine the capital requirements against exposures to banks and financial institutions. The group uses option 2 (one of alternative risk weight and ECAI ratings matrices as prescribed in the Basel II accord) for determining the capital requirements in line with the supervisory discretion adopted by the UAE Central Bank.
- Claims on corporate entities are risk weighted at prescribed risk weights applicable per the latest ECAI rating of the counterparty. Claims on unrated corporate entities are risk weighted at 100%.
- Consumer banking exposure is classified into 'Qualified Residential Mortgage', 'Qualified regulatory retail portfolio' and 'Others'; per the CBUAE Basel II guidelines and risk weighted at 35%, 75% and 100% respectively
- All other assets are classified between 'assets under higher risk categories' and 'others'; and risk weighted at prescribed risk weights.

For standardised capital adequacy calculations, the following rules are applied consistently for

determining the appropriate ECAI ratings:

- Where more ECAI ratings of two acceptable rating agencies are available, the lower (worse) of the two is considered
- Where the ECAI ratings are split evenly between all four rating agencies, the more conservative ratings are considered.
- Acceptable ECAI agencies are Moody's, S&P, Fitch and Capital Intelligence.

INFORMATION ON SUBSIDIARIES AND SIGNIFICANT INVESTMENTS

31 DECEMBER 2009

Name of Subsidiary/ Associate	Country of Incorporation	% Ownership	Description of business	Description of Accounting Treatment (Consolidation/ Investment Accounting)	Description of Regulatory Capital Treatment (Consolidation/ Deduction from capital/ Neither)
Buzz Contact Centre Solutions LLC	Dubai, U.A.E.	100	Call centre management services	Consolidation	Consolidation
Diners Club (UAE) LLC	Dubai, U.A.E.	100	International charge card	Consolidation	Consolidation
E.T.F.S. LLC	Dubai, U.A.E.	100	Trade finance services	Consolidation	Consolidation
Emirates Financial Services PSC	Dubai, U.A.E.	100	Funds management	Consolidation	Consolidation
Emirates Funds Managers (Jersey) Limited	Jersey, U.K.	100	Asset management	Consolidation	Consolidation
Emirates NBD Properties LLC	Dubai, U.A.E.	100	Real estate	Consolidation	Consolidation
Emirates NBD Securities LLC	Dubai, U.A.E.	100	Brokerage services	Consolidation	Consolidation
Emirates Loyalty Company LLC	Dubai, U.A.E.	100	Customer loyalty and smart card services	Consolidation	Consolidation
Network International LLC	Dubai, U.A.E.	100	Card services	Consolidation	Consolidation
Emirates Investment Services Limited (registered in Dubai International Financial Centre)	Dubai, U.A.E.	100	Asset management	Consolidation	Consolidation
Emirates Islamic Bank PJSC	Dubai, U.A.E.	99.8	Islamic Banking	Consolidation	Consolidation
Dubai Bank Limited (dormant)	Dubai, U.A.E.	97	Banking	Consolidation	Consolidation
Emirates Money Consumer Finance LLC	Dubai, U.A.E.	100	Consumer Finance	Consolidation	Consolidation
Emirates Funds LLC	Dubai, U.A.E.	100	Asset management	Consolidation	Consolidation
Emirates NBD Capital (formerly NBD Investment Bank registered in Dubai International Financial Centre)	Dubai, U.A.E.	100	Asset management	Consolidation	Consolidation
National Bank of Dubai Trust Company (Jersey) Limited	Jersey, U.K.	100	Trust administration services	Consolidation	Consolidation
Associate companies of Emirates NBD PJSC					
Union Properties PJSC	Dubai, U.A.E.	47.6	Real estate	Equity accounting	Neither - Included in gross credit exposure at carrying value
National General Insurance Company PSC	Dubai, U.A.E.	36.7	General and life insurance	Equity accounting	Neither - Included in gross credit exposure at carrying value

INFORMATION ON SUBSIDIARIES AND SIGNIFICANT INVESTMENTS (Continued)

31 DECEMBER 2008

Name of Subsidiary/ Associate	Country of Incorporation	% Ownership	Description of business	Description of Accounting Treatment (Consolidation/ Investment Accounting)	Description of Regulatory Capital Treatment (Consolidation/ Deduction from capital/ Neither)
Emirates Bank International PJSC	Dubai, U.A.E.	100	Banking	Consolidation	Consolidation
National Bank of Dubai PJSC	Dubai, U.A.E.	100	Banking	Consolidation	Consolidation
Subsidiaries of Emirates Bank International PJSC					
Buzz Contact Centre Solutions LLC	Dubai, U.A.E.	100	Call centre management services	Consolidation	Consolidation
Diners Club (UAE) LLC	Dubai, U.A.E.	100	International charge card	Consolidation	Consolidation
E.T.F.S. LLC	Dubai, U.A.E.	100	Trade finance services	Consolidation	Consolidation
Emirates Financial Services PSC	Dubai, U.A.E.	100	Funds management	Consolidation	Consolidation
Emirates Funds Managers (Jersey) Limited	Jersey, U.K.	100	Asset management	Consolidation	Consolidation
Emirates International Securities LLC	Dubai, U.A.E.	100	Real estate	Consolidation	Consolidation
Emirates Loyalty Company LLC	Dubai, U.A.E.	100	Customer loyalty and smart card services	Consolidation	Consolidation
Network International LLC	Dubai, U.A.E.	100	Card services	Consolidation	Consolidation
Emirates Investment Services Limited (registered in Dubai International Financial Centre)	Dubai, U.A.E.	100	Asset management	Consolidation	Consolidation
Emirates Islamic Bank PJSC	Dubai, U.A.E.	99.8	Islamic Banking	Consolidation	Consolidation
Dubai Bank Limited (dormant)	Dubai, U.A.E.	97	Banking	Consolidation	Consolidation
Emirates Money Consumer Finance LLC	Dubai, U.A.E.	100	Consumer Finance	Consolidation	Consolidation
Emirates Funds LLC	Dubai, U.A.E.	100	Asset management	Consolidation	Consolidation
Subsidiaries of National Bank of Dubai PJSC					
NBD Investment Bank Limited (registered in Dubai International Financial Centre)	Dubai, U.A.E.	100	Investment Banking	Consolidation	Consolidation
National Bank of Dubai Trust Company (Jersey) Limited	Jersey, U.K.	100	Trust administration services	Consolidation	Consolidation
NBD Securities LLC	Dubai, U.A.E.	100	Brokerage services	Consolidation	Consolidation
NBD Properties LLC	Dubai, U.A.E.	100	Real estate	Consolidation	Consolidation
Al Watani Al Islami PJSC	Dubai, U.A.E.	100	Islamic Financing	Consolidation	Consolidation

INFORMATION ON SUBSIDIARIES AND SIGNIFICANT INVESTMENTS (Continued)

31 DECEMBER 2008

Name of Subsidiary/ Associate	Country of Incorporation	% Ownership	Description of business	Description of Accounting Treatment (Consolidation/ Investment Accounting)	Description of Regulatory Capital Treatment (Consolidation/ Deduction from capital/ Neither)
Associate companies of Emirates Bank International PJSC					
Union Properties PJSC	Dubai, U.A.E.	47.6	Real estate	Equity accounting	Neither - Included in gross credit exposure at carrying value
National General Insurance Company PSC	Dubai, U.A.E.	36.7	General and life insurance	Equity accounting	Neither - Included in gross credit exposure at carrying value

CONSOLIDATED CAPITAL STRUCTURE

	2009 AED 000	2008 AED 000
Tier 1 Capital		
Paid up share capital / common stock	17,827,899	17,322,647
Reserves		
Statutory reserve	1,964,205	1,629,205
Special reserve	-	-
General reserve	8,859,342	7,471,272
Minority interests in the equity of subsidiaries	94,145	96,776
Innovative capital instruments	-	-
Other capital instruments (Refer Note)	4,000,000	-
Surplus capital from insurance companies	-	-
	32,745,591	26,519,900
Less: Deductions for regulatory calculation	-	(282,671)
Less: Deductions from Tier 1 capital	(6,091,646)	(6,139,331)
Tier 1 Capital (A)	26,653,945	20,097,898
Tier 2 Capital (B)	15,178,143	4,925,895
Tier 3 Capital (C)	-	-
Total eligible capital after deductions (A+B+C)	41,832,088	25,023,793

Note

In June 2009, the Group issued regulatory tier I capital notes amounting to AED 4 billion. The notes are perpetual, subordinated, unsecured and have been issued at a fixed interest rate for the first five years and on a floating rate basis thereafter. The bank can elect not to pay a coupon at its own discretion. Note holders will not have a right to claim the coupon and the event is not considered an event of default. The notes carry no maturity date and have been classified under equity.

CAPITAL ADEQUACY (STANDARDISED APPROACH)

	2009		2008	
	Capital Charge (AED '000s)	Capital Ratio	Capital Charge (AED '000s)	Capital Ratio
Capital Requirements				
Credit Risk	20,758,635		22,542,788	
Market Risk	317,082		523,635	
Operational Risk	1,314,066		1,059,489	
Total Capital Requirements (Refer Note)	22,389,783		24,125,912	
Capital Ratio				
Total for Top consolidated Group		18.68%		10.37%
Tier 1 ratio only for top consolidated group		11.90%		8.33%
Total for each significant bank subsidiary (Emirates Islamic Bank)		15.72%		11.07%

Note

Risk weighted assets as at 31.12.2009 AED 223,898 million and as at 31.12.2008 AED 241,259 million

GROSS CREDIT EXPOSURE BY CURRENCY 31 DECEMBER 2009

	Loans	Debt securities	Other assets	Total funded	Commitments	OTC derivatives	Other off-balance sheet exposures	Total non-funded	AED '000s Total
Foreign Currency	38,475,865	8,497,819	15,558,918	62,532,602	1,115,188	3,843,630	8,384,763	13,343,581	75,876,183
AED	162,640,466	2,091,217	49,124,891	213,856,574	8,977,295	483,589	24,624,383	34,085,267	247,941,841
Total	201,116,331	10,589,036	64,683,809	276,389,176	10,092,483	4,327,219	33,009,146	47,428,848	323,818,024

31 DECEMBER 2008

	Loans	Debt securities	Other assets	Total funded	Commitments	OTC derivatives	Other off-balance sheet exposures	Total non-funded	AED '000s Total
Foreign Currency	42,845,032	10,446,301	19,810,463	73,101,796	2,902,487	5,938,351	16,550,195	25,391,033	98,492,829
AED	149,099,278	2,248,012	45,966,652	197,313,942	21,224,459	2,263,845	32,509,124	55,997,428	253,311,370
Total	191,944,310	12,694,313	65,777,115	270,415,738	24,126,946	8,202,196	49,059,319	81,388,461	351,804,199

GROSS CREDIT EXPOSURE BY GEOGRAPHY

31 DECEMBER 2009

	Loans	Debt securities	Other assets	Total funded	Commitments	OTC derivatives	Other off-balance sheet exposures	Total non-funded	AED '000s Total
United Arab Emirates	191,390,289	3,634,212	51,512,698	246,537,199	10,092,483	1,982,520	30,672,537	42,747,540	289,284,739
GCC excluding UAE	4,899,097	1,112,375	4,139,669	10,151,141	-	103,206	688,725	791,931	10,943,072
Arab League (excluding GCC)	667,558	130,392	678,832	1,476,782	-	274	15,876	16,150	1,492,932
Asia	1,224,808	409,379	896,501	2,530,688	-	24	1,085,628	1,085,652	3,616,340
Africa	58,498	-	27,789	86,287	-	-	90,400	90,400	176,687
North America	29,680	3,429,812	2,099,030	5,558,522	-	287,239	15,105	302,344	5,860,866
South America	-	-	-	-	-	-	-	-	-
Caribbean	-	-	-	-	-	-	-	-	-
Europe	1,806,990	1,665,816	5,084,352	8,557,158	-	1,953,937	410,984	2,364,921	10,922,079
Australia	1,545	154,460	3,592	159,597	-	19	201	220	159,817
Others	1,037,866	52,590	241,346	1,331,802	-	-	29,690	29,690	1,361,492
Total	201,116,331	10,589,036	64,683,809	276,389,176	10,092,483	4,327,219	33,009,146	47,428,848	323,818,024

31 DECEMBER 2008

	Loans	Debt securities	Other assets	Total funded	Commitments	OTC derivatives	Other off-balance sheet exposures	Total non-funded	AED '000s Total
United Arab Emirates	180,838,917	4,946,809	45,604,604	231,390,330	24,126,946	4,105,729	43,685,311	71,917,986	303,308,316
GCC excluding UAE	6,751,015	1,399,156	7,078,274	15,228,445	-	228,730	1,389,650	1,618,380	16,846,825
Arab League (excluding GCC)	109,355	-	424,241	533,596	-	22,554	183,531	206,085	739,681
Asia	1,893,675	1,289,445	1,204,595	4,387,715	-	9,469	2,256,825	2,266,294	6,654,009
Africa	14,618	-	19,828	34,446	-	-	55,502	55,502	89,948
North America	9,691	2,660,668	3,990,577	6,660,936	-	712,520	129,535	842,055	7,502,991
South America	4,809	-	-	4,809	-	-	6,262	6,262	11,071
Caribbean	-	-	-	-	-	-	-	-	-
Europe	1,857,637	2,231,574	6,257,725	10,346,936	-	3,123,194	827,364	3,950,558	14,297,494
Australia	60	166,661	7,745	174,466	-	-	6,250	6,250	180,716
Others	464,533	-	1,189,526	1,654,059	-	-	519,089	519,089	2,173,148
Total	191,944,310	12,694,313	65,777,115	270,415,738	24,126,946	8,202,196	49,059,319	81,388,461	351,804,199

GROSS CREDIT EXPOSURE BY ECONOMIC ACTIVITY

31 DECEMBER 2009

	Loans	Debt securities	Other assets	Total funded	Commitments	OTC derivatives	Other off-balance sheet exposures	Total non-funded	AED '000s Total
Agriculture, fishing & related activities	93,637	-	1,503	95,140	-	-	75,067	75,067	170,207
Crude, oil gas, mining & quarrying	343,671	-	39,234	382,905	4,320	-	65	4,385	387,290
Manufacturing	8,542,742	148,292	1,006,011	9,697,045	357,883	-	827,292	1,185,175	10,882,220
Electricity & Water	-	-	-	-	27,687	-	417,843	445,530	445,530
Construction	7,391,491	240,949	2,008,971	9,641,411	4,374,938	-	2,861,379	7,236,317	16,877,728
Trade	8,066,477	-	806,986	8,873,463	627,035	-	1,359,454	1,986,489	10,859,952
Transport, Storage & Communication	6,262,372	678,355	695,078	7,635,805	924,684	-	1,389,499	2,314,183	9,949,988
Financial Institutions	26,497,494	5,069,931	15,681,890	47,249,315	75,000	3,816,490	6,839,257	10,730,747	57,980,062
Real Estate	27,056,045	504,246	11,678,764	39,239,055	40,390	10,639	1,665,044	1,716,073	40,955,128
Services	22,274,736	63,008	2,287,046	24,624,790	747,905	-	3,832,995	4,580,900	29,205,690
Government	49,021,516	2,878,284	160,930	52,060,730	192,625	-	142,942	335,567	52,396,297
Retail/ Consumer Banking	24,497,978	-	656,319	25,154,297	-	-	925,555	925,555	26,079,852
Personal - corporate	11,785,532	-	1,575,740	13,361,272	-	-	-	-	13,361,272
All Others	8,278,319	1,005,971	28,085,337	37,369,627	2,720,016	500,090	12,672,754	15,892,860	53,262,487
Add: Grossing up of interest in suspense	1,004,321	-	-	1,004,321	-	-	-	-	1,004,321
Total	201,116,331	10,589,036	64,683,809	276,389,176	10,092,483	4,327,219	33,009,146	47,428,848	323,818,024

Note - 'All Others' include cash & deposits with Central Bank, investment properties, property and equipment and other assets.

GROSS CREDIT EXPOSURE BY ECONOMIC ACTIVITY (Continued)

31 DECEMBER 2008

	Loans	Debt securities	Other assets	Total funded	Commitments	OTC derivatives	Other off-balance sheet exposures	Total non-funded	AED '000s Total
Agriculture, fishing & related activities	164,575	-	1,698	166,273	-	-	36,393	36,393	202,666
Crude, oil gas, mining & quarrying	397,739	-	382	398,121	845	14,355	504,886	520,086	918,207
Manufacturing	10,828,330	410,537	301,611	11,540,478	166,049	118,213	2,407,264	2,691,526	14,232,004
Electricity & Water	-	-	-	-	42,533	-	839,623	882,156	882,156
Construction	8,217,445	1,677,917	993,662	10,889,024	3,162,918	31,681	7,188,526	10,383,125	21,272,149
Trade	10,992,032	-	1,197,751	12,189,783	1,586,445	145,448	4,266,945	5,998,838	18,188,621
Transport, Storage & Communication	7,313,519	378,355	1,079,954	8,771,828	1,213,157	206,085	5,223,535	6,642,777	15,414,605
Financial Institutions	28,922,448	8,354,060	13,738,029	51,014,537	4,098,120	6,884,116	11,465,717	22,447,953	73,462,490
Real Estate	24,367,923	-	9,698,520	34,066,443	-	-	-	-	34,066,443
Services	18,210,070	-	1,743,606	19,953,676	1,995,025	43,820	3,861,943	5,900,788	25,854,464
Government	36,175,267	1,809,274	1,306,846	39,291,387	58,300	-	3,537	61,837	39,353,224
Retail/ Consumer Banking	25,759,725	-	681,558	26,441,283	6,038,922	77,354	287,556	6,403,832	32,845,115
Personal - corporate	14,341,194	-	1,377,214	15,718,408	-	-	-	-	15,718,408
All Others	5,428,992	64,170	33,656,284	39,149,446	5,764,632	681,124	12,973,394	19,419,150	58,568,596
Add: Grossing up of interest in suspense	825,051	-	-	825,051	-	-	-	-	825,051
Total	191,944,310	12,694,313	65,777,115	270,415,738	24,126,946	8,202,196	49,059,319	81,388,461	351,804,199

Note - 'All Others' include cash & deposits with Central Bank, investment properties, property and equipment and other assets.

GROSS CREDIT EXPOSURE BY RESIDUAL MATURITY

31 DECEMBER 2009

	Loans	Debt securities	Other assets	Total funded	Commitments	OTC derivatives	Other off-balance sheet exposures	Total non-funded	AED '000s Total
Less than 3 months	87,980,845	363,715	36,782,813	125,127,373	3,414,512	-	7,129,766	10,544,278	135,671,651
3 months to 1 year	37,257,644	904,343	8,946,693	47,108,680	4,465,285	2,903,524	8,719,209	16,088,019	63,196,699
1 year to 5 years	55,619,021	6,232,511	9,558,958	71,410,490	2,212,686	867,226	15,861,505	18,941,417	90,351,907
Over 5 years	13,845,179	3,088,467	9,050,379	25,984,025	-	556,469	1,298,666	1,855,135	27,839,160
Add: Grossing up of interest in suspense & provisions	6,413,642	-	344,966	6,758,608	-	-	-	-	6,758,608
Total	201,116,331	10,589,036	64,683,809	276,389,176	10,092,483	4,327,219	33,009,146	47,428,848	323,818,024

31 DECEMBER 2008

	Loans	Debt securities	Other assets	Total funded	Commitments	OTC derivatives	Other off-balance sheet exposures	Total non-funded	AED '000s Total
Less than 3 months	86,449,715	236,686	39,305,191	125,991,592	5,913,009	2,230,706	17,639,225	25,782,940	151,774,532
3 months to 1 year	16,752,683	1,351,322	6,721,188	24,825,193	5,121,243	2,260,984	7,607,212	14,989,439	39,814,632
1 year to 5 years	48,515,588	8,020,983	11,967,903	68,504,474	13,092,694	2,604,003	23,632,232	39,328,929	107,833,403
Over 5 years	36,288,803	3,085,322	7,782,833	47,156,958	-	1,106,503	180,650	1,287,153	48,444,111
Add: Grossing up of interest in suspense & provisions	3,937,521	-	-	3,937,521	-	-	-	-	3,937,521
Total	191,944,310	12,694,313	65,777,115	270,415,738	24,126,946	8,202,196	49,059,319	81,388,461	351,804,199

IMPAIRED LOANS BY ECONOMIC ACTIVITY

31 DECEMBER 2009

	Overdue (Gross of Interest in Suspense/ Provisions)				Provisions		Adjustments		Interest in Suspense	Total Impaired Assets
	Less than 90 days	90 days and above	Total	Specific	General	Write- offs	Write- backs			
								AED '000s		
Agriculture, fishing & related activities	-	-	-	-	-	-	-	-	-	-
Crude, oil gas, mining & quarrying	-	-	-	-	-	-	-	-	-	-
Manufacturing Electricity & Water	-	122,500	122,500	59,058	-	-	632	31,893	31,549	-
Construction	-	965,395	965,395	564,623	-	-	16,640	13,059	387,713	-
Trade Transport, Storage & Communication	-	412,110	412,110	200,186	-	-	525	81,564	130,360	-
Financial Institutions	-	1,761	1,761	401	-	-	-	822	538	-
Real Estate	-	789,279	789,279	673,561	-	373,311	-	-	115,718	-
Services	-	44,444	44,444	12,452	-	-	-	1,579	30,413	-
Government	-	139,594	139,594	35,770	-	-	-	6,746	97,078	-
Retail/ Consumer Banking	-	3,657,930	3,657,930	2,194,709	-	-	152,617	868,422	594,799	-
All Others	-	19,716	19,716	4,688	-	-	-	236	14,792	-
Total	-	6,152,729	6,152,729	3,745,448	1,663,873	373,311	170,414	1,004,321	1,402,960	

IMPAIRED LOANS BY ECONOMIC ACTIVITY (Continued)

31 DECEMBER 2008

	Overdue (Gross of Interest in Suspense/ Provisions)				Provisions		Adjustments		Interest in Suspense	Total Impaired Assets
	Less than 90 days	90 days and above	Total	Specific	General	Write- offs	Write- backs			
								AED '000s		
Agriculture, fishing & related activities	-	-	-	-	-	-	-	-	-	-
Crude, oil gas, mining & quarrying	-	3,362	3,362	2,916	-	-	-	-	446	-
Manufacturing	-	67,386	67,386	6,192	-	22,175	294	61,230	(36)	-
Electricity & Water	-	-	-	-	-	-	-	-	-	-
Construction	-	39,030	39,030	4,621	-	-	-	28,102	6,307	-
Trade	-	453,052	453,052	226,709	-	6,491	23,682	156,591	69,752	-
Transport, Storage & Communication	-	1,970	1,970	418	-	-	-	1,577	(25)	-
Financial Institutions	-	1,315,931	1,315,931	980,840	-	41,872	-	-	335,091	-
Real Estate	-	-	-	-	-	-	-	-	-	-
Services	-	14,580	14,580	10,253	-	-	-	12,952	(8625)	-
Government	-	-	-	-	-	-	-	-	-	-
Retail/ Consumer Banking	-	1,998,208	1,998,208	1,294,683	-	5,420	94,857	564,145	139,380	-
All Others	-	16,527	16,527	14,965	-	108	2,735	454	1,108	-
Total	-	3,910,046	3,910,046	2,541,597	570,873	76,066	121,568	825,051	543,398	

IMPAIRED LOANS BY GEOGRAPHY
31 DECEMBER 2009

	Overdue (Gross of Interest in Suspense/ Provisions)				Provisions			Adjustments		Interest in Suspense	Total Impaired Assets
	Less than 90 days	90 days and above	Total	Specific	General	Write- offs	Write- backs	Total			
									AED '000s		
United Arab Emirates GCC excluding UAE	-	5,266,496	5,266,496	3,364,436	-	-	170,414	992,202	909,858	909,858	
	-	882,119	882,119	377,120	-	-	-	12,119	492,880	492,880	
Arab League (excluding GCC)	-	3,992	3,992	3,892	-	-	-	-	100	100	
Asia	-	122	122	-	-	-	-	-	122	122	
Africa	-	-	-	-	-	-	-	-	-	-	
North America	-	-	-	-	117,900	-	-	-	-	-	
South America	-	-	-	-	-	-	-	-	-	-	
Caribbean	-	-	-	-	-	-	-	-	-	-	
Europe	-	-	-	-	255,411	-	-	-	-	-	
Australia	-	-	-	-	-	-	-	-	-	-	
Others	-	-	-	-	-	-	-	-	-	-	
Total	-	6,152,729	6,152,729	3,745,448	1,663,873	373,311	170,414	1,004,321	1,402,960	1,402,960	

IMPAIRED LOANS BY GEOGRAPHY (Continued)
31 DECEMBER 2008

	Overdue (Gross of Interest in Suspense/ Provisions)				Provisions			Adjustments		Interest in Suspense	Total Impaired Assets
	Less than 90 days	90 days and above	Total	Specific	General	Write- offs	Write- backs	Total			
									AED '000s		
United Arab Emirates GCC excluding UAE	-	2,593,820	2,593,820	1,560,463	-	34,194	93,568	825,051	208,306	208,306	
	-	295	295	295	-	-	28,000	-	-	-	
Arab League (excluding GCC)	-	-	-	-	-	-	-	-	-	-	
Asia	-	-	-	-	-	-	-	-	-	-	
Africa	-	-	-	-	-	-	-	-	-	-	
North America	-	480,041	480,041	357,802	-	41,872	-	-	122,239	122,239	
South America	-	-	-	-	-	-	-	-	-	-	
Caribbean	-	-	-	-	-	-	-	-	-	-	
Europe	-	835,890	835,890	623,037	-	-	-	-	212,853	212,853	
Australia	-	-	-	-	-	-	-	-	-	-	
Others	-	-	-	-	-	-	-	-	-	-	
Total	-	3,910,046	3,910,046	2,541,597	570,873	76,066	121,568	825,051	543,398	543,398	

RECONCILIATION OF CHANGES IN PROVISION FOR IMPAIRED LOANS

	2009 AED 000	2008 AED 000
Balance of provision for impaired loans as at 1 January	3,112,470	1,814,056
Add: Charge for the year		
Special provision	1,747,576	1,284,655
General provision	1,093,000	211,333
Less: Write-off of impaired loans to income statement	(373,311)	(76,006)
Less: Recovery of loans previously written off/ write back of loan loss provisions	(170,414)	(121,568)
Balance of provision for impaired loans as at 31 December	5,409,321	3,112,470

GROSS CREDIT EXPOSURE AS PER STANDARDISED APPROACH 31 DECEMBER 2009

	On Balance Sheet	Off Balance Sheet Net Exposure after Credit Conversion Factors (CCF)	Exposure Before CRM	CRM	After CRM	Risk Weighted Assets
Claims on sovereigns	68,908,560	32,752	68,941,312	-	68,941,312	51,162
Claims on non-central government public sector entities	4,321,322	304,638	4,625,960	-	4,625,960	14,627
Claims on multi-lateral development banks	-	-	-	-	-	-
Claims on banks	16,857,186	6,811,985	23,669,171	-	23,669,171	11,347,742
Claims on securities firms	-	-	-	-	-	-
Claims on corporates	133,951,862	26,125,956	160,077,818	5,757,370	154,320,448	154,162,537
Claims included in the regulatory retail portfolio	19,631,003	476,553	20,107,556	115,839	19,991,717	15,992,708
Claims secured by residential property	6,515,720	-	6,515,720	-	6,515,720	3,965,934
Claims secured by commercial real estate	3,446,601	-	3,446,601	-	3,446,601	3,446,601
Past due loans	6,152,729	-	6,152,729	-	6,152,729	1,402,960
Higher-risk categories	1,003,506	-	1,003,506	-	1,003,506	1,505,259
Other assets	15,573,143	-	15,573,143	-	15,573,143	12,862,002
Claims on securitised assets	27,544	-	27,544	-	27,544	13,772
Credit derivatives (Banks selling protection)	-	3,584,481	3,584,481	-	3,584,481	2,821,048
Total	276,389,176	37,336,365	313,725,541	5,873,209	307,852,332	207,586,352

GROSS CREDIT EXPOSURE AS PER STANDARDISED APPROACH (Continued)

31 DECEMBER 2008

	On Balance Sheet	Off Balance Sheet Net Exposure after Credit Conversion Factors (CCF)	Credit Risk Mitigation		Risk Weighted Assets	AED '000s
			Exposure Before CRM	CRM		
Claims on sovereigns	53,216,288	3,287	53,219,575	-	53,219,575	176,999
Claims on non-central government public sector entities	14,672,631	838,060	15,510,691	-	15,510,691	10,417,502
Claims on multi lateral development banks	161,881	-	161,881	-	161,881	-
Claims on banks	13,641,801	13,338,350	26,980,151	-	26,980,151	7,130,117
Claims on securities firms	-	-	-	-	-	-
Claims on corporates	127,643,402	38,213,344	165,856,746	7,111,388	158,745,358	157,856,269
Claims included in the regulatory retail portfolio	25,086,414	310,648	25,397,062	2,059,771	23,337,291	18,414,389
Claims secured by residential property	5,266,410	-	5,266,410	-	5,266,410	2,638,454
Claims secured by commercial real estate	8,846,569	-	8,846,569	-	8,846,569	8,846,569
Past due loans	3,910,046	-	3,910,046	-	3,910,046	543,398
Higher-risk categories	1,022,122	-	1,022,122	-	1,022,122	1,533,182
Other assets	16,948,174	-	16,948,174	-	16,948,174	14,570,993
Claims on securitised assets	-	-	-	-	-	-
Credit derivatives (Banks selling protection)	-	4,557,826	4,557,826	-	4,557,826	3,300,007
Total	270,415,738	57,261,515	327,677,253	9,171,159	318,506,094	225,427,879

GROSS CREDIT EXPOSURE AS PER STANDARDISED APPROACH (RATED/ UNRATED)

31 DECEMBER 2009

	Rated	Unrated	Gross Credit Exposure		Risk Weighted Assets	AED '000s
			Total	Post CRM		
Claims on sovereigns	3,071,240	65,870,072	68,941,312	68,941,312	51,162	51,162
Claims on non-central government public sector entities	719,081	3,906,879	4,625,960	4,625,960	14,627	14,627
Claims on multi lateral development banks	-	-	-	-	-	-
Claims on banks	15,047,564	8,621,607	23,669,171	23,669,171	11,347,742	11,347,742
Claims on securities firms	-	-	-	-	-	-
Claims on corporates	1,858,435	158,219,383	160,077,818	154,320,448	154,162,537	154,162,537
Claims included in the regulatory retail portfolio	-	20,107,556	20,107,556	19,991,717	15,992,708	15,992,708
Claims secured by residential property	-	6,515,720	6,515,720	6,515,720	3,965,934	3,965,934
Claims secured by commercial real estate	-	3,446,601	3,446,601	3,446,601	3,446,601	3,446,601
Past due loans	-	6,152,729	6,152,729	6,152,729	1,402,960	1,402,960
Higher-risk categories	-	1,003,506	1,003,506	1,003,506	1,505,259	1,505,259
Other assets	-	15,573,143	15,573,143	15,573,143	12,862,002	12,862,002
Claims on securitised assets	27,544	-	27,544	27,544	13,772	13,772
Credit derivatives (Banks selling protection)	2,354,026	1,230,455	3,584,481	3,584,481	2,821,048	2,821,048
Total	23,077,890	290,647,651	313,725,541	307,852,332	207,586,352	207,586,352

GROSS CREDIT EXPOSURE AS PER STANDARDISED APPROACH (RATED/ UNRATED) (Continued)
31 DECEMBER 2008

	AED '000s			
	Rated	Unrated	Gross Credit Exposure Total	RWA Post CRM
Claims on sovereigns	1,545,037	51,674,538	53,219,575	176,999
Claims on non-central government public sector entities	104,497	15,406,194	15,510,691	10,417,502
Claims on multi lateral development banks	161,881	-	161,881	-
Claims on banks	17,025,959	9,954,192	26,980,151	7,130,117
Claims on securities firms	-	-	-	-
Claims on corporates	1,268,898	164,587,848	165,856,746	157,856,269
Claims included in the regulatory retail portfolio	-	25,397,062	25,397,062	18,414,389
Claims secured by residential property	-	5,266,410	5,266,410	2,638,454
Claims secured by commercial real estate	-	8,846,569	8,846,569	8,846,569
Past due loans	-	3,910,046	3,910,046	543,398
Higher-risk categories	-	1,022,122	1,022,122	1,533,182
Other assets	28,598	16,919,576	16,948,174	14,570,993
Claims on securitised assets	-	-	-	-
Credit derivatives (Banks selling protection)	3,364,101	1,193,725	4,557,826	3,300,007
Total	23,498,971	304,178,282	327,677,253	225,427,879

CREDIT RISK MITIGATION AS PER STANDARDISED APPROACH

	2009		2008	
	Gross credit exposure (AED 000)	Risk weighted assets (AED 000)	Gross credit exposure (AED 000)	Risk weighted assets (AED 000)
Gross exposure prior to credit risk mitigation	313,725,541	213,459,561	327,677,253	234,084,096
Exposure covered by eligible financial collateral	(5,873,209)	(5,873,209)	(9,171,159)	(8,656,217)
Net exposure prior to credit risk mitigation	307,852,332	207,586,352	318,506,094	225,427,879

CAPITAL REQUIREMENT FOR MARKET RISK AS PER STANDARDISED APPROACH

	2009 AED 000	2008 AED 000
Interest rate risk	158,985	322,154
Equity position risk	23,378	6,604
Foreign exchange risk	134,719	90,150
Total capital requirement	317,082	418,908

QUANTITATIVE DISCLOSURES FOR EQUITY POSITION IN THE BANKING BOOK
31 DECEMBER 2009

(a) Quantitative Details of Equity Position

Type	FS Category (AFS/FVPL)	Basel II Category (Banking book)	AED '000s Current Year	
			Publicly Traded	Privately Held
Equities	2,943,162	2,943,162	503,753	2,439,409
Collective investment schemes	-	-	-	-
Any other investment	-	-	-	-
Total	2,943,162	2,943,162	503,753	2,439,409

(b) Realized, Unrealized & Latent revaluation gains/ (losses) during the year

Particulars	AED '000s
	AFS
Gains (Losses)	
Realized gains (losses) from sale and liquidations	35,941
Unrealized gains (losses) recognized in the balance sheet but not through profit and loss account	(64,866)
Latent revaluation gains (losses) for investment recorded at cost but not recognized in balance sheet of profit and loss account	-
Total	(28,925)

(c) Items in (b) above included in Tier I/ Tier II Capital

Tier Capital	AED '000s
	Amount
Amount included in Tier I capital (realised gains)	44,670
Amount included in Tier II capital unrealised gains)	-
Total	44,670

QUANTITATIVE DISCLOSURES FOR EQUITY POSITION IN THE BANKING BOOK (Continued)
31 DECEMBER 2009

(d) Capital requirements by Equity groupings

Grouping	AED '000s
	Amount
Strategic Investments	14,112
Available for Sale	280,204
Held for Trading	19,057
Total capital requirement	313,373

(e) Equity Investments (Quoted/ Unquoted) -Including private equity investments

Particulars	AED '000s	
	Banking Book (Per Basel II Definition)	Trading Book (Per Basel II Definition)
Quoted	503,753	119,106
Unquoted	2,439,409	-
Total	2,943,162	119,106

QUANTITATIVE DISCLOSURES FOR EQUITY POSITION IN THE BANKING BOOK (Continued)

31 DECEMBER 2008

(a) Quantitative Details of Equity Position

Type	FS Category (AFS/FVPL)	Basel II Category (Banking book)	AED '000s Current Year	
			Publicly Traded	Privately Held
Equities	3,828,116	3,828,116	912,783	2,915,333
Collective investment schemes	-	-	-	-
Any other investment	-	-	-	-
Total	3,828,116	3,828,116	912,783	2,915,333

(b) Realized, Unrealized & Latent revaluation gains/ (losses) during the year

Particulars	AED '000s
	AFS
Gains (Losses)	
Realized gains (losses) from sale and liquidations	(314,736)
Unrealized gains (losses) recognized in the balance sheet but not through profit and loss account	(1,045,963)
Latent revaluation gains (losses) for investment recorded at cost but not recognized in balance sheet of profit and loss account	-
Total	(1,360,699)

(c) Items in (b) above included in Tier I/ Tier II Capital

Tier Capital	AED '000s Amount
Amount included in Tier I capital (realised gains)	-
Amount included in Tier II capital (unrealised gains)	-
Total	-

QUANTITATIVE DISCLOSURES FOR EQUITY POSITION IN THE BANKING BOOK (Continued)

31 DECEMBER 2008

(d) Capital requirements by Equity groupings

Grouping	AED '000s Amount
Strategic Investments	-
Available for Sale	382,812
Held for Trading	4,321
Total capital requirement	387,133

(e) Equity Investments (Quoted/ Unquoted) -Including private equity investments

Particulars	AED '000s	
	Banking Book (Per Basel II Definition)	Trading Book (Per Basel II Definition)
Quoted	912,783	27,006
Unquoted	2,915,333	-
Total	3,828,116	27,006

INTEREST RATE RISK IN BANKING BOOK

IMPACT OF 200 BPS SHIFT IN YIELD CURVES ON NET INTEREST INCOME

Shift in yield curves	2009	2008
	<u>AED 000</u>	<u>AED 000</u>
+200 basis points	457,292	284,854
-200 basis points	(871,276)	(737,169)